



# Maryland Transportation Authority

FINANCE AND ADMINISTRATION  
COMMITTEE

THURSDAY, NOVEMBER 13, 2025

MARYLAND TRANSPORTATION  
AUTHORITY  
2310 BROENING HWY  
BALTIMORE, MD 21224

## FINANCE AND ADMINISTRATION COMMITTEE MEETING AGENDA

November 13, 2025 – 9:00 a.m.

This meeting will be livestreamed on the [Finance and Administration Committee Meeting Archive | MDTA \(maryland.gov\)](#)

**NOTE:** This is an Open Meeting being conducted via livestreaming. The public is welcomed to watch the meeting at the link listed above. *If you wish to comment on an agenda item please email your name, affiliation, and agenda item to [cgreen2@mdta.state.md.us](mailto:cgreen2@mdta.state.md.us) no later than noon on Wednesday, November 12, 2025. You **MUST** pre-register in order to comment.* Once you have pre-registered you will receive an email with all pertinent information.

### AGENDA

#### OPEN SESSION

##### Call to Order

- |                             |                                                                                                                                   |                                                          |         |
|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|---------|
| 1. <b><u>Approval</u></b> – | October 9, 2025 - Open Meeting Minutes                                                                                            | Chairman von Paris                                       | 5 min.  |
| 2. <b><u>Approval</u></b> – | Contract No. J01B5600027 – IBM Maximo Consulting Services                                                                         | David Wang                                               | 5 min.  |
| 3. <b><u>Approval</u></b> – | Contract MA-2868-0000 – Electronic Toll System (ETC 3G) Customer Service Center Services – Collection Contract Modification No. 5 | Joseph Quattrone                                         | 10 min. |
| 4. <b><u>Approval</u></b> – | Contract MA-2257-0000 – Electronic Toll System (ETC 3G) Toll System and Services – Contract Modification No. 4                    | Joseph Quattrone                                         | 10 min. |
| 5. <b><u>Approval</u></b> – | FY 2027 Preliminary Operating Budget – Approval of the preliminary operating budget                                               | Jeffrey Brown                                            | 10 min. |
| 6. <b><u>Approval</u></b> – | Investment Committee Report – Quarterly review of investment strategy and benchmarks                                              | Kevin Cullity<br>Clayton Viehweg                         | 20 min. |
| 7. <b><u>Update</u></b> –   | Independent Auditor’s Report for the FY 2025 Financial Statements Audit and SOC 1 & SOC 2 Reports                                 | Chantelle Green<br>William Seymour, SB<br>Tiana Wynn, SB | 15 min. |
| 8. <b><u>Update</u></b> –   | FY 2025 Revenue Assurance Metrics – A review of collected toll revenue                                                            | Walter Laun                                              | 15 min. |
| 9. <b><u>Update</u></b> –   | 1 <sup>st</sup> Quarter Budget Comparison – Review of actual vs. projected FY 2026 operating budget spending                      | Jeffrey Brown                                            | 5 min.  |
| 10. <b><u>Update</u></b> –  | 1 <sup>st</sup> Quarter Budget Comparison – Review of                                                                             | Jennifer Stump                                           | 5 min.  |

actual vs. projected FY 2026 capital budget  
spending

- |                            |                                                                                                                                                                |             |        |
|----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------|
| <b>11. <u>Update</u></b> – | Quarterly Update on Traffic and Revenue –<br>Update on the actual performance of traffic and<br>revenue compared to the forecast through<br>September 30, 2025 | Walter Laun | 5 min. |
|----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------|

Vote to Adjourn

ITEM

1

FINANCE AND ADMINISTRATION COMMITTEE MONTHLY MEETING  
THURSDAY, OCTOBER 9, 2025  
OPEN MEETING VIA CONFERENCE CALL

OPEN SESSION

MEMBERS ATTENDING: Cynthia Penny-Ardinger  
Dontae Carroll  
Jeffrey Rosen  
John von Paris

STAFF ATTENDING: Yaw Berkoh  
Kevin Cullity  
Percy Dangerfield  
Jeffrey Davis  
David Dikes  
Timothy Eikenberg  
Allen Garman  
Chantelle Green  
Anthony Hagen  
James Harkness  
Pilar Helm  
Natalie Henson  
Kendra Joseph  
Frederick Luther  
Megan Mohan, Esq.  
Kenneth Montgomery  
Mary O’Keeffe  
Russell Radziak, Esq.  
Deborah Sharpless  
Timothy Sheets  
Thomas Smith  
Jennifer Stump  
Abey Tamrat  
Patricia Tracey  
Agnes Vadasz

OTHERS ATTENDING: Tyler Horner – Canton Railroad

At 9:05 a.m., Member John von Paris, Chair of the Finance and Administration Committee, called the Finance and Administration Committee Meeting to order.

**APPROVAL – OPEN MEETING MINUTES FROM SEPTEMBER 11, 2025 MEETING**

Member John von Paris called for the approval of the meeting minutes from the open meeting held on September 11, 2025. Member Jeffrey Rosen made the motion, and Member Dontae Carroll seconded the motion, which was unanimously approved.

**APPROVAL – CONTRACT NO. J01B4600044 – CITILOG INCIDENT DETECTION SYSTEM (IDS) SOFTWARE MAINTENANCE AND SERVICE PLAN**

David Dikes requested a recommendation of approval from the Finance and Administration Committee to present Contract No. J01B4600044, Citilog Incident Detection System Software Maintenance and Service Plan, to the full Maryland Transportation Authority (MDTA) Board at its next scheduled meeting.

Mr. Dikes advised that this is a sole source contract to provide full-service software maintenance and a service plan (including repairs) for Citilog IDS software. Citilog IDS software is used to detect stopped vehicles inside the tunnels, and on the MDTA's bridges and roadways using video images from closed circuit television cameras. Mr. Dikes explained that a sole source procurement is necessary because the software is proprietary and only the developer's technicians can provide the requisite maintenance and upkeep of the system. The contract is for a five (5) year term in the amount of \$431,850.00.

Member von Paris called for a motion to recommend approval of this item to the full MDTA Board at its next scheduled meeting. Member Carroll made the motion, and Member Cynthia Penny-Ardinger seconded the motion, which was unanimously approved.

**APPROVAL – CONTRACT NO. MT-00211281 – WEIGH STATION SCALE MAINTENANCE**

Abey Tamrat requested a recommendation of approval from the Finance and Administration Committee to present Contract No. MT-00211281, Weigh Station Scale Maintenance, to the full Maryland Transportation Authority (MDTA) Board at its next scheduled meeting.

Mr. Tamrat advised that this is a sole source contract to retain the services of Mettler-Toledo, LLC, for weigh station scale maintenance at the JFK (I-95 Northbound and Southbound), Hatem Bridge (US 40 Eastbound and Westbound), and Bay Bridge (US 50/301 Eastbound and Westbound). The vendor is responsible for furnishing all personnel, maintenance, training, and program oversight necessary to support the MDTA's weigh station scale maintenance program.

Member von Paris called for a motion to recommend approval of this item to the full MDTA Board at its next scheduled meeting. Member Rosen made the motion, and Member Penny-Ardinger seconded the motion, which was unanimously approved.

**APPROVAL – DEBT POLICY**

Yaw Berkoh requested a recommendation of approval from the Finance and Administration Committee to present the MDTA's Debt Policy to the full MDTA Board at its next scheduled meeting. The Board Policy on Debt Management establishes the guidelines for the process by which the MDTA issues and manages debt and provides guidance to the MDTA Board and staff to ensure that a sound debt position and strong credit quality is maintained.

Mr. Berkoh advised the Committee that following the annual review by internal staff and an external municipal advisory firm, no changes to the Debt Policy are currently recommended.

Member von Paris called for a motion to recommend approval of this item to the full MDTA Board at its next scheduled meeting. Member Carroll made the motion, and Member Penny-Ardinger seconded the motion, which was unanimously approved.

#### **APPROVAL – PROPOSED CHANGES TO THE MDTA’S TRUST AGREEMENT**

Allen Garman requested a recommendation of approval from the Finance and Administration Committee to present proposed conceptual Trust Agreement changes to the full MDTA Board at its next scheduled meeting.

Mr. Garman advised that currently, the Trust Agreement does not provide the MDTA with the ability to self-fund a business interruption insurance reserve and treat the releases from the reserve as Net Revenues for purposes of supporting the annual Rate Covenant or Debt Service Coverage ratios. Recently, the MDTA has experienced rapidly rising insurance premiums nationally as a function of increasing natural disaster loss activity, as well as the MDTA’s recent business interruption experience. These circumstances have necessitated a close examination of the Master Trust Agreement provisions for insurance reserves and the legal treatment of reserve releases to ensure stable Debt Service Coverage.

The proposed changes would authorize external Bond Counsel to draft changes to various sections and definitions within the Trust Agreement to provide the MDTA with the financial flexibility to self-insure for potential business interruption with cash reserves. Other potential benefits include lower insurance costs, the elimination of counterparty risk, and more stable Debt Service Coverage in stress scenarios.

The Committee requested, and MDTA Management concurred, to update the MDTA’s Board Operating Policy at a future date to reserve the authority of the Board to make future decisions regarding self-funding.

Member von Paris called for a motion to recommend approval of this item to the full MDTA Board at its next scheduled meeting. Member Rosen made the motion, and Member Carroll seconded the motion, which was unanimously approved.

#### **UPDATE – CANTON DEVELOPMENT COMPANY**

Tyler Horner, President and CEO of the Canton Development Company, updated the Committee on Canton’s customer base and the company’s operations and financial performance. Mr. Horner also updated meeting attendees on key initiatives to secure additional revenue and improve business performance.

**UPDATE – CTP PROCESS/ADDITIONS**

Jennifer Stump provided the Finance and Administration Committee with an overview of the MDTA's Consolidated Transportation Program (CTP) process and an update of additions to the capital program. The CTP is released yearly and presents the MDTA's ongoing and new capital projects for a six-year rolling period for all MDTA facilities. Following the MDTA Board's approval of the Draft CTP in June of each year, the CTP is presented to local elected officials and citizens throughout the State of Maryland for review and comment. When the Final CTP is approved by the MDTA Board in November, it becomes part of the Governor's budget to the Maryland General Assembly in January of the following year. This process is required by statute and applies to the MDTA and the Maryland Department of Transportation modes.

Ms. Stump explained that projects in the CTP are categorized into three programs (1) the System Preservation – Minor Projects Program; (2) the Development and Evaluation (D&E) Program - Major Projects; and (3) the Construction Program. The three programs include ongoing projects and projects scheduled to begin construction within the six-year period. The D&E program includes major projects that are being prepared for possible future addition to the Construction Program. Projects are moved from the D&E Program to the Construction Program as funds and resources become available, based on the merits of the projects.

Ms. Stump reported that four (4) new projects were added to the FY 2026-2031 Final CTP. Funding availability to budget for identified projects is based on the MDTA's six-year financial forecast, which considers estimates of traffic and revenue (prepared annually), the operating budget and capital budget, debt service payments, the potential need for future bond sales and toll increases, and compliance with financial standards (Trust Agreement covenant, debt service coverage, unrestricted cash balance).

There being no further business, the meeting of the Finance Committee adjourned at 10:15 a.m., following a motion by Member Carroll, and seconded by Member Penny-Ardinger.

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John von Paris, Chairman

ITEM

2



**Maryland  
Transportation  
Authority**

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Samantha J. Biddle, Chair

**Board Members:**  
Dontae Carroll  
Maricela Cordova  
William H. Cox, Jr.  
Mario J. Gangemi, P.E.  
Cynthia D. Penny-Ardinger  
Jeffrey S. Rosen  
Samuel D. Snead, MCP, MA  
John F. von Paris

Bruce Gartner, Executive Director

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**MEMORANDUM**

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**TO:** MDTA Finance & Administration Committee  
**FROM:** Senior IT Project Manager David Wang  
**SUBJECT:** J01B5600027, IBM Maximo Consulting Services  
**DATE:** November 13, 2025

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**PURPOSE OF MEMORANDUM**

To seek approval from the Finance & Administration Committee to present Contract No. J01B5600027, IBM Maximo Consulting Services, to the full MDTA Board at its next scheduled meeting.

**SUMMARY**

This Sole Source Contract is to provide IBM Maximo Consulting Services for expert labor services on the IBM Maximo system currently utilized by the MDTA as its asset management system. The labor services include architects, delivery consultants and project managers which will be utilized to build and upgrade the current Maximo system to the Maximo Application Suite (MAS) version 9. A Sole Source procurement is required because IBM Corporation is the developer of the proprietary owner of Maximo software and only technicians from IBM can provide the upgrades required for MAS version 9. The total amount for this contract is \$5,065,328.80 for a term of five (5) years.

**RECOMMENDATION(S)**

To obtain approval by the Finance & Administration Committee to present Contract No. J01B5600027, IBM Maximo Consulting Services to the full MDTA Board at its next scheduled meeting.

**ATTACHMENT(S)**

- Finance & Administration Committee Project Summary



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## FINANCE & ADMINISTRATION COMMITTEE PROJECT SUMMARY

**PIN NUMBER** TBD  
**CONTRACT NUMBER** J01B5600027  
**CONTRACT TITLE** IBM Maximo Consulting Services

**PROJECT SUMMARY** This Sole Source Contract is to provide IBM Maximo Consulting Services for expert labor services on the IBM Maximo system currently utilized by the MDTA as its asset management system. The labor services include architects, delivery consultants and project managers which will be utilized to build and upgrade the current Maximo system to the Maximo Application Suite (MAS) version 9. A Sole Source procurement is required because IBM Corporation is the developer of the proprietary Maximo system software and only technicians from IBM can provide the upgrades required for MAS version 9. The total amount for this contract is \$5,065,328.80 for a term of five (5) years.

| SCHEDULE                 |                        | MBE PARTICIPATION              |  | ADVERTISED GOAL (%) | PROPOSED GOAL (%) |
|--------------------------|------------------------|--------------------------------|--|---------------------|-------------------|
| ADVERTISEMENT DATE       | 7/28/2025              | OVERALL MBE                    |  | 0.00%               | 0.00%             |
| ANTICIPATED NTP DATE     | 1/1/2026               | AFRICAN AMERICAN               |  | 0.00%               | 0.00%             |
| DURATION (CALENDER DAYS) | 1825                   | ASIAN AMERICAN                 |  | 0.00%               | 0.00%             |
|                          |                        | VSBE                           |  | 0.00%               | 0.00%             |
|                          |                        | BID RESULTS                    |  | BID AMOUNT (\$)     | % VARIANCE TO EE  |
| ENGINEER'S ESTIMATE (EE) | (\$)<br>\$5,000,000.00 | IBM Corporation                |  | \$5,065,328.80      | 1.31%             |
|                          |                        | No other bidders - Sole Source |  |                     |                   |

ITEM

3



# Maryland Transportation Authority

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Samantha J. Biddle, Chair

**Board Members:**  
Dontae Carroll  
Maricela Cordova  
William H. Cox, Jr.  
Mario J. Gangemi, P.E.  
Cynthia D. Penny-Ardinger  
Jeffrey S. Rosen  
Samuel D. Snead, MCP, MA  
John F. von Paris

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** MDTA Finance and Administration Committee  
**FROM:** Electronic Toll Collection Program Manager Joseph Quattrone  
**SUBJECT:** MDTA Electronic Toll Collection (ETC-3G) Customer Service Center Services,  
Contract No. MA-2868-0000 – Contract Modification No. 5  
**DATE:** November 13, 2025

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### PURPOSE OF MEMORANDUM

This request seeks a recommended approval from the Finance and Administration Committee to present Modification No. 5 for Contract No. MA 2868-0000 with Transcore LP, for the 3G Electronic Toll Collection Customer Service Center Services and Systems to the full Maryland Transportation Authority (MDTA) Board for award at its next scheduled meeting. Approval of this Modification No. 5 is contingent upon Board of Public Works (BPW) approval.

### BACKGROUND

Contract MA 2868-000 was competitively solicited and awarded to Transcore Limited Partnership (aka Transcore, LP) on February 21, 2018, in the amount of \$200,428,772.81 to furnish and provide Customer Service Center Services and Systems for the operation of the Electronic Toll Collection System. To date, there have been four contract modifications. Modification No. 1 was approved by the BPW on July 22, 2022, for \$63,106,810.98. Modification No. 2 was approved by the BPW on July 7, 2023, for \$44,317,717.58. Modification No. 3 was approved by the BPW on August 28, 2024, for \$49,159,268.19. Lastly, Modification No. 4 was approved by the BPW on October 1, 2025. Modification 4 was a no-cost modification related to business requirements and a non-compensable time extension for certain phases of the contract. The current contract value is \$357,012,569.56. The proposed Modification No. 5 includes an adjustment to the calculation of a Key Performance Indicator (KPI) and increases funding for new business requirements and Operations and Maintenance (O&M).

### SUMMARY

As shown below, the net increase for Modification No. 5 is \$38,518,558.29. This includes an additional \$61,662,773.43 for O&M activities and the application of \$23,144,215.14 in unused

ETC-3G Customer Service Center Services Contract MOD 5  
Page Two

funds from Years 1 and 2 of the contract. If approved, the new contract total will be \$395,531,127.85.

|                                       |                      |
|---------------------------------------|----------------------|
| <b>Modification #4 Contract Value</b> | <b>\$357,012,570</b> |
|---------------------------------------|----------------------|

**Modification #5 (O&M Activities)**

|                                                                     |                      |
|---------------------------------------------------------------------|----------------------|
| Pre-Registered Accounts                                             | \$ 34,500,000        |
| Other Recurring O&M Needs (routine postage, citations, NOTDs, etc.) | 19,762,773           |
| NOTD (second mailing & related postage)                             | 4,800,000            |
| Transponder fulfillment                                             | 2,600,000            |
|                                                                     | <hr/>                |
|                                                                     | <b>\$ 61,662,773</b> |

|                               |                 |
|-------------------------------|-----------------|
| Unused Funds from Years 1 & 2 | \$ (23,144,215) |
|-------------------------------|-----------------|

|                                       |                      |
|---------------------------------------|----------------------|
| <b>Modification #5 (Net Increase)</b> | <b>\$ 38,518,558</b> |
|---------------------------------------|----------------------|

|                                 |                       |
|---------------------------------|-----------------------|
| <b>New Total Contract Value</b> | <b>\$ 395,531,128</b> |
|---------------------------------|-----------------------|

**O&M Activities**

Modification No. 5 increases the original O&M line items for Phase IV in years 5 and 6 by \$61,662,773.43. The increase is primarily due to (1) changes in certain line items associated with the overnight transition to all-electronic tolling (AET) due to the COVID-19 pandemic; (2) correcting an error in pre-registered account quantities in the Request for Proposals; (3) the inclusion of new business requirements that support the MDTA's toll collection initiatives which are aimed at increasing the MDTA's revenue attainment (*e.g.*, second payment warning notice and altering the bundling requirement for Notices of Toll Due mailings); and (4) transponder fulfillment.

**KPI 2.2.3.3.CSC Employee Turnover**

Modification No. 5 changes the calculation of the annual turnover rate which is currently based on a 90-day probationary period to a 180-day probationary period. The purpose of this change is to provide a fair and more equitable way of calculating the annual turnover rate. The wording in Section 2.2.3.3 will be revised to read as follows:

“The annual turnover rate for CSRs (after a ~~90~~ 180-day probation period) shall be no more than 50%. This calculation shall be determined by dividing the number of CSRs who left their jobs after being employed for ~~90~~ 180 days ~~or less~~ during the previous 365 days, by the total number of CSRs employed for longer than ~~90~~180 days during the ~~same~~ previous 365-day year. (Use 366 days for leap years)”.

**RECOMMENDATION**

Approve the presentation of Contract Modification No.5 of the ETC-3G Customer Service Center Services Contract (MA-2868-0000) to the full MDTA Board at its next scheduled meeting.

**ATTACHMENT**

Summary of Contract Changes

### **Summary of Contract Changes**

**Request for Proposal** was advertised in August 2016.

**Original Contract** was entered into on February 21, 2018, in the amount of \$200,428,772.81 for the six-year base term following the Board of Public Works approval.

**Contract Modification No. 1** was approved by the Board of Public Works on July 27, 2022 (Item 35-IT-MOD), and:

- Provided a non-compensable time extension for the completion of Phases I, II, and III; and
- Increased the contract value for Phase IV, Years 1 and 2, by \$63.1 million, resulting in a total contract value of \$263.5 million.
  - The additional funding allowed for TransCore to process All-Electronic Toll (AET) transactions in real-time<sup>1</sup>, to recover the backlog of transactions paused during the pandemic, and to provide services for the Customer Assistance Plan.

**Contract Modification No. 2** was approved by the Board of Public Works on July 5, 2023 (Item 34-IT-MOD), and:

- Provided a non-compensable time extension for the completion Phases I, II and III and the respective punch list and final system acceptance items;
- Extended the contract term by 214-days to align the contract end date with the other Electronic Tolling Collections (ETC) contract with Kapsch TrafficCom (MA-2257) to February 28, 2028; and
- Increased the contract value for Phase IV, Years 1 and 2, by \$44.3 million, resulting in a total contract value of \$308.7 million.
  - The additional funding is attributed to the additional contract duration and changes in certain line items associated with AET and correcting an error in pre-registered account qualities in the RFP.

**Contract Modification No. 3** was approved by the Board of Public Works on August 28, 2024 (Item 34-IT-MOD)

- Updated three critical requirements to protect the State's interests (performance bond, punch list timeframe, data storage); and
- Increased the contract value for Phase IV, Years 3 and 4, by \$49.2 million, resulting in a total contract value of \$357.0 million.
  - The additional funding is attributed changes in certain line items associated with AET and correcting an error in pre-registered account qualities in the RFP.

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<sup>1</sup> In March 2020, during the COVID-19 pandemic, the MDTA implemented statewide cashless tolling to protect customers and employees from face-to-face cash transactions. Also, between March and October 2020, the MDTA paused mailing Video Toll Notice of Toll Due.

**Contract Modification No. 4** was approved by the Board of Public Works on October 1, 2025 (Item 41-IT-MOD)

- Aligned system requirements stated in the RFP to the system design, tested, implemented, and accepted. System requirements are tracked on a Requirements Traceability Matrix (RTM). Of the 2,397 requirements tracked on the RTM, nearly 20% of the original requirements were updated or removed (300 updates; 175 removals). Most of the changes related to:
  - deleting references to the Alliance for Toll Interoperability (ATI) Hub, which is no longer in operation;
  - including requirements for the Pay-by-Plate (PBP) payment option; and
  - removing requirements for pre-registered video toll accounts payment option (PBP replaced this option).

ITEM

4



# Maryland Transportation Authority

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Samantha J. Biddle, Chair

**Board Members:**  
Dontae Carroll  
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Mario J. Gangemi, P.E.  
Cynthia D. Penny-Ardinger  
Jeffrey S. Rosen  
Samuel D. Snead, MCP, MA  
John F. von Paris

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** MDTA Finance and Administration Committee  
**FROM:** Electronic Toll Collection Program Manager Joseph Quattrone  
**SUBJECT:** MDTA Electronic Toll Collection (ETC-3G) Toll System & Services, Contract No. MA-2257-0000 – Contract Modification No. 4  
**DATE:** November 13, 2025

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### PURPOSE OF MEMORANDUM

This request seeks the Finance and Administration Committee's recommendation for approval to present Modification No. 4 for Contract No. MA 2257-0000 with Kapsch TrafficCom USA Inc., for the 3G Electronic Toll System Operation to the full MDTA Board for award at its next scheduled meeting. Approval of this Modification is contingent upon the Board of Public Works (BPW) approval

### BACKGROUND

Contract MA 2257-000 was competitively solicited and awarded to Kapsch TrafficCom USA Inc. (Kapsch), on February 21, 2018, in the amount of \$71,911,342.78. The contract requires Kapsch to furnish and provide Operator Electronic Toll Collection Technology and Associated Subsystem Components and Services for the operation of the Electronic Toll Collection System. Modification No. 1 was approved on July 22, 2022, for \$8,764,758.28; Modification No. 2, a no-cost modification, was approved on July 7, 2023. Modification No. 3 was approved on August 28, 2024, for \$16,130,376.68. The current contract value is \$96,806,477.74.

The proposed Modification No. 4 will (1) update the language of the Key Performance Indicators (KPI) for Video Toll Review and Trip Building; and (2) increase the original Operations and Maintenance (O&M) line items due to the conversion from cash to All-Electronic Tolling (AET) and the completion of task orders related to the I-95 Express Toll Lanes (ETL) Northbound Extension, and IntelliRoad image review.

### SUMMARY

As shown in the table below, the net increase of Modification No. 4 is \$19,788,506.44. This includes an additional \$21,890,738.00 in funds for O&M activities and the application of

\$2,102,231.56 in unused funds from Years 1 and 2 of the contract. If approved, the new contract total will be \$116,594,984.18.

|                                                                |                       |
|----------------------------------------------------------------|-----------------------|
| <b>Modification #3 Contract Value</b>                          | <b>\$ 96,806,478</b>  |
| <b>Modification #4 (O&amp;M Activities)</b>                    |                       |
| AET - O&M Support of Lane Equipment                            | \$ 5,890,738          |
| IntelliRoad Image Reviews                                      | 5,000,000             |
| Other (FSK Rebuild, I-95 ETL adjustments, force majeure, etc.) | <u>11,000,000</u>     |
|                                                                | <b>\$ 21,890,738</b>  |
| Unused Funds from Years 1 & 2                                  | \$ (2,102,232)        |
| <b>Modification #4 (Net Increase)</b>                          | <b>\$ 19,788,506</b>  |
| <b>New Total Contract Value</b>                                | <b>\$ 116,594,984</b> |

### **O&M**

Modification No. 4 will increase Phase IV O&M line items by \$5,890,738.00 for years 5 and 6. The increase is due to the earlier than anticipated conversion from cash to AET during the COVID-19 pandemic. Additionally, \$5,000,000.00 is being added to the contract to create an operating line item for IntelliRoad image review. The modification also reflects the inclusion of additional allowance funding in the amount of \$11,000,000.00 to complete the Francis Scott Key (FSK) Bridge Rebuild, account for I-95 ETL cost adjustments, force majeure incidents, MD Integrated System for Transaction Analytics and Reporting, and future task orders to improve and enhance customer service.

### **KPI – IntelliRoad Quality Reviews**

As a result of the implementation of IntelliRoad image review, trip processing will change. IntelliRoad image review will enhance image review accuracy to minimize the number of customers receiving incorrect bills due to incorrect license plate data. This helps to maximize revenue by reducing the number of rejection errors and toll disputes.

The amended KPI contract language accounts for the inclusion of IntelliRoad as part of the quality image review process. The wording in Section 2.2.3.3 will be revised to read as follows:

#### **Section 2.2.3.3.A**

“No disincentive for each Video-Based Point Transaction sent to the CSC System ~~within 96 hours~~ via IntelliRoad within 144 hours. A disincentive of 100% of the unit price for each Video-Based Point Transaction sent to the CSC System after ~~more than 96 hours~~ via IntelliRoad after more than 144 hours”.

Section 2.2.3.3 B

~~“99.0% 99.95%~~ of all other video toll lane transactions sent to the CSC System via IntelliRoad shall include readable images and correct information in the lane transaction message”.

Section 2.2.3.3 D

“100% of all trips completed and sent to the CSC within ~~96~~ 144 hours”.

**RECOMMENDATION**

Approval to present Modification 4 of the ETC-3G Electronic Toll System & Services Contract (MA-2257-0000) to the full MDTA Board for approval at its next scheduled meeting.

ITEM

5



# Maryland Transportation Authority

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Samantha J. Biddle, Chair

**Board Members:**  
Dontae Carroll  
Maricela Cordova  
William H. Cox, Jr.  
Mario J. Gangemi, P.E.  
Cynthia D. Penny-Ardinger  
Jeffrey S. Rosen  
Samuel D. Snead, MCP, MA  
John F. von Paris

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** Finance & Administration Committee  
**FROM:** Director of Budget Jeffrey Brown  
**SUBJECT:** FY 2027 Preliminary Budget  
**DATE:** November 13, 2025

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### **PURPOSE**

The purpose of this memorandum is to request a recommendation of approval to the Maryland Transportation Authority (MDTA) Board for the FY 2027 Preliminary Operating Budget.

### **KEY TAKEAWAYS**

Key points regarding the FY 2026 Amended Operating Budget relative to the FY 2027 Preliminary Operating Budget:

FY 2027 Preliminary Operating Budget Request

Summary of Major Changes (\$ millions)

|                                              |         |
|----------------------------------------------|---------|
| FY 2027 Preliminary Operating Budget Request | \$463.1 |
| FY 2026 Amended Operating Budget             | \$462.2 |
| \$ Change FY 2027 vs FY 2026                 | 0.9     |
| % Change FY 2027 vs FY 2026                  | 0.2%    |

The proposed FY 2027 Preliminary Operating Budget of \$463.1 million, represents a \$0.9 million, or 0.2%, increase versus the FY 2026 Amended Operating Budget. Several of the key changes include the transfer of IT personnel costs to contractual services and increases in *E-ZPass*<sup>®</sup> service center (tolling vendor) costs, building/road repair and maintenance costs, and insurance costs. These increases were partially offset by reduced vehicle purchases, reduced credit card fees, and various other smaller reductions.

**ANALYSIS**

To better understand the budgetary changes and their associated drivers, the changes have been analyzed by mandated and discretionary expenses.

|                                  |                |
|----------------------------------|----------------|
| FY 2026 Amended Operating Budget | \$462.2        |
| Mandated Changes                 | (7.5)          |
| Additions                        | 20.5           |
| Reductions                       | (12.1)         |
| FY 2027 Prelim Operating Budget  | <u>\$463.1</u> |

**Attachment 1** – identifies the mandated and discretionary additions and reductions.

The mandated changes decreased the budget by \$7.5 million and are as follows:

- Personnel expenses for RC 9507 (IT) decreased by \$8.0 million (base salaries & fringe benefits) following the transfer of Object 01 (Personnel) costs to Object 08 (Contractual Services). Future IT personnel costs will be allocated to the MDTA by TSO as part of the IT consolidation. After accounting for this change, all other mandated expenses increased \$0.5 million.
- Overtime (0104) increases by \$0.5 million.
- Base salaries (0101 – excludes MSP) increases \$0.2 million. This is due to the reduction of 12 positions via the State's Voluntary Separation Program (\$1.2). This reduction is partially offset by employee reclassifications/other costs.
- Pension cost (0161) increases by \$0.1 million.
- Employee and Retiree Health Insurance (0152, 0154) increases by \$0.1 million.
- Maryland State Police (MSP) personnel costs decline by \$0.2 million, primarily due to a reduction in Overtime (0104), Health costs (0152, 0154), State Police Retirement cost (0165), and Turnover (0189), which total \$0.3 million. This is partially offset by an increase in various other MSP-related personnel costs.
- Other – (other fringe benefits, accrued leave, etc.) decreases \$0.2 million.

The operating budget includes \$20.5 million in additional discretionary spending. The key variances are as follows:

- Other Contractual Services (0899) increases \$8.3 million, primarily due to the transfer of IT personnel expenses from Object 01(\$8 million) as part of the IT consolidation.

- *E-ZPass*® Service Center Costs (0873) increases by \$5.4 million. The increase is mostly due to additional costs associated with the implementation of various toll collection initiatives aimed at improving the MDTA's video toll collection rate (e.g., second NOTD mailings), double-blind image reviews to help improve the accuracy of customer NOTD billings, and increased video-based transactions.
- Building & Road Repair Maintenance (0812) increases \$3.4 million. Most of the increase is due to a new swing gate contract for the Baltimore Harbor Tunnel and the Bay Bridge (\$2.1 million). The remainder of the increase is due to the Curtis Creek drawbridge contract (\$0.9 million) and various building maintenance activities such as the HVAC system, overhead doors, fire alarm work, and plumbing
- Insurance (1309 -Property & Liability) increases \$1.1 million. This is based upon a 10% forecasted increase in insurance premiums due to market pressures.
- Radios & Electronic Equipment (1019) increases by \$0.7 million. A rate increase for Land Mobile Radios (\$0.6 million) drives higher spending.
- Security Services (0823) increases by \$0.2 million due to a new security service contract for Point Breeze.
- Other Replacement Equipment (1099) increases \$0.2 million due to tariffs.
- Janitorial Services (0813) increases by \$0.2 million due to a new contract.
- Management Studies & Consultants (0821) increases \$0.2 million due to toll increase services.
- The remaining \$0.8 million increase is spread across multiple line items such as other insurance, equipment repairs & maintenance, travel, etc.

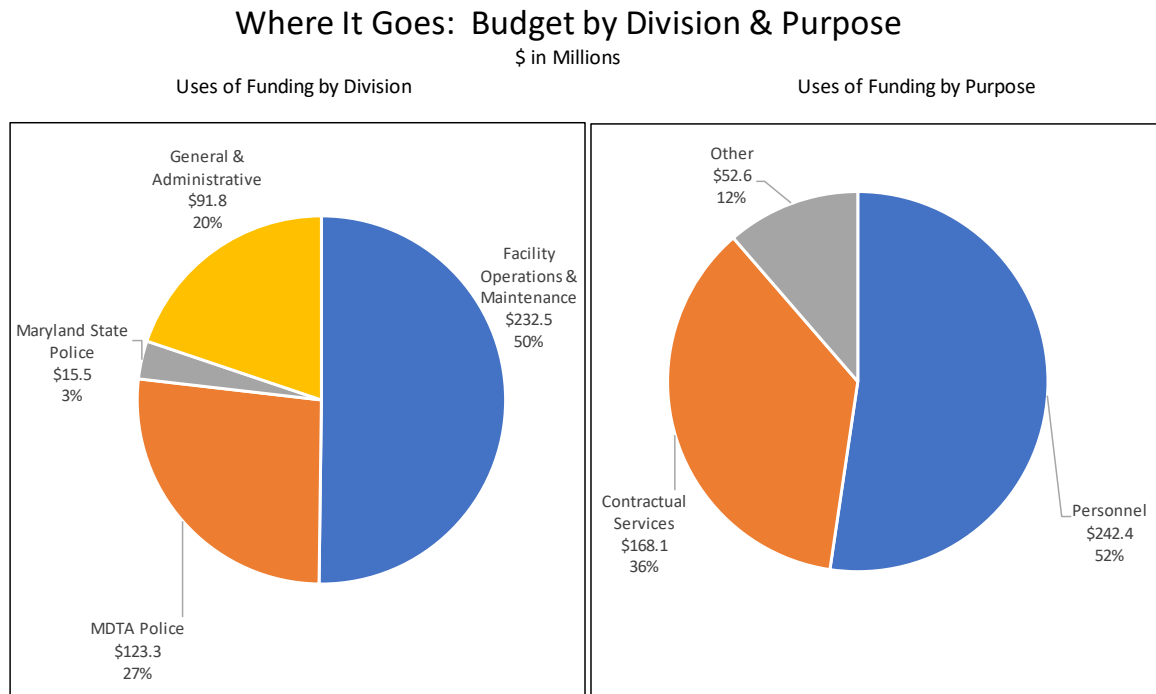
The key variances for the \$12.1 million reduction in operating budget spending are as follows:

- Vehicle Purchases (0701) decrease by \$9.1 million. The reduction is due to adjustments in the anticipated timing of certain purchases that are expected to occur in either FY 2026 or FY 2028.
- Fiscal Services (0829) decreases \$1.3 million due to lower credit card processing interchange rates following the implementation of enhanced credit and debit card transaction data collection to reduce the risk of fraud.
- Gas & Oil (0702) decreases \$0.8 million to align with prior actuals.
- Computers (1033) decrease by \$0.3 million due an adjustment in the timing of certain purchases.

- Electricity (0620) decreases \$0.2 million due to the alignment of expenses with FY 2025 actual costs.
- Additional Office Equipment (1115) decreases \$0.1 million due to reduced MSP needs.
- Transponders (0951) decreases \$0.1 million due to reduced needs.
- Other reductions that totaling \$0.2 million across multiple line items include Watercraft Maintenance & Repair, Other Equipment, Electrical Materials, and other expenses.

**Figure 1** graphically displays the FY 2027 budget by division and purpose.

**Figure 1**



Budgeted Positions

The MDTA's position complement declines by 56 positions in FY 2027 due to the Voluntary Separation Program (12 PINS) and IT consolidation (44 PINS).

**Personnel Budget Data**

| <b>FY 2025</b>       | <b>FY 2026</b>       | <b>FY 2027</b>       | <b>FY 2026 -</b>     |
|----------------------|----------------------|----------------------|----------------------|
| <b>Actual</b>        | <b>Amended</b>       | <b>Proposed</b>      | <b>FY 2027</b>       |
| <b><u>Budget</u></b> | <b><u>Budget</u></b> | <b><u>Budget</u></b> | <b><u>Change</u></b> |
| 1697.0               | 1697.0               | 1641.0               | -56.0                |

**ATTACHMENTS**

Attachment 1 - Summary of Major Changes

Attachment 2 - FY 2026 SummaryByObject

Attachment 1

|                                 |
|---------------------------------|
| <b>Summary of Major Changes</b> |
|---------------------------------|

|                                                    | FY27<br>Prelim VS<br>FY26<br><u>Amended</u> |
|----------------------------------------------------|---------------------------------------------|
| FY 2027 Preliminary Operating Budget               | \$463.1                                     |
| FY 2026 Final Operating Budget                     | <u>462.2</u>                                |
| \$ Increase FY 2027 Preliminary over FY 2026 Final | \$0.9                                       |
| % Increase FY 2027 Preliminary over FY 2026 Final  | 0.2%                                        |
| <br>                                               |                                             |
| FY 2026 Final Operating Budget                     | \$462.2                                     |
| Mandated Changes                                   | (7.5)                                       |
| Additions                                          | 20.5                                        |
| Reductions                                         | <u>(12.1)</u>                               |
| FY 2027 Preliminary Operation Budget Request       | <u><u>\$463.1</u></u>                       |
| <br>                                               |                                             |
| <u>Mandated</u>                                    |                                             |
| IT - PINs removed due to IT expense allocation     | (8.0)                                       |
| Voluntary Separation - 12 PINs                     | (1.2)                                       |
| MSP changes                                        | (0.2)                                       |
| Reclassifications                                  | 1.4                                         |
| Overtime                                           | 0.5                                         |
| Various Minor Fringe Changes Net to Zero           | <u>0.0</u>                                  |
| Total Mandated                                     | <u><u>(7.5)</u></u>                         |
| <br>                                               |                                             |
| <u>Additions</u>                                   |                                             |
| Other Contractual (IT allocation)                  | \$8.0                                       |
| Other Contractual (Non IT)                         | 0.3                                         |
| E-ZPass® Service Center Costs                      | 5.4                                         |
| Building/Road Repairs & Maintenance                | 3.4                                         |
| Insurance                                          | 1.1                                         |
| Radios & Electronic Equipment                      | 0.7                                         |
| Security Services                                  | 0.2                                         |
| Other Replacement Equipment                        | 0.2                                         |
| Janitorial Services                                | 0.2                                         |
| Management Studies                                 | 0.2                                         |
| All Other                                          | <u>0.8</u>                                  |
| Total Additions                                    | <u><u>\$20.5</u></u>                        |
| <br>                                               |                                             |
| <u>Reductions</u>                                  |                                             |
| Vehicle Purchases                                  | (9.1)                                       |
| Fiscal Services                                    | (1.3)                                       |
| Vehicle Gas & Oil                                  | (0.8)                                       |
| Computers                                          | (0.3)                                       |
| All Other                                          | <u>(0.6)</u>                                |
| Total Reductions                                   | <u><u>(12.1)</u></u>                        |

ATTACHMENT 1

Attachment 1

|                                 |
|---------------------------------|
| <b>Summary of Major Changes</b> |
|---------------------------------|

FY27  
Prelim VS  
FY26  
Amended

|              |       |
|--------------|-------|
| Total Change | \$0.9 |
|--------------|-------|

|                                                    |                                          | Amended           | Prelim            | FY27 Prelim-<br>FY26 Amended | FY27 Prelim-<br>FY26 Ame-<br>nded |
|----------------------------------------------------|------------------------------------------|-------------------|-------------------|------------------------------|-----------------------------------|
| Object                                             | Description                              | FY 2026<br>Budget | FY 2027<br>Budget | \$<br>Inc/Dec                | %<br>Inc/Dec                      |
| OBJECT 01 Salaries and Wages                       |                                          |                   |                   |                              |                                   |
| 101                                                | REGULAR EARNINGS                         | 152,589,257       | 147,408,628       | (5,180,629)                  | -3.4%                             |
| 102                                                | ADDITIONAL ASSISTANCE                    | 194,092           | 194,092           | 0                            | 0.0%                              |
| 104                                                | OVERTIME EARNINGS                        | 6,007,621         | 6,400,579         | 392,958                      | 6.5%                              |
| 104                                                | OVERTIME EARNINGS - SNOW                 | 1,379,686         | 1,465,246         | 85,560                       | 6.2%                              |
| 105                                                | SHIFT DIFFERENTIAL                       | 983,391           | 992,391           | 9,000                        | 0.9%                              |
| 110                                                | MISCELLANEOUS P/R ADJUSTMENTS            | 259,750           | 348,236           | 88,486                       | 34.1%                             |
| 111                                                | ANNUAL LEAVE PAYOUTS                     | 192,471           | 231,025           | 38,554                       | 20.0%                             |
| 112                                                | RECLASSIFICATIONS                        | 403,865           | 403,865           | 0                            | 0.0%                              |
| 151                                                | SOCIAL SECURITY CONTRIBUTIONS            | 10,936,678        | 10,526,024        | (410,654)                    | -3.8%                             |
| 152                                                | HEALTH INSURANCE                         | 21,801,255        | 21,165,770        | (635,485)                    | -2.9%                             |
| 154                                                | RETIREE'S HLTH INSURANCE PREM            | 13,019,894        | 12,647,393        | (372,501)                    | -2.9%                             |
| 161                                                | EMPLOYEES RETIREMENT SYSTEM              | 19,650,180        | 18,589,885        | (1,060,295)                  | -5.4%                             |
| 165                                                | STATE POLICE RETIREMENT SYSTEM           | 5,204,476         | 5,186,133         | (18,343)                     | -0.4%                             |
| 169                                                | LAW ENFORCEMNT OFF PENSION SYS           | 23,925,977        | 23,846,651        | (79,326)                     | -0.3%                             |
| 171                                                | BURDEN EXPENSE                           | 0                 | 0                 | 0                            |                                   |
| 172                                                | DEFERRED COMPENSATION MATCH              | 358,077           | 356,877           | (1,200)                      | -0.3%                             |
| 174                                                | UNEMPLOYMENT COMPENSATION                | 222,105           | 206,394           | (15,711)                     | -7.1%                             |
| 175                                                | WORKERS COMPENSATION                     | 3,633,039         | 3,633,039         | 0                            | 0.0%                              |
| 189                                                | TURNOVER                                 | (12,922,298)      | (13,163,609)      | (241,311)                    | 1.9%                              |
| 199                                                | OTHER FRINGE BENE - CLOTH ALLOW          | 859,111           | 868,411           | 9,300                        | 1.1%                              |
|                                                    |                                          | 248,698,627       | 241,307,030       | (7,391,597)                  | -3.0%                             |
| Object 02 Technical and Special Fees               |                                          |                   |                   |                              |                                   |
| 202                                                | PER DIEM PAYMENTS                        | 125,000           | 150,000           | 25,000                       | 20.0%                             |
| 209                                                | ADMIN/MGMT SERVICES SUPPORT              | 3,000             | 1,500             | (1,500)                      | -50.0%                            |
| 211                                                | EMPLOYEE AWARDS                          | 1,000             | 1,000             | 0                            | 0.0%                              |
| 217                                                | CONTRACTUAL HEALTH INS                   | 0                 | 0                 | 0                            |                                   |
| 220                                                | SPECIAL PAYMENTS PAYROLL                 | 1,118,978         | 980,108           | (138,870)                    | -12.4%                            |
|                                                    |                                          | 1,247,978         | 1,132,608         | (115,370)                    | -9.2%                             |
| Object 03 Communications                           |                                          |                   |                   |                              |                                   |
| 301                                                | POSTAGE                                  | 51,600            | 49,600            | (2,000)                      | -3.9%                             |
| 302                                                | TELEPHONE                                | 880,904           | 879,479           | (1,425)                      | -0.2%                             |
| 303                                                | TELECOMMUNICATIONS                       | 803,730           | 820,465           | 16,735                       | 2.1%                              |
| 304                                                | MISCELLANEOUS COMMUNICATION              | 0                 | 0                 | 0                            |                                   |
| 305                                                | STATE PAID TELECOMMUNCIATIONS            | 2,000,000         | 2,000,000         | 0                            | 0.0%                              |
| 306                                                | CELL PHONE EXPENDITURES                  | 663,181           | 666,406           | 3,225                        | 0.5%                              |
|                                                    |                                          | 4,399,415         | 4,415,950         | 16,535                       | 0.4%                              |
| Object 04 Travel                                   |                                          |                   |                   |                              |                                   |
| 401                                                | IN STATE/ROUTINE OPERTN TRAVEL           | 51,377            | 53,177            | 1,800                        | 3.5%                              |
| 401                                                | IN STATE/ROUTINE OPERTN TRAVEL-SNOW      | 0                 | 0                 | 0                            |                                   |
| 402                                                | INSTATE/CONF/SEMNR/TRNG TRAVEL           | 95,098            | 92,179            | (2,919)                      | -3.1%                             |
| 403                                                | OUTSTATE/ROUTINE OPERTN TRAVEL           | 63,393            | 48,964            | (14,429)                     | -22.8%                            |
| 404                                                | OUTSTATE/CONF/SEMNR/TRNG TRAVL           | 360,978           | 344,778           | (16,200)                     | -4.5%                             |
|                                                    |                                          | 570,846           | 539,098           | (31,748)                     | -5.6%                             |
| Object 06 Fuel and Utilities                       |                                          |                   |                   |                              |                                   |
| 603                                                | FUEL-OIL #2                              | 149,300           | 138,500           | (10,800)                     | -7.2%                             |
| 606                                                | FUEL-NATURAL GAS/PROPANE                 | 486,434           | 542,733           | 56,299                       | 11.6%                             |
| 620                                                | UTILITIES-ELECTRICITY                    | 4,248,405         | 4,092,405         | (156,000)                    | -3.7%                             |
| 621                                                | UTILITIES-WATER/SEWAGE                   | 416,703           | 451,190           | 34,487                       | 8.3%                              |
|                                                    |                                          | 5,300,842         | 5,224,828         | (76,014)                     | -1.4%                             |
| Object 07 Motor Vehicle Operations and Maintenance |                                          |                   |                   |                              |                                   |
| 701                                                | PURCH VEH-CAR,LIGHT TRUCK                | 9,110,000         | 0                 | (9,110,000)                  | -100.0%                           |
| 702                                                | VEHICLE GAS & OIL                        | 4,025,750         | 3,275,000         | (750,750)                    | -18.6%                            |
| 702                                                | VEHICLE GAS & OIL-SNOW                   | 0                 | 0                 | 0                            |                                   |
| 703                                                | VEHICLE MAINTENANCE & REPAIR             | 2,721,700         | 2,746,450         | 24,750                       | 0.9%                              |
| 703                                                | VEHICLE MAINTENANCE & REPAIR-SNOW        | 0                 | 0                 | 0                            |                                   |
| 704                                                | INSURANCE                                | 407,863           | 407,863           | 0                            | 0.0%                              |
| 720                                                | PURCH VEH-WATERCRAFT                     | 0                 | 0                 | 0                            |                                   |
| 721                                                | VEHICLE GAS & OIL-WATERCRAFT             | 49,347            | 49,347            | 0                            | 0.0%                              |
| 722                                                | VEHICLE MAINTENANCE & REPAIR-WATERCRAFT  | 111,431           | 62,500            | (48,931)                     | -43.9%                            |
| 724                                                | BOAT SLIP RENTAL/LAUNCHING FEES          | 4,200             | 10,200            | 6,000                        | 142.9%                            |
| 730                                                | PURCH VEH-OTHER LAND VEH - DUMP, TRACTOR | 1,816,000         | 1,816,000         | 0                            | 0.0%                              |
| 731                                                | LG VEHICLE GAS & OIL                     | 1,000,000         | 1,000,000         | 0                            | 0.0%                              |

| Object                                  | Description                        | Amended           | Prelim            | FY27 Prelim-<br>FY26 Amended | FY27 Prelim-<br>FY26 Amended |
|-----------------------------------------|------------------------------------|-------------------|-------------------|------------------------------|------------------------------|
|                                         |                                    | FY 2026<br>Budget | FY 2027<br>Budget | \$<br>Inc/Dec                | %<br>Inc/Dec                 |
| 732                                     | LG VEHICLE MAINT & REPAIR          | 2,500,000         | 2,500,000         | 0                            | 0.0%                         |
| 732                                     | LG VEHICLE MAINT & REPAIR-SNOW     | 0                 | 0                 | 0                            |                              |
| 789                                     | COMMUTE CHARGES                    | (5,000)           | (5,000)           | 0                            | 0.0%                         |
| 799                                     | OTHER MOTOR VEHICLE CHARGES        | 50,000            | 50,000            | 0                            | 0.0%                         |
|                                         |                                    | 21,791,291        | 11,912,360        | (9,878,931)                  | -45.3%                       |
| <b>Object 08 Contractual Services</b>   |                                    |                   |                   |                              |                              |
| 801                                     | ADVERTISING/LEGAL PUBLICATION      | 3,278,691         | 3,280,191         | 1,500                        | 0.0%                         |
| 802                                     | APPLICATIONS SOFTWARE MAINTENANCE  | 100,000           | 100,000           | 0                            | 0.0%                         |
| 804                                     | PRINTING/REPRODUCTION SERVICE      | 33,250            | 27,500            | (5,750)                      | -17.3%                       |
| 805                                     | BOOKBINDING/PHOTOGRAPHIC SVC       | 0                 | 0                 | 0                            |                              |
| 807                                     | ENGINEERS                          | 35,940,000        | 35,940,000        | 0                            | 0.0%                         |
| 808                                     | EQUIPMENT RENTAL                   | 544,018           | 582,697           | 38,679                       | 7.1%                         |
| 809                                     | EQUIPMENT REPAIRS & MAINT          | 2,123,609         | 2,192,883         | 69,274                       | 3.3%                         |
| 810                                     | EXTERMINATION SERVICE              | 17,413            | 25,863            | 8,450                        | 48.5%                        |
| 812                                     | BUILDING/ROAD REPAIRS & MAINT      | 16,176,962        | 19,595,515        | 3,418,553                    | 21.1%                        |
| 813                                     | JANITORIAL SERVICES                | 1,944,667         | 2,140,443         | 195,776                      | 10.1%                        |
| 814                                     | GROUNDS MAINTENANCE                | 86,700            | 98,300            | 11,600                       | 13.4%                        |
| 815                                     | LAUNDRY SERVICE                    | 3,400             | 3,150             | (250)                        | -7.4%                        |
| 816                                     | HOUSEKEEPING SERVICES              | 0                 | 50                | 50                           |                              |
| 817                                     | LEGAL SERVICES                     | 477,850           | 532,850           | 55,000                       | 11.5%                        |
| 819                                     | EDUCATION/TRAINING CONTRACTS       | 1,328,188         | 1,322,388         | (5,800)                      | -0.4%                        |
| 820                                     | MEDICAL CARE                       | 594,720           | 594,720           | 0                            | 0.0%                         |
| 821                                     | MGMT STUDIES AND CONSULTANTS       | 6,947,572         | 7,100,572         | 153,000                      | 2.2%                         |
| 823                                     | SECURITY SERVICES                  | 1,241,976         | 1,451,976         | 210,000                      | 16.9%                        |
| 824                                     | LABORATORY SERVICES                | 44,278            | 42,378            | (1,900)                      | -4.3%                        |
| 825                                     | VETERINARY SERVICES                | 31,565            | 34,165            | 2,600                        | 8.2%                         |
| 826                                     | FREIGHT AND DELIVERY               | 17,841            | 18,941            | 1,100                        | 6.2%                         |
| 827                                     | TRASH AND GARBAGE REMOVAL          | 474,648           | 519,256           | 44,608                       | 9.4%                         |
| 828                                     | OFFICE ASSISTANCE                  | 62,000            | 52,000            | (10,000)                     | -16.1%                       |
| 829                                     | FISCAL SERVICES                    | 15,715,250        | 14,418,229        | (1,297,021)                  | -8.3%                        |
| 831                                     | OFFICE OF ADMINISTRATIVE HEARINGS  | 0                 | 30,000            | 30,000                       |                              |
| 832                                     | EDUCATION/TRAINING REIMBURSEMENT   | 6,000             | 6,000             | 0                            | 0.0%                         |
| 841                                     | DP CENTRAL PROCESS SVC             | 900,000           | 900,000           | 0                            | 0.0%                         |
| 843                                     | DP COMMUNICATIONS CONTROLLERS SVC  | 400,000           | 400,000           | 0                            | 0.0%                         |
| 849                                     | TELECOMM LINES, MODEMS & CONTRLLR  | 613,538           | 614,769           | 1,231                        | 0.2%                         |
| 850                                     | DP PERIPHERAL EQUIPMENT SVC        | 0                 | 0                 | 0                            |                              |
| 854                                     | COMPUTER MAINTENANCE CONTRACTS     | 100,000           | 100,000           | 0                            | 0.0%                         |
| 858                                     | SOFTWARE LICENSES                  | 123,750           | 124,750           | 1,000                        | 0.8%                         |
| 861                                     | APPL SOFTWARE ACQUISITION          | 50,000            | 50,000            | 0                            | 0.0%                         |
| 862                                     | APPL SOFTWARE MAINTENANCE          | 1,501,000         | 1,506,000         | 5,000                        | 0.3%                         |
| 863                                     | SYSTEMS SOFTWARE ACQUISITION       | 0                 | 0                 | 0                            |                              |
| 864                                     | SYSTEMS SOFTWARE MAINTENANCE       | 1,000,000         | 1,000,000         | 0                            | 0.0%                         |
| 865                                     | OUTSIDE SVCS-SYS ANALYSIS&DSGN     | 8,000,000         | 8,000,000         | 0                            | 0.0%                         |
| 866                                     | OUTSIDE SVCS-PROGRAMMING           | 500,000           | 500,000           | 0                            | 0.0%                         |
| 869                                     | OUTSIDE SVCS-COMPUTER USAGE        | 550,000           | 550,000           | 0                            | 0.0%                         |
| 872                                     | OUTSIDE SVCS-IT CONSULTANT         | 0                 | 0                 | 0                            |                              |
| 873                                     | OUTSIDE SVC - E-ZPASS® SVC CENTER  | 45,500,000        | 50,853,481        | 5,353,481                    | 11.8%                        |
| 874                                     | OFFICE OF ATTORNEY GENERAL FEE     | 44,265            | 44,265            | 0                            | 0.0%                         |
| 875                                     | RETIREMENT AGENCY ADMIN FEE        | 232,588           | 225,361           | (7,227)                      | -3.1%                        |
| 876                                     | STATEWIDE DOIT SERVICES            | 125,000           | 125,000           | 0                            | 0.0%                         |
| 894                                     | STATEWIDE PERSONNEL SYS ALLOC      | 41,676            | 41,676            | 0                            | 0.0%                         |
| 897                                     | STATEWIDE ENTERPRISE BUDGET SYSTEM | 348,402           | 348,402           | 0                            | 0.0%                         |
| 899                                     | OTHER CONTRACTUAL SVC-NON DP       | 4,310,702         | 12,594,809        | 8,284,107                    | 192.2%                       |
| <b>Object 09 Supplies and Materials</b> |                                    | 151,531,519       | 168,088,580       | 16,557,061                   | 10.9%                        |
| 901                                     | AGRICULTURE                        | 53,090            | 49,475            | (3,615)                      | -6.8%                        |
| 902                                     | OFFICE SUPPLIES                    | 446,170           | 441,903           | (4,267)                      | -1.0%                        |
| 903                                     | ELECTRICAL MATERIALS               | 492,291           | 463,750           | (28,541)                     | -5.8%                        |
| 904                                     | BUILDING & HOUSEHOLD SUPPLIES      | 488,712           | 532,870           | 44,158                       | 9.0%                         |
| 905                                     | ROADWAY MAINT MATERIALS            | 761,477           | 796,258           | 34,781                       | 4.6%                         |
| 906                                     | SALT/SNOW MELTING MATERIALS        | 1,661,500         | 1,659,500         | (2,000)                      | -0.1%                        |
| 908                                     | HOUSEKEEPING SUPPLIES              | 74,266            | 73,420            | (846)                        | -1.1%                        |
| 909                                     | MEDICAL SUPPLIES                   | 44,807            | 44,194            | (613)                        | -1.4%                        |

| Object                                 | Description                          | Amended            | Prelim             | FY27 Prelim-<br>FY26 Amended | FY27 Prelim-<br>FY26 Amended |
|----------------------------------------|--------------------------------------|--------------------|--------------------|------------------------------|------------------------------|
|                                        |                                      | FY 2026<br>Budget  | FY 2027<br>Budget  | \$<br>Inc/Dec                | %<br>Inc/Dec                 |
| 912                                    | WEARING APPAREL-UNIFORMS EMPL        | 1,293,258          | 1,299,091          | 5,833                        | 0.5%                         |
| 915                                    | LIBRARY SUPPLIES                     | 29,975             | 31,434             | 1,459                        | 4.9%                         |
| 917                                    | SMALL TOOLS                          | 348,519            | 373,172            | 24,653                       | 7.1%                         |
| 918                                    | VETERINARY SUPPLIES                  | 29,381             | 28,500             | (881)                        | -3.0%                        |
| 920                                    | FOOD                                 | 194,784            | 213,074            | 18,290                       | 9.4%                         |
| 926                                    | DATA PROCESSING SUPPLIES             | 32,435             | 32,186             | (249)                        | -0.8%                        |
| 930                                    | MICROCOMPUTER PKG APPL SOFTWARE      | 0                  | 0                  | 0                            |                              |
| 932                                    | MICROCOMPUTER OPER SYS SFTWRE        | 0                  | 0                  | 0                            |                              |
| 933                                    | SOFTWARE UPGRADES                    | 0                  | 0                  | 0                            |                              |
| 934                                    | AMMO GUNS FIRING RNGE SUPPLIES       | 754,811            | 754,811            | 0                            | 0.0%                         |
| 951                                    | E-ZPASS TRANSPONDERS                 | 4,115,000          | 4,003,701          | (111,299)                    | -2.7%                        |
| 995                                    | CORPORATE PURCHASING CARD            | 0                  | 0                  | 0                            |                              |
| 999                                    | OTHER SUPPLIES AND MATERIALS         | 369,319            | 396,028            | 26,709                       | 7.2%                         |
| <b>Object 10 Replacement Equipment</b> |                                      | <b>11,189,795</b>  | <b>11,193,367</b>  | <b>3,572</b>                 | <b>0.0%</b>                  |
| 1002                                   | REPL AUDIO-VISUAL EQUIP              | 0                  | 0                  | 0                            |                              |
| 1003                                   | REPL CLEANING EQUIPMENT              | 0                  | 0                  | 0                            |                              |
| 1007                                   | REPL EDUCATIONAL EQUIPMENT           | 0                  | 0                  | 0                            |                              |
| 1009                                   | REPLHUMAN ENVIRONMENTAL EQUIPMENT    | 0                  | 0                  | 0                            |                              |
| 1013                                   | REPL MAINTENANCE & BUILDING EQUIP    | 296,600            | 314,700            | 18,100                       | 6.1%                         |
| 1015                                   | REPL OFFICE EQUIPMENT                | 106,357            | 82,757             | (23,600)                     | -22.2%                       |
| 1019                                   | REPL RADIOS & ELECTRONIC EQUIPMENT   | 66,000             | 809,800            | 743,800                      | 1127.0%                      |
| 1031                                   | REPL DP EQUIP-MAINFRAME              | 0                  | 0                  | 0                            |                              |
| 1033                                   | REPL DP EQUIP-MICROCOMPUTER          | 1,005,200          | 750,000            | (255,200)                    | -25.4%                       |
| 1034                                   | REPL DP EQUIP-WORKSTATIONS           | 0                  | 0                  | 0                            |                              |
| 1036                                   | REPL DP EQUIP-PERIPHERALS            | 14,400             | 0                  | (14,400)                     | -100.0%                      |
| 1099                                   | OTHER REPLACEMENT EQUIPMENT          | 541,266            | 741,266            | 200,000                      | 37.0%                        |
| <b>Object 11 Additional Equipment</b>  |                                      | <b>2,029,823</b>   | <b>2,698,523</b>   | <b>668,700</b>               | <b>32.9%</b>                 |
| 1102                                   | ADDT'L AUDIO-VISUAL EQUIP            | 6,500              | 16,000             | 9,500                        | 146.2%                       |
| 1103                                   | ADDT'L CLEANING EQUIPMENT            | 10,000             | 10,000             | 0                            | 0.0%                         |
| 1107                                   | ADDT'L EDUCATIONAL EQUIPMENT         | 0                  | 0                  | 0                            |                              |
| 1109                                   | ADDT'L HUMAN ENVIRONMENTAL EQUIPMENT | 1,000              | 1,000              | 0                            | 0.0%                         |
| 1113                                   | ADDT'L MAINTENANCE & BUILDING EQUIP  | 253,000            | 254,450            | 1,450                        | 0.6%                         |
| 1115                                   | ADDT'L OFFICE EQUIPMENT              | 238,590            | 101,500            | (137,090)                    | -57.5%                       |
| 1119                                   | ADDT'L RADIOS & ELECTRONIC EQUIPMENT | 665,000            | 665,000            | 0                            | 0.0%                         |
| 1131                                   | ADDT'L DP EQUIP-MAINFRAME            | 0                  | 0                  | 0                            |                              |
| 1133                                   | ADDT'L DP EQUIP-MICROCOMPUTER        | 20,000             | 20,000             | 0                            | 0.0%                         |
| 1134                                   | ADDT'L DP EQUIPMENT-WORKSTATIONS     | 0                  | 0                  | 0                            |                              |
| 1136                                   | ADDT'L DP EQUIP-PERIPHERALS          | 0                  | 0                  | 0                            |                              |
| 1199                                   | OTHER ADDITIONAL EQUIPMENT           | 1,378,962          | 1,348,462          | (30,500)                     | -2.2%                        |
| <b>Object 13 Fixed Charges</b>         |                                      | <b>2,573,052</b>   | <b>2,416,412</b>   | <b>(156,640)</b>             | <b>-6.1%</b>                 |
| 1301                                   | RENT                                 | 0                  | 0                  | 0                            |                              |
| 1302                                   | INSURANCE COVERAGE PAID TO STO       | 907,813            | 999,868            | 92,055                       | 10.1%                        |
| 1303                                   | RENT PAID TO DGS                     | 1,100              | 1,100              | 0                            | 0.0%                         |
| 1304                                   | SUBSCRIPTIONS                        | 29,020             | 41,020             | 12,000                       | 41.4%                        |
| 1305                                   | ASSOCIATION DUES                     | 283,857            | 289,121            | 5,264                        | 1.9%                         |
| 1308                                   | LICENSES                             | 9,720              | 10,720             | 1,000                        | 10.3%                        |
| 1309                                   | INSURANCE (NON STO PAYMENTS)         | 11,596,367         | 12,754,153         | 1,157,786                    | 10.0%                        |
| 1320                                   | 1320 BAD DEBT EXPENSE (NON TOLLS)    | 50,000             | 50,000             | 0                            | 0.0%                         |
| 1310                                   | INTEREST ON LATE PAYMENTS            | 0                  | 0                  | 0                            |                              |
| 1310                                   | BOND ISSUE COSTS                     | 0                  | 0                  | 0                            |                              |
| 1320                                   | BAD DEBT EXPENSE                     | 0                  | 0                  | 0                            |                              |
|                                        |                                      | <b>12,877,877</b>  | <b>14,145,982</b>  | <b>1,268,105</b>             | <b>9.8%</b>                  |
| <b>Total</b>                           |                                      | <b>462,211,066</b> | <b>463,074,739</b> | <b>863,673</b>               | <b>0.2%</b>                  |

ITEM

6



**Board Members:**

|                        |                           |
|------------------------|---------------------------|
| Dontae Carroll         | Cynthia D. Penny-Ardinger |
| Maricela Cordova       | Jeffrey S. Rosen          |
| William H. Cox, Jr.    | Samuel D. Snead, MCP, MA  |
| Mario J. Gangemi, P.E. | John F. von Paris         |

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** Finance and Administration Committee  
**FROM:** Investment Administrator Clayton Viehweg  
Director Treasury & Debt Kevin Cullity  
**SUBJECT:** Quarterly Investment Report  
**DATE:** November 13, 2025

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### **PURPOSE OF MEMORANDUM**

Complete required quarterly review of investment report for the three-month period ended September 30, 2025. Request recommendation of the Finance and Administration Committee to present to the full Board for approval for the continuation of investment strategy and associated benchmarks.

### **SUMMARY**

On a quarterly basis, MDTA's Investment Committee reports to the Finance and Administration Committee on investment related activities. The Investment Committee will review market conditions, policy compliance, portfolio strategies, and total return performance. The Committee will also discuss certain market drivers that may influence portfolio performance in coming months, including the economy, fiscal policy, and Federal Reserve monetary policy.

#### Key Points

- Diversified investment portfolio remains in compliance with the Investment Policy and Trust Agreement.
- Matched Funded accounts are benefitting from higher prevailing rates for short-term instruments.
- Total Return (Duration Targeted) Investment Strategies
  - Long-term reserve account strategies should remain consistent despite periods of short-term return volatility associated with rising interest rate environments.
  - Multi-year returns for longer term reserves align with the financial forecast and approximate the starting rolling yields.

**RECOMMENDATION**

The Investment Committee requests the Finance and Administration Committee's concurrence and recommendation to move to the full board for continuation of investment strategy and benchmarks.

**ATTACHMENT**

Performance Report Finance Committee 9 30 25



Maryland  
Transportation  
Authority

## **Investment Portfolio Management & Performance**

Period Ended – September 30, 2025

Meeting Date – November 13, 2025

# Agenda & Key Points

## **Agenda**

- Market Update
- Portfolio Composition & Compliance
- Strategy
- Total Return Performance
- Strategy & Benchmark Approval

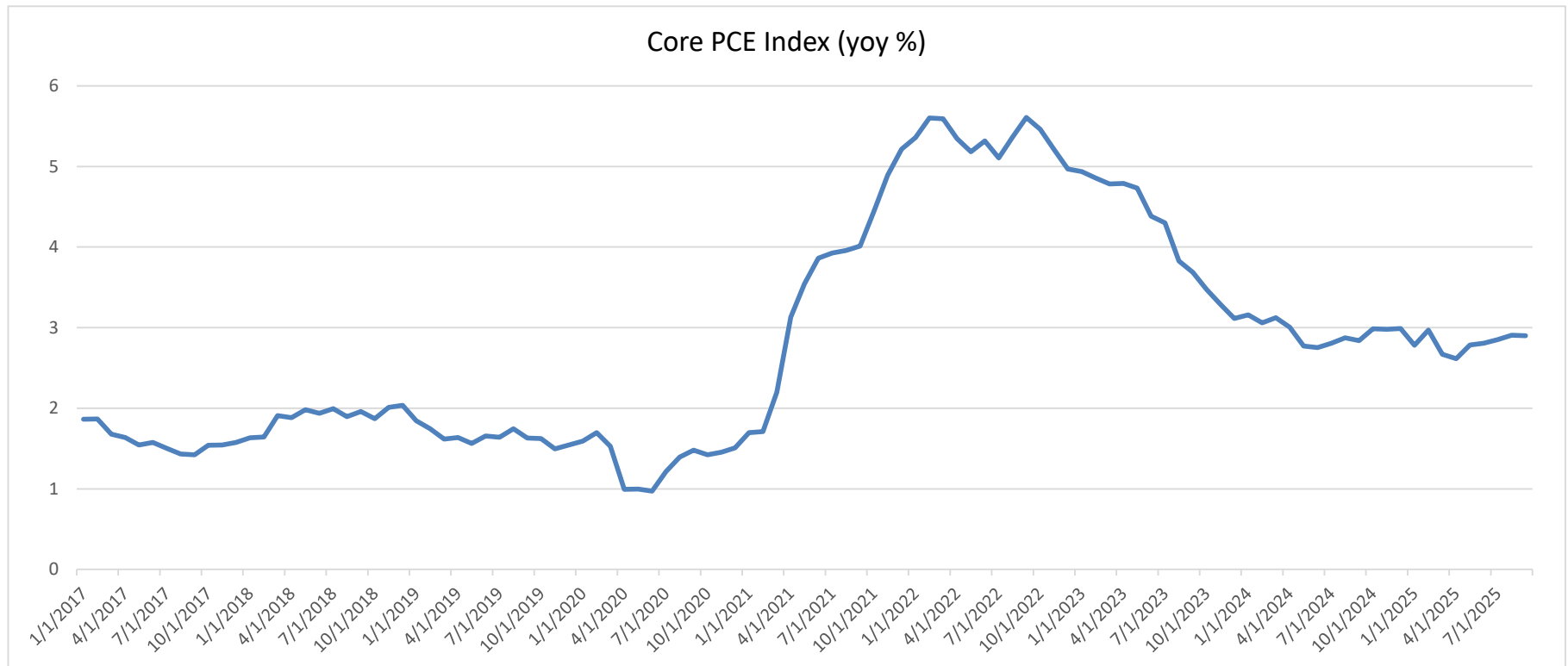
## **Key Points**

- Diversified investment portfolio remains in compliance with the Investment Policy & Trust Agreement.
- Matched Funded accounts are benefitting from higher prevailing rates for short-term instruments.
- Total Return (Duration Targeted) Investment Strategies
  - Long-term reserve account strategies should remain consistent despite periods of short-term return volatility associated with rising interest rate environments.
  - Multi-year average returns for long term reserves align with financial forecast and approximate the starting rolling yields.

## Market Update – Economy, Federal Reserve & Bond Market

- Federal Reserve's preferred measure of inflation, Core PCE, continues to show inflation moderation.
- The Fed noted at its October 29 meeting that “job gains have slowed” and “the unemployment rate has edged up”. Additionally, inflation “remains somewhat elevated” and has even “moved up since earlier in the year”.

*Core Personal Consumption Expenditures Index – measures the prices paid by consumers for goods & services without the volatility caused by movements in food & energy prices to reveal underlying inflation trends.*



# Market Update – Economy, Federal Reserve & Bond Market

- **Economy:** Modest growth in spending & production, slowing but elevated inflation.

|                        | <u>Q3 2025</u>     | <u>Q2 2025</u> | <u>Q1 2025</u> | <u>Q4 2024</u> | <u>Q3 2024</u> | <u>Q2 2024</u> | <u>Q1 2024</u> | <u>Q4 2023</u> | <u>Q3 2023</u> | <u>Q2 2023</u> | <u>Q1 2023</u> | <u>Q4 2022</u> |
|------------------------|--------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Real GDP (yoy %)       | 2.10 <sup>1/</sup> | 2.10           | 2.00           | 2.40           | 2.80           | 3.10           | 2.90           | 3.40           | 3.20           | 2.80           | 2.30           | 1.30           |
| Core PCE Index (yoy %) | 2.90 <sup>2/</sup> | 2.81           | 2.67           | 2.99           | 2.84           | 2.75           | 3.12           | 3.11           | 3.69           | 4.38           | 4.78           | 4.97           |
| Unemployment Rate (%)  | 4.50 <sup>3/</sup> | 4.10           | 4.20           | 4.10           | 4.10           | 4.10           | 3.90           | 3.80           | 3.80           | 3.60           | 3.50           | 3.50           |

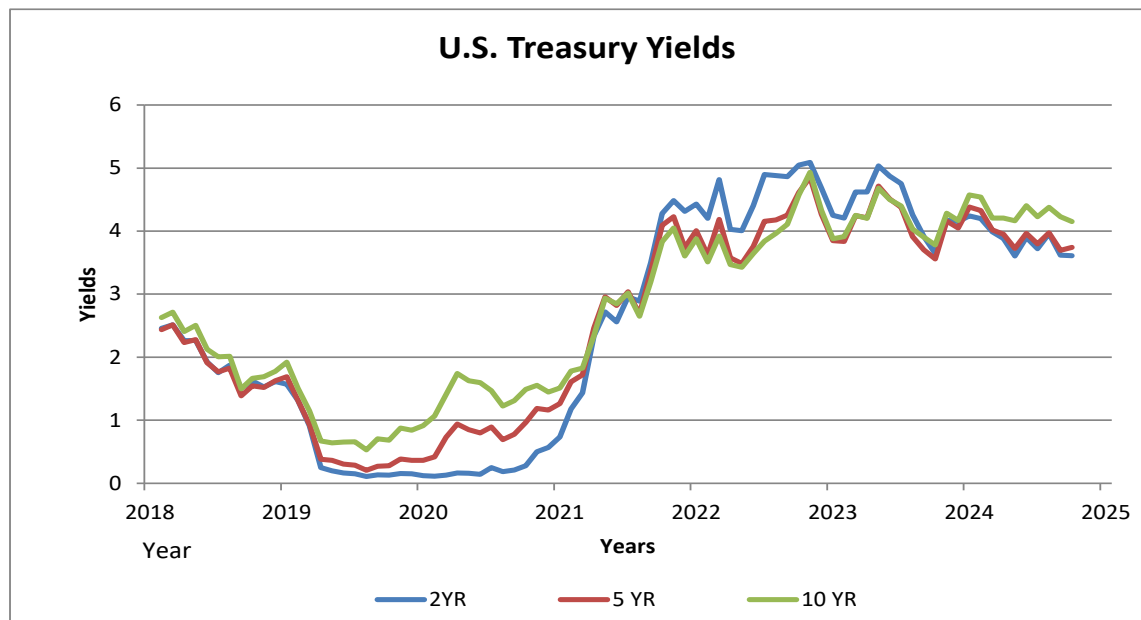
1/ Period through June 30 as revised September 2025

2/ Survey Average for August 2025 as of September 2025

3/ Survey Average for October 2025 as of November 2025

\*\*\* Real GDP & Core PCE are published by the Bureau of Economic Analysis; the website was last updated on 10/1/2025.

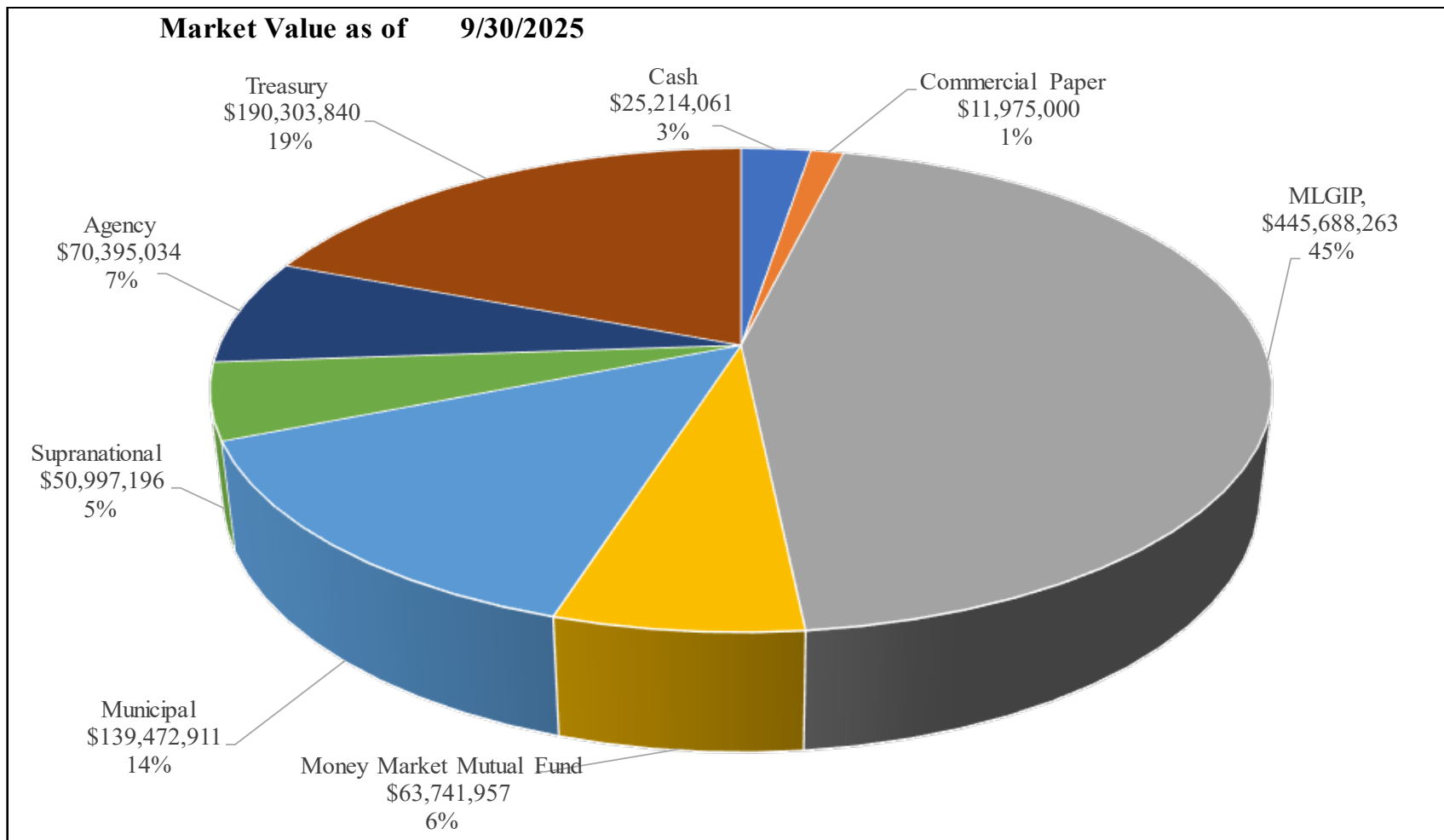
\*\*\* The Unemployment Rate is published by the Bureau of Labor Statistics; the website was last updated on 10/4/2025.



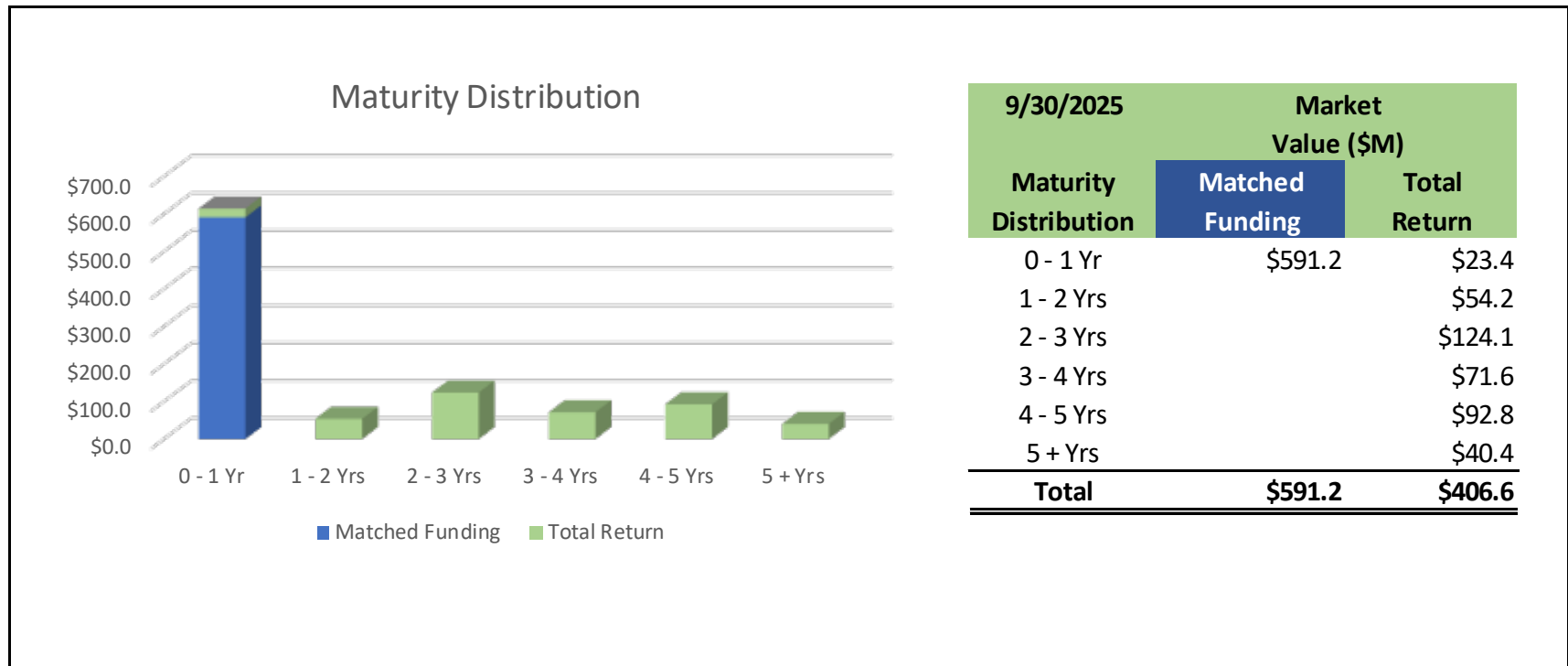
- **Federal Reserve:** The Fed remains vigilant to downside risks, with keen attention to the uncertainty surrounding tariffs & geopolitical risks.
  - The Fed held rates steady from August 2023 to September 2024, but has since cut five times for a total of 150 basis points in order to mitigate the risk of an economic slowdown.
  - The Fed stated at its most recent meeting in October that it will no longer continue the reduction of its positions in Treasuries, Agency & Agency MBS, ceasing to actively shrink its balance sheet. This program officially ends December 1, 2025, allowing markets an adjustment period.

## Portfolio Composition & Compliance – Security Composition

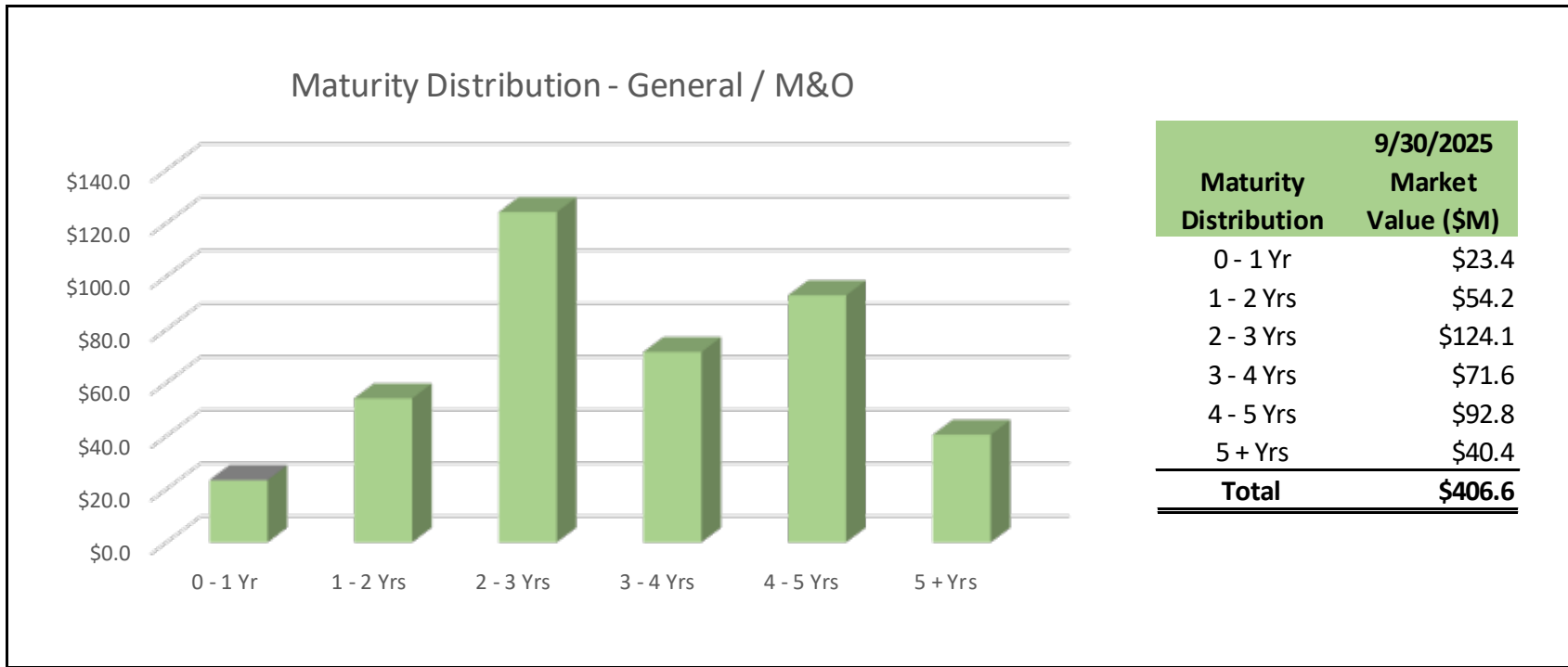
- High quality and diversified portfolio
  - Security type allocations based on:
    - Cash Flow Needs
    - Relative Value Opportunities - higher yield for similar maturities and credit risk
  - Large allocation to MLGIP given compelling rates at the short end of the yield curve
  - Minimizing credit risks associated with ratings downgrades and/or defaults



# Portfolio Composition & Compliance – Maturity Distribution (All Accounts) <sup>6</sup>



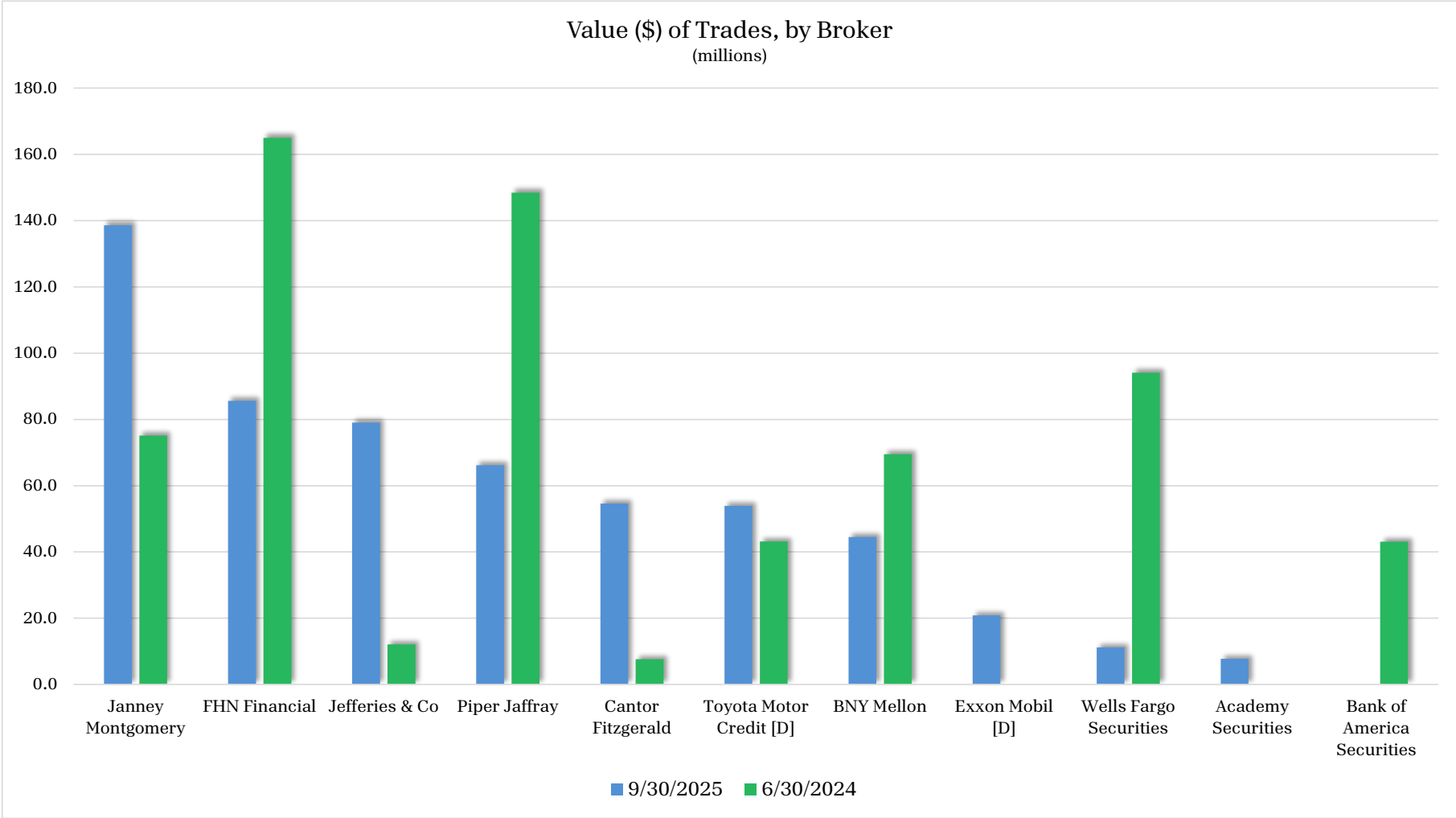
- Match Funded accounts necessitate maturities heavily weighted within 1 year.
  - Driven by cash flow schedules for debt service, operating expenses, and capital spending.
    - Debt service: \$36.2M
    - Operating: \$45.5M
    - Capital: \$509.5M



- Total Return reserve accounts align durations with benchmark indices.
  - Dispersion of maturities reduces yield curve concentration risk & benchmark tracking error.
  - General Account: Staggered maturities, 1-month to 5-years.
  - M&O Account: Staggered maturities, 1-month to 15-years.

- | Maturity Limits                                                                                                                   |     | Longest Maturity<br>(# of years) | Policy Limit<br>(# of years) | Compliance<br>With Investment<br>Policy |              |                           |
|-----------------------------------------------------------------------------------------------------------------------------------|-----|----------------------------------|------------------------------|-----------------------------------------|--------------|---------------------------|
| <b>Account Types</b>                                                                                                              |     |                                  |                              |                                         |              |                           |
| Bond Service Accounts                                                                                                             |     | 0.2                              | 1                            | Yes                                     |              |                           |
| Unrestricted (General) *                                                                                                          |     | 4.6                              | 5                            | Yes                                     |              |                           |
| Unrestricted (M&O)                                                                                                                |     | 13.6                             | 15                           | Yes                                     |              |                           |
| * Investment Policy permits maturities to 15 years, longer if approved by CFO. Maturity Limits measured on Settlement Date basis. |     |                                  |                              |                                         |              |                           |
|                                                                                                                                   |     | Credit Ratings                   |                              | Market                                  | Investment   | Compliance                |
|                                                                                                                                   | S&P | Moody's                          | Market Value (\$)            | % of Total                              | Policy Limit | With Investment<br>Policy |
| Cash                                                                                                                              |     |                                  | 25,214,061                   | 2.5%                                    |              |                           |
| <b>Money Market Mutual Funds</b>                                                                                                  |     |                                  |                              |                                         |              |                           |
| - Goldman Sachs Financial Square Gov't FGTX                                                                                       | AAA | Aaa-mf                           | 55,161,993                   | 5.5%                                    | 50%          | Yes                       |
| - MLGIP                                                                                                                           | AAA | NR                               | 445,688,263                  | 44.7%                                   | 50%          | Yes                       |
| - Dreyfus Gov't Cash DGCXX                                                                                                        | AAA | Aaa-mf                           | 8,579,964                    | 0.9%                                    | 50%          | Yes                       |
| Sub-Total Money Market Mutual Funds                                                                                               |     |                                  | 509,430,220                  | 51.1%                                   | 100%         | Yes                       |
| U.S.Treasuries **                                                                                                                 | AA+ | Aa1                              | 190,303,840                  | 19.1%                                   | 100%         | Yes                       |
| <b>Federal Agencies **</b>                                                                                                        |     |                                  |                              |                                         |              |                           |
| - Fannie Mae                                                                                                                      | AA+ | Aaa                              | 28,280,370                   | 2.8%                                    | 50%          | Yes                       |
| - Federal Farm Credit Bank                                                                                                        | AA+ | Aaa                              | 33,143,275                   | 3.3%                                    | 50%          | Yes                       |
| - Federal Home Loan Bank                                                                                                          | AA+ | Aaa                              | 8,260,269                    | 0.8%                                    | 50%          | Yes                       |
| - Freddie Mac                                                                                                                     | AA+ | Aaa                              | 711,120                      | 0.1%                                    | 50%          | Yes                       |
| Sub-Total Federal Agencies                                                                                                        |     |                                  | 70,395,034                   | 7.1%                                    | 100%         | Yes                       |
| ** Includes defeased municipalities with government securities escrows.                                                           |     |                                  |                              |                                         |              |                           |

After reviewing the investment activity for the month ended September 30, 2025, we have not identified any instances of material non-compliance with the Investment Policy.



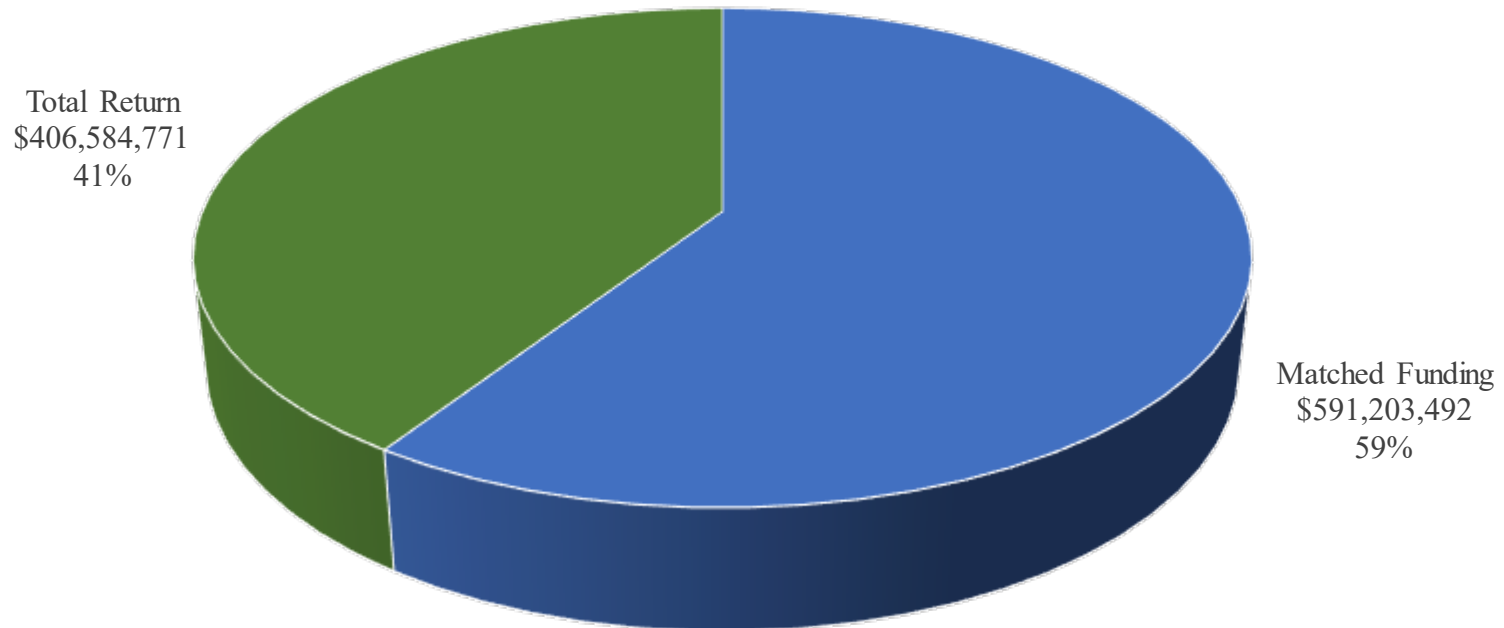
# Portfolio Composition & Compliance – MF and TR Proportions

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- Matched Funding accounts for Construction, Operations, and Debt Service comprise the majority of the MDTA portfolio.
  - Short-term investments matched to projected spending.
- Total Return reserves represent long-term core funds, with long investment horizons.

**Market Value as of 9/30/2025**



## Strategy – Previous & Current Quarter

- ✓ General and M&O Reserve remain in compliance with board approved strategy, approximating 100% of respective benchmark index durations.

| Purpose                                                      | Strategy for Prior Period                 |          |          | Strategy for Current Period               |          |          |
|--------------------------------------------------------------|-------------------------------------------|----------|----------|-------------------------------------------|----------|----------|
|                                                              | Benchmarks                                | Duration | % Target | Benchmarks                                | Duration | % Target |
| Capital / Operating / Debt Long Term Reserves <sup>(1)</sup> | Matched Funding                           | N/A      | N/A      | Matched Funding                           | N/A      | N/A      |
| General                                                      | 50% ICE BofA 1-3 YR & 50% ICE BofA 3-5 Yr | ~3 Yrs   | 101%     | 50% ICE BofA 1-3 YR & 50% ICE BofA 3-5 Yr | ~3 Yrs   | 98%      |
| M&O Reserve                                                  | U.S. Treasury Strips 1-13 Yr              | ~7 Yrs   | 100%     | U.S. Treasury Strips 1-13 YR              | ~7 Yrs   | 102%     |

(1) - Unrestricted cash in the combined General & M&O Reserve that exceeds the \$400 million target is transferred to the Capital account to fund capital expenditures.

- **Matched Funding Accounts:** Policy and Trust Agreement Directives/Limitations
  - Capital (Pay-Go & Bond Proceeds), Operating & Debt Service Accounts – Investment maturities precede or coincide with expected spending.

**Returns:** Investment returns are a function of prevailing interest rates for short-term investments such as Money Market Mutual Funds, MLGIP, Agency/Supranational Discount Notes, and Commercial Paper.

- **Total Return Accounts:** Board Approved Benchmarks
  - M&O Reserve – Staggered maturities, 0-15 years
  - General Account – Staggered maturities, 0-5-years

**Returns:** Longer duration indices benefit from higher average annual returns over multiyear periods and experience greater return volatility associated with mark-to-market relative to shorter-term duration indices.

## Strategy – Relative Value

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### **Relative Value & Benchmark Implications**

The securities contained in the current benchmark indices consist of U.S. Treasury and Government Agency debentures. MDTA's allocation to other spread sectors such as Supranational, Municipal, and Commercial should help performance longer term, but may cause short-term tracking error relative to the indices.

#### **Supranational**

- Supranational bonds were added to the Investment Policy in December 2016, with a sector limitation of 30% and a single issuer limitation of 10%.
- At times, Triple-A rated Supranational bonds, such as the World Bank, offer relative value versus comparable maturity agency debentures. Target spreads are approximately 10-15 basis points over comparable maturity agencies.

#### **Municipal**

- Municipal bonds are limited by policy to 20% of the portfolio, with a single issuer limitation of 5%.
- Triple-A taxable bonds are sought with spreads near 20 basis points relative to comparable maturity agencies.
- Municipals defeased with treasury securities are not subject to the policy limitation, as they are considered government securities. Target spreads are approximately 15 basis points over comparable maturity agencies.

#### **Commercial Paper**

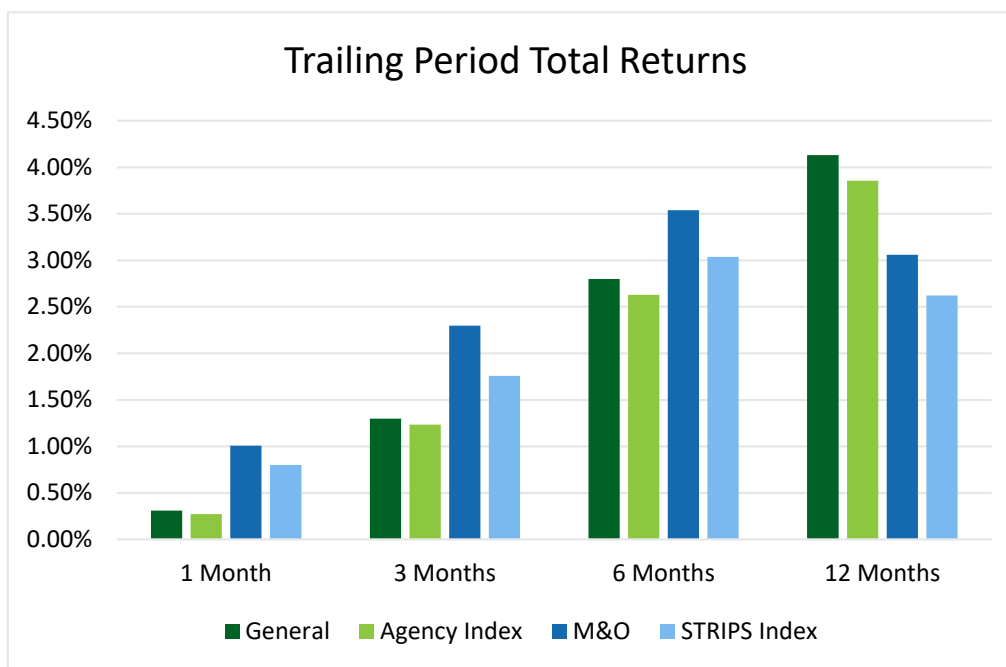
- CP is limited by policy to 20% of the portfolio, with a single issuer limitation of 5%.
- Three-month Tier-1 rated CP offered a 15 bp premium to agencies at the end of the quarter.

# Total Return Performance – Matched Funding & Total Return

Total Return as of Period Ended 9/30/2025

|                                           | Trailing Period |          |          |           | Ending         |
|-------------------------------------------|-----------------|----------|----------|-----------|----------------|
|                                           | 1 Month         | 3 Months | 6 Months | 12 Months | Market Value   |
| <i>Combined Accounts Weighted Average</i> | 0.37%           | 1.23%    | 2.45%    | 4.30%     | \$ 956,646,469 |
| <b>MATCHED FUNDING</b>                    |                 |          |          |           |                |
| Capital                                   | 0.35%           | 1.09%    | 2.13%    | 4.40%     | \$ 511,073,313 |
| Bond Service                              | 0.36%           | 0.97%    | 2.06%    | 4.37%     | \$ 36,318,705  |
| <b>TOTAL RETURN</b>                       |                 |          |          |           |                |
| Reserves General / M&O                    | 0.40%           | 1.43%    | 2.90%    | 4.00%     | \$ 409,254,451 |
| Composite Agency / STRIPS Index           | 0.34%           | 1.30%    | 2.69%    | 3.71%     |                |

- Shorter Term Matched Funded accounts for Capital/Construction & Bond Service continue to benefit from higher short-term interest rates.
- Longer Duration Reserves – interest rate volatility results in market value changes that drive total returns higher or lower than market yields.
  - Yield curve twist (lower front end, higher back end) was modest enough to be offset by accruals, leading to mark-to-market price increases.
- Note: Table provides weighted returns for the combined M&O / General accounts & the respective indices. Graph shows individual portfolio total returns.



**The Investment Committee requests the Finance and Administration Committee's Concurrence and Recommendation to move to the full Board for approval of the continuation of investment strategy/benchmarks.**

ITEM

*7*



# Maryland Transportation Authority

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Samantha J. Biddle, Chair

**Board Members:**

|                        |                           |
|------------------------|---------------------------|
| Dontae Carroll         | Cynthia D. Penny-Ardinger |
| Maricela Cordova       | Jeffrey S. Rosen          |
| William H. Cox, Jr.    | Samuel D. Snead, MCP, MA  |
| Mario J. Gangemi, P.E. | John F. von Paris         |

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** MDTA Finance & Administration Committee  
**FROM:** Director of Finance Chantelle Green  
**SUBJECT:** Independent Auditor's Report for the FY 2025 Financial Statements Audit & SOC  
1 Type 2 & SOC 2 Type 2 Reports  
**DATE:** November 13, 2025

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### PURPOSE OF MEMORANDUM

To present the results of the FY 2025 financial statements and Service Organization Control (SOC) audits conducted for the Maryland *E-ZPass*® System. The audits were conducted by the Maryland Transportation Authority's independent auditors, SB & Company, LLC (SB& Co.).

### SUMMARY

Regarding the MDTA's financial statements, the attached presentation includes an overview of the key areas of emphasis, internal controls, required auditor communications, and future considerations. An unmodified opinion was issued by the independent auditor.

As it pertains to the SOC audits, exceptions (*i.e.*, findings) were noted related to the timeliness of disaster recovery testing (TransCore) and organization and human resources and confidentiality (Kapsch). Irrespective of the findings, unmodified opinions were issued for the SOC 1 Type 2 and SOC 2 Type 2 audits.

### ATTACHMENT

- PowerPoint Presentation – MDTA FY 2025 Financial Statements & SOC Audit Results



Certified Public  
Accountants &  
Business Advisors



November 13, 2025

# Presentation to Those Charged with Governance

June 30, 2025 Audit Results  
*Maryland Transportation Authority*

# *Executive Summary*

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## **I. Scope of Services**

- Audit of the June 30, 2025 financial statements
- Review of the Annual Comprehensive Financial Report
- Uniform Grant Guidance Audit for the year ended June 30, 2025
- SSAE 18, Service Organization
  - SOC Reporting (SOC) 1, Type 2 report for Kapsch & TransCore
  - SOC 2, Type 2 report – TransCore
- Year-round advice and consultation

## **II. Results**

- Issued an unmodified opinion on the financial statements and an internal controls over financial reporting
- Two exceptions identified with the SOC reporting procedures; unmodified opinions issued
- Planning to issue an unmodified opinion on uniform grant guidance audit
- Discovered no instances of fraud and were not made aware of fraud occurrences
- Discovered no material weakness in internal controls
- Discovered no audit adjustments
- Received full cooperation from management

# Significant Financial Statement Risks

The principle areas of audit emphasis included key industry, business and technical issues as identified during our audit planning and the accounts with greater risk of misstatement due to their inherent risk, error or fraud.

**The significant accounting principles, estimates and judgments were as follows:**

- Revenue recognition
- Cash and investments, including restricted assets
- Capital Asset Accounting, including depreciation and disposal of capital assets
- Accounting for pensions

**The principle areas of audit emphasis were as follows:**

- Cash reconciliations
- Cash disbursements
- Collectability accounts receivables
- Completeness of liabilities
- Intergovernmental agency relationships
- Debt accounting and other long-term liabilities, including review of debt covenants
- Service concession arrangements



# Recent Accounting Standards

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- **GASB 101, *Compensated Absences* – Adopted in FY 2025**

- The primary objective of this Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. The impact of the new accounting standard adoption is as follows:

**June 30, 2024 - (thousands of dollars)**

|                                    |                     |
|------------------------------------|---------------------|
| Net position, as originally stated | \$ 6,060,373        |
| Adjustment to restate              | (22,334)            |
| Net position, as restated          | <u>\$ 6,038,039</u> |

- **GASB 102, *Certain Risk Disclosures* – Adopted in FY 2025**

- The disclosures will provide users with timely information regarding certain concentrations or constraints and related events that have occurred or have begun to occur that make a government vulnerable to a substantial impact. Adoption did not have a material impact to the financial statements.

- **GASB 104, *Certain Capital Assets*, To be adopted in FY 2026**

- The requirements of this Statement will improve financial reporting by providing users of financial statements with essential information about certain types of capital assets in order to make informed decisions and assess accountability.

# Assessment of Control Environment

| Control Environment                                                                                                                                                                                                                                                                                                                                                                | Risk Assessment                                                                                                                                                                                                                                                                                                                                                                                                       | Control Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Information and Communication                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Monitoring Activities                                                                                                                                                                                                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>▪ Key executive integrity, ethics, and behavior</li> <li>▪ Control consciousness and operating style</li> <li>▪ Commitment to competence</li> <li>▪ Exercise oversight responsibility</li> <li>▪ Organizational structure, responsibility, and authority</li> <li>▪ Enforce accountability</li> <li>▪ HR policies and procedures</li> </ul> | <ul style="list-style-type: none"> <li>▪ Define objectives and risk tolerances</li> <li>▪ Identify, analyze, and respond to risk</li> <li>▪ Assess fraud risk</li> <li>▪ Identify, analyze, and respond to change</li> <li>▪ Mechanisms to anticipate, identify, and react to significant events</li> <li>▪ Processes and procedures to identify changes in GAAP, business practices, and internal control</li> </ul> | <ul style="list-style-type: none"> <li>▪ Design control activities</li> <li>▪ Design activities for the information system</li> <li>▪ Implement control activities</li> <li>▪ Existence of necessary policies and procedures</li> <li>▪ Clear financial objectives with active monitoring</li> <li>▪ Logical segregation of duties</li> <li>▪ Periodic comparisons of book-to-actual and physical count-to-books</li> <li>▪ Adequate safeguards of documents, records, and assets</li> <li>▪ Assess controls in place</li> </ul> | <ul style="list-style-type: none"> <li>▪ Use quality information</li> <li>▪ Communicate internally</li> <li>▪ Communicate externally</li> <li>▪ Adequate performance reports produced from information systems</li> <li>▪ Information systems are connected with business strategy</li> <li>▪ Commitment of HR and finance to develop, test, and monitor IT systems and programs</li> <li>▪ Business continuity and disaster plan for IT</li> <li>▪ Established communication channels for employees to fulfill responsibilities</li> <li>▪ Adequate communication across organization</li> </ul> | <ul style="list-style-type: none"> <li>▪ Perform monitoring activities</li> <li>▪ Remediate deficiencies</li> <li>▪ Periodic evaluations of internal controls</li> <li>▪ Implementation of improvement recommendations</li> </ul> |
| Effective                                                                                                                                                                                                                                                                                                                                                                          | Effective                                                                                                                                                                                                                                                                                                                                                                                                             | Effective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Effective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Effective                                                                                                                                                                                                                         |

# *Evaluation of Key Processes*

---

| Treasury                                                                                                                                                                                                                            | Payroll                                                                                                                                                                   | Expenditures                                                                                                                                                    |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"><li>▪ Cash Management</li><li>▪ Investment Policy &amp; Accounting</li><li>▪ Investment Monitoring &amp; Valuation</li><li>▪ Debt Accounting &amp; Compliance</li><li>▪ Reconciliations</li></ul> | <ul style="list-style-type: none"><li>▪ Hiring</li><li>▪ Attendance Reporting</li><li>▪ Payroll Accounting</li><li>▪ Payroll Disbursements</li><li>▪ Separation</li></ul> | <ul style="list-style-type: none"><li>▪ Vendor Maintenance</li><li>▪ Purchasing</li><li>▪ Receiving</li><li>▪ Accounts Payable and Cash Disbursements</li></ul> |
| Effective                                                                                                                                                                                                                           | Effective                                                                                                                                                                 | Effective                                                                                                                                                       |

# *Evaluation of Key Processes*

| Revenue                                                                                                                                                                                                                       | Capital Assets                                                                                                                                                                      | Information Technology                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"><li>▪ Billing</li><li>▪ Toll Collections</li><li>▪ Intergovernmental Revenue</li><li>▪ Service Concessions</li><li>▪ Cash Receipts</li><li>▪ Revenue Recognition</li><li>▪ Cutoff</li></ul> | <ul style="list-style-type: none"><li>▪ Physical Custody</li><li>▪ Asset and Construction in Process Accounting</li><li>▪ Accounting for Disposals</li><li>▪ Depreciation</li></ul> | <ul style="list-style-type: none"><li>▪ Understand of the IT General Controls</li><li>▪ Physical and Environmental Controls</li><li>▪ Logical Access to Data and Applications</li><li>▪ Change and Incident Management</li><li>▪ System Operations</li><li>▪ Data Backup and Recovery</li><li>▪ Encryption</li><li>▪ Networks- Firewalls and Vulnerability Scanning</li><li>▪ IT Policies</li><li>▪ Cyber Security Policies</li><li>▪ System Maintenance and Version Updates</li><li>▪ Contract Management</li><li>▪ Third-Party Processors</li></ul> |
| Effective                                                                                                                                                                                                                     | Effective                                                                                                                                                                           | Effective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

# *Financial Statement Highlights*

---



# Financial Statement Highlights

*Statements of Assets, Liabilities, and Net Position (In Thousands)*

|                                  | As of June 30:      |                     |                     |
|----------------------------------|---------------------|---------------------|---------------------|
|                                  | 2025                | 2024*               | 2023                |
| Current Assets                   | \$ 941,292          | \$ 951,253          | \$ 755,409          |
| Noncurrent Assets                | 672,150             | 854,448             | 858,266             |
| Capital Assets, net              | 7,881,566           | 7,547,605           | 7,379,405           |
| Total Assets                     | 9,495,008           | 9,353,306           | 8,993,080           |
| Deferred Outflow of Resources    | 153,447             | 152,788             | 129,384             |
| Current Liabilities              | 491,663             | 444,008             | 440,978             |
| Long-Term Bonds Payable          | 2,471,092           | 2,574,532           | 2,696,414           |
| Other Long-Term Liabilities      | 389,960             | 334,393             | 288,871             |
| Total Liabilities                | 3,352,715           | 3,352,933           | 3,426,263           |
| Deferred Inflow of Resources     | 83,586              | 115,122             | 146,003             |
| Net Position                     |                     |                     |                     |
| Net Investment in Capital Assets | 5,522,753           | 5,155,046           | 4,892,521           |
| Restricted                       | 440,107             | 401,539             | 100,061             |
| Unrestricted                     | 249,294             | 481,454             | 557,616             |
| <b>Total Net Position</b>        | <b>\$ 6,212,154</b> | <b>\$ 6,038,039</b> | <b>\$ 5,550,198</b> |

\* FY24 Total Liabilities and Net Position have been adjusted due to a change in accounting policy (GASB 101).

# Financial Statement Highlights

## Statements of Revenues, Expenses, and Change in Net Position (In Thousands)

|                                       | For the Years Ended June 30: |                   |                   |
|---------------------------------------|------------------------------|-------------------|-------------------|
|                                       | 2025                         | 2024              | 2023              |
| Operating revenues                    |                              |                   |                   |
| Toll revenue                          | \$ 732,012                   | \$ 761,200        | \$ 755,701        |
| Intergovernmental revenue             | 50,369                       | 55,068            | 56,477            |
| Toll administrative revenue           | 98,987                       | 79,529            | 41,396            |
| Concession revenue                    | 6,158                        | 6,476             | 6,303             |
| Total operating revenue               | 887,526                      | 902,273           | 859,877           |
| Operating expenses                    | (707,692)                    | (629,951)         | (607,982)         |
| Total operating revenues and expenses | 179,834                      | 272,322           | 251,895           |
| Non-operating revenues                |                              |                   |                   |
| Investment revenue                    | 53,784                       | 45,543            | 17,583            |
| Total non-operating revenue           | 53,784                       | 45,543            | 17,583            |
| Non-operating expenses                |                              |                   |                   |
| Loss on disposal (non-Key Bridge)     | (4,322)                      | (11,895)          | (1,666)           |
| Interest expense                      | (75,210)                     | (85,917)          | (84,454)          |
| Total non-operating expenses          | (79,532)                     | (97,812)          | (86,120)          |
| Unusual or infrequent items           |                              |                   |                   |
| Insurance Proceeds, net               | -                            | 325,000           | -                 |
| Grant and other revenue               | 20,166                       | 37,964            | -                 |
| Expenses related to collapse          | (137)                        | (95,176)          | -                 |
| Net unusual or infrequent items       | 20,029                       | 267,788           | -                 |
| <b>Change in Net Position</b>         | <b>\$ 174,115</b>            | <b>\$ 487,841</b> | <b>\$ 183,358</b> |

# *Uniform Grant Guidance Audit*

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# *Uniform Grant Guidance Audit Results*

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| <b>Major Program</b>                                       | <b>Federal<br/>Assistance<br/>Listing</b> | <b>Federal<br/>Expenditures</b> |
|------------------------------------------------------------|-------------------------------------------|---------------------------------|
| Federal Highway Administration - Key Bridge Collapse       | 20.205                                    | \$ 18,903,810                   |
| Total Federal Awards                                       |                                           | <u>\$ 18,903,810</u>            |
| Tested Percentage                                          |                                           | 94%                             |
| Threshold for distinguishing between Type A and B programs |                                           | <u>\$ 750,000</u>               |
| Did MDTA qualify as a low risk auditee?                    |                                           | Yes                             |

## **Section II - Financial Statement Findings**

None noted.

## **Section III - Federal Award Findings**

None noted.

# *Uniform Grant Guidance Audit Status*

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- The 2025 Compliance Supplement (the Supplement) is still pending final release. According to communications from Office of Management and Budget (OMB) staff, there is currently no definitive timeline for its issuance.
- The delay is largely attributed to the current administration's focus on passing the budget bill, which has taken precedence over the other matters, including the release of the Supplement.
- Auditors are required to use the version of the Supplement that is effective for the fiscal year-end of the audit.
- SB & Company, LLC will continue to monitor the Government Audit Quality Center & OMB communications for updates and guidance.

# *SOC Reporting*

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# *SOC Reporting*

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- Audit period from July 1, 2024 through June 30, 2025
- Kapsch TrafficCom USA – SOC 1 Type 2 Report
  - Review of 5 Control Objectives described/asserted by Kapsch
  - No qualifications within the report; however, we did identify one exception (Organization & Human Resources and Confidentiality)
- TransCore, LP – SOC 1 Type 2 Report
  - Review of 11 Control Objectives described/asserted by TransCore
  - No qualifications within the report
  - Procedures related to certain complementary user entity controls
- TransCore, LP – SOC 2 Type 2 Report
  - Review of controls related to security, availability, processing integrity, and confidentiality, asserted by TransCore
  - No qualifications within the report; however, we did identify one exception (disaster recovery)
  - Procedures related to certain complementary user entity controls

# *SOC 1 vs. SOC 2 – Overview*

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- SOC 1 audit is focused on specific internal controls related to financial reporting. Each audit is unique to the controls tested for that entity.
- SOC 1 audits ensure that a service organization has done its due diligence when it comes to the effects their service has on their customer's financial reporting.
- SOC 2 audit is focused on information and IT security identified by any of 5 trust services categories: security, confidentiality, information privacy, processing integrity and availability.
- SOC 2 audits ensure that a service organization's people, infrastructure, software, data-handling, and procedures are prepared to handle their customer's information and data and protect it accordingly.
- Type 1 reports are as of a specific date; Type 2 reports are for a period of time.

## *Summary of Results – Kapsch SOC 1 Type 2*

| Control Objective & Type       | Result of Test(s)         |
|--------------------------------|---------------------------|
| <b>IT Controls</b>             |                           |
| Logical Access                 | No exceptions identified. |
| Change Management              | No exceptions identified. |
| <b>Operations</b>              |                           |
| Organization & Human Resources | Exception identified.     |
| Security & System Operations   | No exceptions identified. |
| Confidentiality                | Exception identified.     |

| Control Type                                                  | Summary of Results                                                                                               |
|---------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| <b>Organization &amp; Human Resources and Confidentiality</b> | For 1 of the 5 newly hired employees inspected, the Intellectual Property policy was not signed by the employee. |

# Summary of Results – TransCore SOC 1 Type 2

| Control Objective & Type                        | Result of Test(s)         |
|-------------------------------------------------|---------------------------|
| <b>Physical Access</b>                          |                           |
| Physical Access to Integrity Systems & Data     | No exceptions identified. |
| <b>IT Controls</b>                              |                           |
| Integrity System Program Changes                | No exceptions identified. |
| Logical Access to Integrity Systems & Data      | No exceptions identified. |
| Integrity Backup Jobs                           | No exceptions identified. |
| Integrity Computer Operations                   | No exceptions identified. |
| <b>Accounting &amp; Processing</b>              |                           |
| Unregistered Account Invoicing & Reconciliation | No exceptions identified. |
| E-ZPass Financial Operations                    | No exceptions identified. |
| E-ZPass Reciprocity                             | No exceptions identified. |
| DriveEzMD Account Establishment                 | No exceptions identified. |
| <b>Operations</b>                               |                           |
| E-ZPass Customer Service & Account Maintenance  | No exceptions identified. |
| Transponder Inventory Reconciliation            | No exceptions identified. |

# Summary of Results – TransCore SOC 2 Type 2

| Criteria                    | Result of Test(s)         |
|-----------------------------|---------------------------|
| <b>Security</b>             |                           |
| Control Environment         | No exceptions identified. |
| Communication & Information | No exceptions identified. |
| Risk Assessment             | No exceptions identified. |
| Monitoring Activities       | No exceptions identified. |
| Control Activities          | No exceptions identified. |
| Logical & Physical Controls | No exceptions identified. |
| System Operations           | No exceptions identified. |
| Change Management           | No exceptions identified. |
| Risk Mitigation             | No exceptions identified. |
| <b>Availability</b>         | Exception identified.     |
| <b>Confidentiality</b>      | No exceptions identified. |
| <b>Processing Integrity</b> | No exceptions identified. |

| Criteria     | Summary of Results                                                                                     |
|--------------|--------------------------------------------------------------------------------------------------------|
| Availability | Discussion with management revealed that a Disaster Recovery Test was not run during the audit period. |

# *Required Communications*

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# *Required Communications*

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## **1. Auditor's Responsibilities Under Generally Accepted Auditing Standards (GAAS)**

The financial statements are the responsibility of management. Our audit was designed in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards, and provide for reasonable, rather than absolute, assurance that the financial statements are free of material misstatement.

## **2. Significant Accounting Policies**

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application.

*The significant accounting policies used by management are described in the notes to the financial statements.*

*No matters have come to our attention that would require us, under professional standards, to inform you about (2) the methods used to account for significant unusual transactions, and (2) the effect of significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.*

## **3. Auditor's Judgments About the Quality of Accounting Principles**

We discuss our judgments about the quality, not just the acceptability, of accounting principles selected by management, the consistency of their application, and the clarity and completeness of the financial statements, which include related disclosures.

*We have reviewed the significant accounting policies adopted by the Maryland Transportation Authority (MDTA) and have determined that those policies are acceptable accounting policies.*

## **4. Audit Adjustments**

We are required to inform the MDTA oversight body about adjustments arising from the audit (whether recorded or not) that could in our judgment, either individually or in the aggregate, have a significant effect on the entity's financial reporting process.

*There were no adjustments identified during the audit process.*

# *Required Communications (cont.)*

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## **5. Fraud and Illegal Acts**

We are required to report to the MDTA's oversight body any fraud and illegal acts involving senior management and fraud and illegal acts (whether caused by senior management or other employees) that cause a material misstatement of the financial statements.

*Our procedures identified no instances of fraud or illegal acts.*

## **6. Material Weaknesses in Internal Control**

We are required to communicate all significant deficiencies in the MDTA's systems of internal controls, whether or not they are also material weaknesses.

*There were no material weaknesses noted during the audit.*

## **7. Other Information in Documents Containing Audited Financial Statements**

We are not aware of other documents containing the audited financial statements.

## **8. Disagreements with Management on Financial Accounting and Reporting Matters**

None.

## **9. Serious Difficulties Encountered in Performing the Audit**

None.

## **10. Major Issues Discussed with Management Prior to Acceptance**

None.

# *Required Communications (cont.)*

---

## **11. Management Representations**

We receive certain written representations from management as part of the completion of the audits.

## **12. Consultation with Other Accountants**

To our knowledge, there were no consultations with other accountants since our appointment as the MDTA's independent public accountants.

## **13. Independence**

We are independent of the MDTA. We did not provide any non-attest services.

## **14. Subsequent Events**

We were not made aware of any material subsequent events that have occurred that would affect the information presented in the financial statements or require additional disclosure.

# *Required Communications (cont.)*

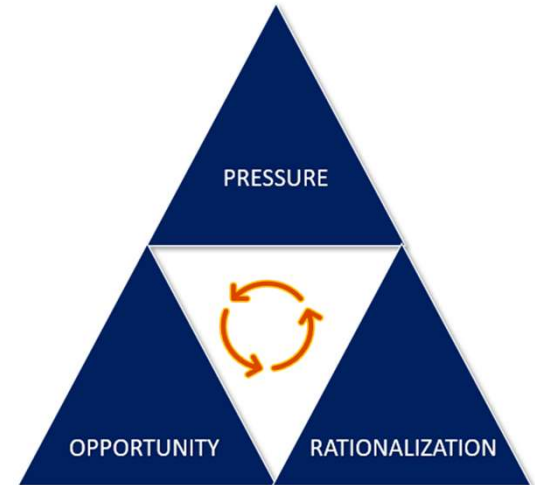
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## **Our Responsibility Related to Fraud**

- Plan and perform the audit to obtain reasonable assurance that there is no material misstatement caused by error or fraud;
- Comply with GAAS AU-C 240, "Consideration of Fraud in a Financial Statement Audit";
- Approach all audits with an understanding that fraud could occur in any entity, at any time, by anyone; and
- Perform mandatory procedures required by GAAS and our firm policies.

## **Examples of Procedures Performed**

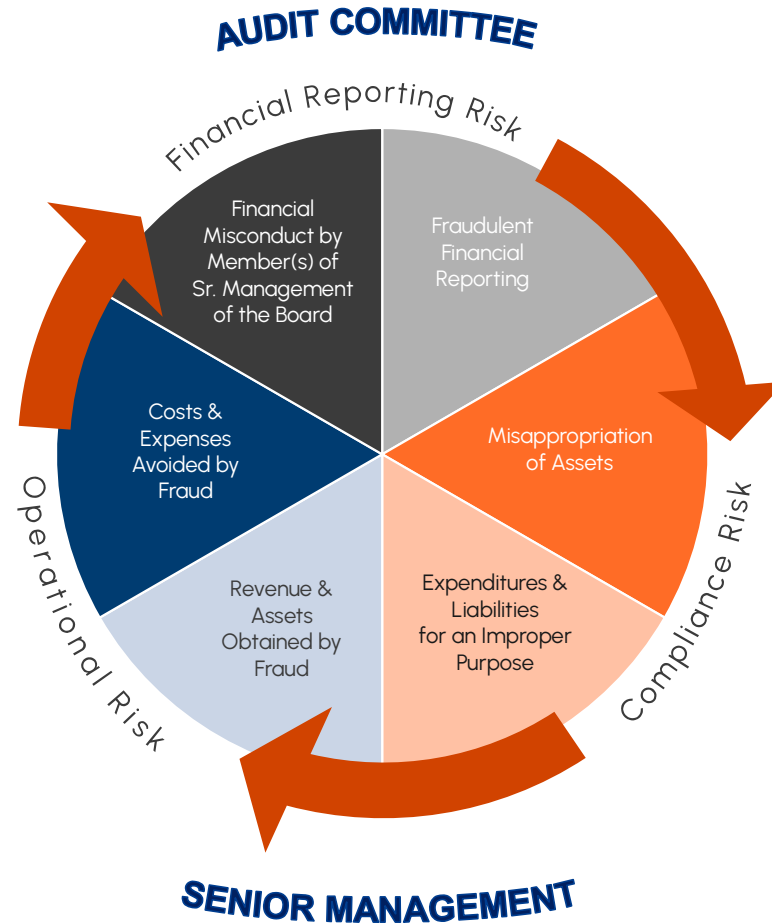
- Discuss thoughts and ideas in areas where the financial statements might be susceptible to material misstatement due to fraud;
- Understand pressures on the financial statement results;
- Understand the tone and culture of the organization;
- Look for unusual or unexpected transactions, relationships, or procedures;
- Discussions with individuals outside of finance;
- Evaluate key processes and controls; and
- Consider information gathered throughout the audit.



# Responsibility for Mitigating Fraud

## External Auditor:

- Evaluate management programs and controls to deter and detect fraud for identified risks
- Reasonable assurance that financial statements are free of material misstatement due to fraudulent financial reporting or misappropriation of assets
- Compliance with fraud standard (SAS 99)
  - Conversations with finance and operations personnel
  - Disaggregated analytics
  - Surprise audit procedures
  - Journal entry testing



## Management:

- CFO: controls to deter and detect fraud
- General Counsel/Compliance: monitoring

## Audit Committee:

- Evaluate management identification of fraud risk
- Evaluate implementation of fraud controls
- Reinforce "tone at the top"

# *Questions & Answers*

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# *Engagement Team*

## *Contact Information*



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Knowledge,  
Quality,  
Client Service.

---

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ITEM

8



# Maryland Transportation Authority

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Samantha J. Biddle, Chair

**Board Members:**  
Dontae Carroll  
Maricela Cordova  
William H. Cox, Jr.  
Mario J. Gangemi, P.E.  
Cynthia D. Penny-Ardinger  
Jeffrey S. Rosen  
Samuel D. Snead, MCP, MA  
John F. von Paris

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** MDTA Finance & Administration Committee  
**FROM:** Revenue Manager Walter Laun  
**SUBJECT:** Fiscal Year 2025 Revenue Assurance Metrics  
**DATE:** November 13, 2025

---

### PURPOSE OF MEMORANDUM

To provide the Maryland Transportation Authority (MDTA) Finance & Administration Committee with an annual update of the disposition of toll transactions.

### KEY TAKEAWAYS

- Approximately 94% of total lane transactions in FY 2024 and FY 2025 are expected to be collected.
- The percentage of revenue collected from total lane transactions remained consistent year-over-year.

### ANALYSIS

The attached information is provided to demonstrate the MDTA's performance in ensuring revenue is collected. This is accomplished by analyzing the final disposition of all toll transactions captured at the lanes. The analysis is based on transaction date, or the date a vehicle passed through a gantry.

When analyzing toll transactions they are broken into the following categories.

- *E-ZPass*® Collected
- *E-ZPass* Unbilled
- Pay-by-Plate Collected
- Video Billed: Collected or Expected to be Collected
- Video Billed: Uncollected
- Video Unbilled: Address Unavailable
- Video Unbilled: License Plate Unreadable
- Video Unbilled: Other

### ATTACHMENT

- Revenue Assurance Presentation

# Revenue Assurance: Metrics Summary

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Toll System Performance  
FY2025

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# Summary of Toll Transaction Processing

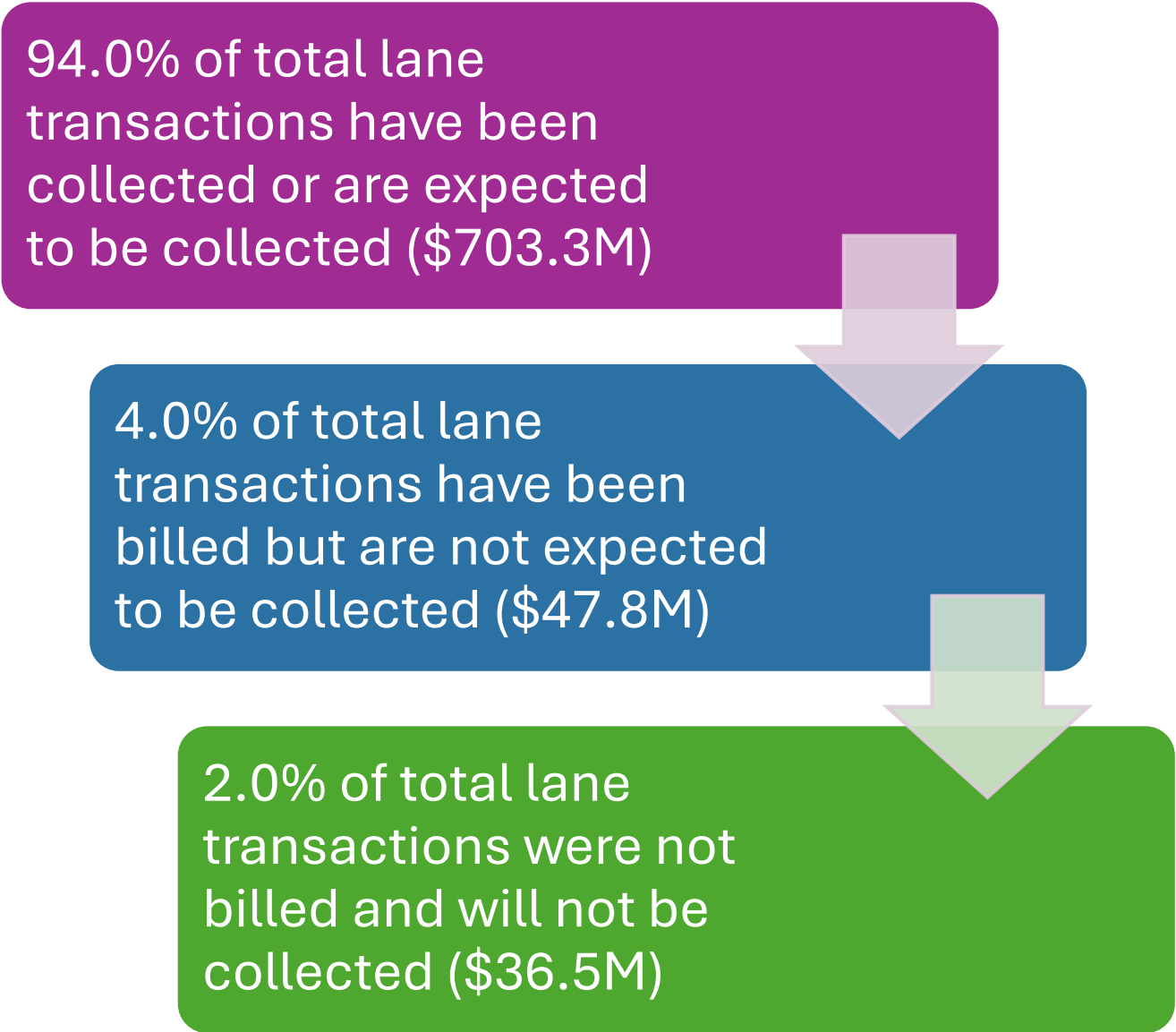
- **Transactions are captured at the MDTA's toll facilities each time a customer passes through a gantry.**
  - Captured via Transponder or Image of License Plate
    - Images are reviewed and unreadable plate transactions discarded
- **Transactions are then sent to the back office for processing.**
  - Transponder reads
    - Post to Maryland *E-ZPass*® accounts
    - Processed through the Interagency Group (IAG) if Out of State *E-ZPass* account
  - Plate reads
    - Plate matches to an existing account
      - Post to Maryland *E-ZPass* accounts as I-Tolls
      - Post to Maryland Pay-by-Plate accounts as PBP
      - Processed through the IAG as I-Tolls
      - Post to Video Toll Accounts with Recent Address on File
        - Customer Invoiced
    - Plate does not match to an existing account
      - Post to a Video Toll Account to be sent to MVA/DMV for address lookup
        - Customer Invoiced Once Valid Address Received

# FY25 Summary

**Total Lane Transactions:**  
165,601,160

**Revenue Estimated for Paid Transactions:**  
\$703,309,019

94.0% of total lane transactions have been collected or are expected to be collected (\$703.3M)

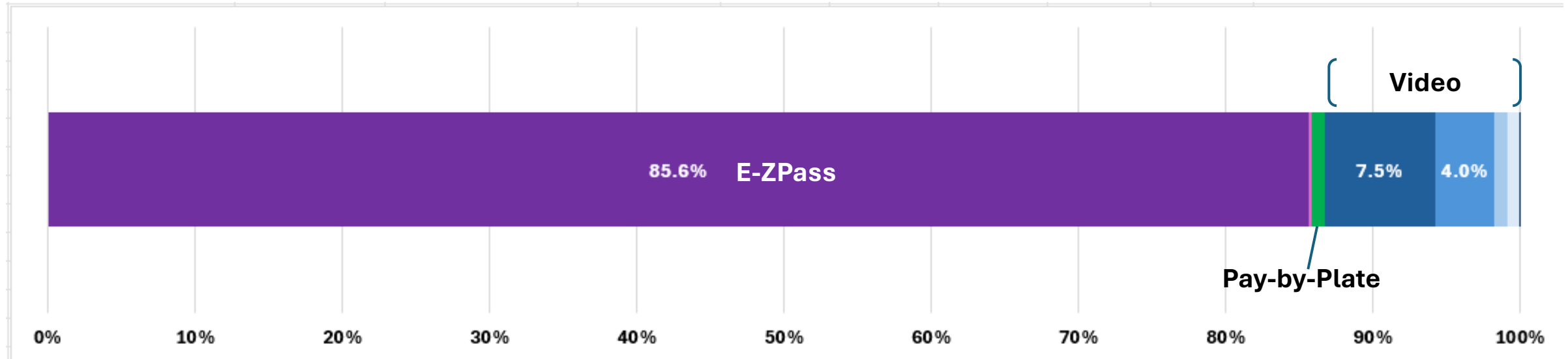


4.0% of total lane transactions have been billed but are not expected to be collected (\$47.8M)

2.0% of total lane transactions were not billed and will not be collected (\$36.5M)

# Disposition of All Transactions FY25

As a % of Total Lane Transactions



## E-ZPass Transactions Collected

**85.6% of all transactions** [99.7% of E-ZPass transactions]

Percentage of all transactions paid via E-ZPass by transponder in the vehicle or by license plate matched to an E-ZPass customer account

## E-ZPass Transactions Unbilled

**0.2% of all transactions** [0.3% of E-ZPass transactions]

Percentage of all transactions rejected by the IAG

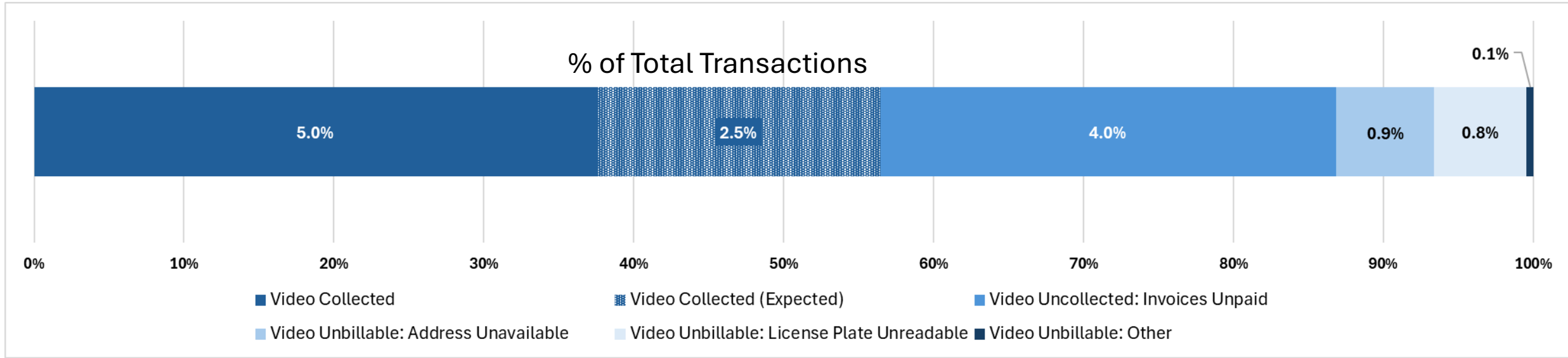
## Pay-by-Plate Transactions Collected

**0.8% of all transactions**

Percentage of all transactions paid by license plate matched to a Pay-by-Plate account

- E-ZPass Collected 85.6%
- E-ZPass Unbillable: IAG/TP Rejects 0.2%
- Pay-By-Plate Collected 0.8%
- Video Collected 7.5%
- Video Uncollected: Invoices Unpaid 4.0%
- Video Unbillable: Address Unavailable 0.9%
- Video Unbillable: License Plate Unreadable 0.8%
- Video Unbillable: Other 0.1%

# Video Transactions Only FY25



## Video Transactions Collected [Paid 5% or Expected to be Paid 2.5%]

**7.5% of all transactions** [56.4% of Video transactions]

Percentage of transactions for which an invoice can be generated and delivered to a customer and the customer is expected to pay within 3 years

## Video Transactions Uncollected

**4.0% of all transactions** [30.4% of Video transactions]

Percentage of transactions for which an invoice can be generated but the customer is not expected to pay within 3 years. The MDTA continues collection efforts via the Central Collections Unit (CCU).

## Video Transactions Unbilled

**1.8% of all transactions** [13.2% of Video transactions]

Percentage of transactions that cannot be pursued because no license plate could be identified or because no valid address could be found

### Address Unavailable from MVA/DMV

**0.9% of all transactions** [6.6% of Video transactions]

### License Plate Unreadable

**0.8% of all transactions** [6.2% of Video transactions]

### Other: Incomplete or Filtered Transactions

**0.1% of all transactions** [0.4% of Video transactions]

# Unreadable License Plates

(0.8% of all transactions)

## **License Plate Missing**

**0.4% of all transactions** [49.3% of Unreadable License Plates]

Customer did not mount the plate or mounted it in a non-conventional location that was not detected by the camera

## **License Plate Obstructed**

**0.2% of all transactions** [24.7% of Unreadable License Plates]

Customer's plate is obscured by natural factors (e.g., mud, snow), human factors (e.g., bike rack, trailer hitch), or intentionally (e.g., duct tape)

## **Policy Issue**

**0.1% of all transactions** [15.0% of Unreadable License Plates]

Customer's plate is out of country or Federal Government

## **System Issue**

**0.1% of all transactions** [11.0% of Unreadable License Plates]

Customer's plate cannot be identified due to system performance (e.g., camera angle, exposure issue, out of focus)

# FY24 Compared to FY25

| Revenue Assurance FY24                   |                    |                          |                  |                    |
|------------------------------------------|--------------------|--------------------------|------------------|--------------------|
| Description                              | Count              | Amount                   | % of Total Trxns | % of Total Revenue |
| Collected (65% Video Coll. Rate Assumed) | 158,152,763        | \$ 716,995,228.36        | 93.9%            | 89.4%              |
| Uncollected                              | 6,885,930          | \$ 49,290,637.68         | 4.1%             | 6.1%               |
| Unbilled                                 | 3,310,494          | \$ 36,077,580.93         | 2.0%             | 4.5%               |
| <b>Total</b>                             | <b>168,349,187</b> | <b>\$ 802,363,446.97</b> | <b>100.0%</b>    | <b>100.0%</b>      |

| Revenue Assurance FY25                   |                    |                          |                  |                    |
|------------------------------------------|--------------------|--------------------------|------------------|--------------------|
| Description                              | Count              | Amount                   | % of Total Trxns | % of Total Revenue |
| Collected (65% Video Coll. Rate Assumed) | 155,591,693        | \$ 703,309,019.12        | 94.0%            | 89.3%              |
| Uncollected                              | 6,698,988          | \$ 47,815,553.16         | 4.0%             | 6.1%               |
| Unbilled                                 | 3,310,479          | \$ 36,500,411.53         | 2.0%             | 4.6%               |
| <b>Total</b>                             | <b>165,601,160</b> | <b>\$ 787,624,983.81</b> | <b>100.0%</b>    | <b>100.0%</b>      |

# Key Takeaways

- Revenue is expected to be collected from 93.9% and 94.0% of total lane transactions in FY24 and FY25, respectively.
- Revenue collected from total lane transactions remains consistent from FY24 to FY25

# Appendix

| Revenue Assurance FY24                              |                    |                          |       |        |                  |                    |
|-----------------------------------------------------|--------------------|--------------------------|-------|--------|------------------|--------------------|
| Description                                         | Count              | Amount                   | Count | Amount | % of Total Trxns | % of Total Revenue |
| E-ZPass® Collected                                  | 144,121,698        | \$ 620,570,765.95        | 99.7% | 99.5%  | 85.6%            | 77.3%              |
| E-ZPass Unbilled: IAG/TP Rejects                    | 447,963            | \$ 3,090,340.46          | 0.3%  | 0.5%   | 0.3%             | 0.4%               |
| <b>Total E-ZPass®</b>                               | <b>144,569,661</b> | <b>\$ 623,661,106.41</b> |       |        | <b>85.9%</b>     | <b>77.7%</b>       |
|                                                     | -                  |                          |       |        |                  |                    |
| Video Billed: Collected or Expected to be Collected | 12,788,157         | \$ 91,539,755.68         | 56.7% | 52.7%  | 7.6%             | 11.4%              |
| Video Billed: Uncollected                           | 6,885,930          | \$ 49,290,637.68         | 30.6% | 28.4%  | 4.1%             | 6.1%               |
| Video Unbilled: Address Unavailable                 | 1,488,574          | \$ 15,130,373.21         | 6.6%  | 8.7%   | 0.9%             | 1.9%               |
| Video Unbilled: License Plate Unreadable            | 1,211,152          | \$ 16,906,126.10         | 5.4%  | 9.7%   | 0.7%             | 2.1%               |
| Video Unbilled: Other                               | 162,805            | \$ 950,741.16            | 0.7%  | 0.5%   | 0.1%             | 0.1%               |
| <b>Total Video</b>                                  | <b>22,536,618</b>  | <b>\$ 173,817,633.83</b> |       |        | <b>13.4%</b>     | <b>21.7%</b>       |
| <b>Total Pay-by-Plate Collected</b>                 | <b>1,242,908</b>   | <b>\$ 4,884,706.73</b>   |       |        | <b>0.7%</b>      | <b>0.6%</b>        |
| <b>Grand Total</b>                                  | <b>168,349,187</b> | <b>\$ 802,363,446.97</b> |       |        | <b>100.0%</b>    | <b>100.0%</b>      |

|                                          |                    |                          |  |  |               |               |
|------------------------------------------|--------------------|--------------------------|--|--|---------------|---------------|
| Collected (65% Video Coll. Rate Assumed) | 158,152,763        | \$ 716,995,228.36        |  |  | 93.9%         | 89.4%         |
| Uncollected                              | 6,885,930          | \$ 49,290,637.68         |  |  | 4.1%          | 6.1%          |
| Unbilled                                 | 3,310,494          | \$ 36,077,580.93         |  |  | 2.0%          | 4.5%          |
| <b>Total</b>                             | <b>168,349,187</b> | <b>\$ 802,363,446.97</b> |  |  | <b>100.0%</b> | <b>100.0%</b> |

| Revenue Assurance FY25                              |                    |                          |       |        |                  |                    |
|-----------------------------------------------------|--------------------|--------------------------|-------|--------|------------------|--------------------|
| Description                                         | Count              | Amount                   | Count | Amount | % of Total Trxns | % of Total Revenue |
| E-ZPass® Collected                                  | 141,795,115        | \$ 609,243,349.98        | 99.7% | 99.6%  | 85.6%            | 77.4%              |
| E-ZPass Unbilled: IAG/TP Rejects                    | 409,956            | \$ 2,243,190.33          | 0.3%  | 0.4%   | 0.2%             | 0.3%               |
| <b>Total E-ZPass®</b>                               | <b>142,205,071</b> | <b>\$ 611,486,540.31</b> |       |        | <b>85.9%</b>     | <b>77.6%</b>       |
|                                                     | -                  |                          |       |        |                  |                    |
| Video Billed: Collected or Expected to be Collected | 12,440,978         | \$ 88,800,313.01         | 56.4% | 52.0%  | 7.5%             | 11.3%              |
| Video Billed: Uncollected                           | 6,698,988          | \$ 47,815,553.16         | 30.4% | 28.0%  | 4.0%             | 6.1%               |
| Video Unbilled: Address Unavailable                 | 1,445,744          | \$ 14,421,103.42         | 6.6%  | 8.4%   | 0.9%             | 1.8%               |
| Video Unbilled: License Plate Unreadable            | 1,357,554          | \$ 19,058,154.08         | 6.2%  | 11.2%  | 0.8%             | 2.4%               |
| Video Unbilled: Other                               | 97,225             | \$ 777,963.70            | 0.4%  | 0.5%   | 0.1%             | 0.1%               |
| <b>Total Video</b>                                  | <b>22,040,489</b>  | <b>\$ 170,873,087.37</b> |       |        | <b>13.3%</b>     | <b>21.7%</b>       |
| <b>Total Pay-by-Plate Collected</b>                 | <b>1,355,600</b>   | <b>\$ 5,265,356.13</b>   |       |        | <b>0.8%</b>      | <b>0.7%</b>        |
| <b>Grand Total</b>                                  | <b>165,601,160</b> | <b>\$ 787,624,983.81</b> |       |        | <b>100.0%</b>    | <b>100.0%</b>      |

|                                          |                    |                          |  |  |               |               |
|------------------------------------------|--------------------|--------------------------|--|--|---------------|---------------|
| Collected (65% Video Coll. Rate Assumed) | 155,591,693        | \$ 703,309,019.12        |  |  | 94.0%         | 89.3%         |
| Uncollected                              | 6,698,988          | \$ 47,815,553.16         |  |  | 4.0%          | 6.1%          |
| Unbilled                                 | 3,310,479          | \$ 36,500,411.53         |  |  | 2.0%          | 4.6%          |
| <b>Total</b>                             | <b>165,601,160</b> | <b>\$ 787,624,983.81</b> |  |  | <b>100.0%</b> | <b>100.0%</b> |

ITEM

9



# Maryland Transportation Authority

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Samantha J. Biddle, Chair

**Board Members:**  
Dontae Carroll  
Maricela Cordova  
William H. Cox, Jr.  
Mario J. Gangemi, P.E.  
Cynthia D. Penny-Ardinger  
Jeffrey S. Rosen  
Samuel D. Snead, MCP, MA  
John F. von Paris

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** Finance & Administration Committee  
**FROM:** Director of Budget Jeffrey Brown  
**SUBJECT:** FY 2026 Operating Budget vs. Actual Spending Review  
**DATE:** November 13, 2025

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### PURPOSE

The purpose of the memorandum is to report on first quarter FY 2026 spending compared to the FY 2026 Amended Operating Budget.

### KEY TAKEAWAY

As of September 30, 2025, 19% of the budget was spent compared to a target of 25%. All Object Codes were at or below budget spending levels. The seasonality of the expenses, the timing of invoices, and the year-end accruals heavily impacted 1<sup>st</sup> quarter performance.

### SUMMARY

*Budget analysis threshold:* More than \$500,000 budgeted with variances greater than +/- 5% of the targeted spending level.

- Salaries & Wages/Technical & Special Fees (**Object 01 & 02 - \$249.9M Budget**) is at targeted spending levels with a 24% spend rate.
- Communications (**Object 03 - \$4.2M Budget**) is below budget with an 8% spend rate primarily driven by the State Radio Invoice.
  - State Paid Telecomm (**State Radio Invoice - (Object 0305 - \$2.0M Budget)**) is below budget with a 0% spend rate because the invoice has not yet been issued.
- Travel (**Object 4 - \$571K Budget**) is below budget with a 12% spend rate. Seasonality (heavier spending in 3<sup>rd</sup> and 4<sup>th</sup> quarters) accounts for the underspend.

- Fuel and Utilities (**Object 06 - \$5.3M Budget**) is below budget with a 16% spend rate.
  - Utilities-Electricity (**Object 0620 - \$4.2M Budget**) is close to budget with an 18% spend rate.
- Motor Vehicle Operations & Maintenance (**Object 07 - \$21.8M Budget**) is below budget with a 9% spend rate.
  - Vehicle Purchases (**Object 0701 - \$19.1M Budget**) is below budget with an 8% spend rate. This is dependent on when we receive orders.
  - Vehicles Gas & Oil (**Object 0702 - \$4.0M Budget**) is below budget with a 13% spend rate.
  - Vehicles Maintenance & Repair (**Object 0703 - \$2.7M Budget**) is below budget with an 6% spend rate. This activity does not occur smoothly throughout the year.
  - Large Vehicle Maintenance & Repair (**Object 0732 - \$2.5M Budget**) is below budget with an 10% spend rate. This activity does not occur smoothly throughout the year.
- Contractual Services (**Object 08 - \$151.5M Budget**) is below budget with a 13% spend rate.
  - Advertising (**0801 - \$3.3M Budget**) is below budget with a negative 11% spend rate due to accrual activity. Also, promotional activity is typically heavier in the 3<sup>rd</sup> and 4<sup>th</sup> quarters.
  - Engineers (**0807 - \$35.9M Budget**) is below budget with a 6% spend rate as activity is heavier in the 3<sup>rd</sup> and 4<sup>th</sup> quarters.
  - Equipment Repairs & Maintenance (**0809 - \$2.1M Budget**) is above budget with an 86% spend rate. One-time Rubrik charges (backup services) drive this performance, but we expect this to be on budget for the year.
  - Building/Road Repairs & Maintenance (**0812 - \$16.2M Budget**) is below budget with a negative 3% spend rate due to fiscal year end accruals. Activity is heavier in the 3<sup>rd</sup> and 4<sup>th</sup> quarters.
  - Education & Training (**0819 - \$1.3M Budget**) is close to budget with a 15% spend rate.
  - Management Studies (**0821 - \$6.9M Budget**) is below budget with a 7% spend rate due to the timing of the activity.
  - Security Services (**0823 - \$1.2M Budget**) is below budget with an 8% spend rate.
  - IT Services (**0841 through 0869 - \$13.9M Budget**) is on budget with a 29% spend rate.
    - Telecomm (**0849 - \$613K Budget**) is below budget with a 3% spend rate due to the timing of invoices.
    - Application Software Maintenance (**0862 - \$1.5M Budget**) is above budget with a 40% spend rate due to charges for body worn cameras. This is expected to be on budget; however, this requires monitoring to ensure compliance with the budget.
    - System Software Maintenance (**086 - \$1.0M Budget**) is above budget with a 63% spend rate due to the Consulting and Technical Services (CATS) and Rubrik (software) charges.

- Outside Services Computers (**0869 - \$550K Budget**) is above budget with a 67% spend rate due to OpenGov (budgeting) and Salesforce (Human resources) charges. This is expected to be on budget.
  - *E-ZPass*® Service Center Costs (**0873 - \$45.5M Budget**) is below budget with a 16% spend rate.
  - Other Contractual Services (**0899 - \$4.3M Budget**) is below budget with a 7% spend rate primarily due to MSP and overhead charges.
- Supplies & Materials (**Object 09- \$11.2M Budget**) is below budget with an 7% spend rate.
  - Roadway Maintenance (**0905 - \$761K Budget**) is below budget with a 10% spend rate. Activity is higher in the 3<sup>rd</sup> and 4<sup>th</sup> quarters.
  - Salt (**0906 - \$1.7M Budget**) is at a 0% spend rate due to seasonality
  - Uniforms (**0912 - \$1.3M Budget**) is below budget with an 15% spend rate. This cost is driven by when the orders are received.
  - Ammunition (**0934 - \$755K Budget**) is below budget with an 4% spend rate. This cost is driven by when the orders are received.
  - Transponders (**0951 - \$4.1M Budget**) expense is below budget with an 7% spend rate. This is due to fiscal year-end accrual activity.
- Replacement Equipment (**Object 10 - \$2.0M Budget**) is below budget with an 8% spend rate.
  - Microcomputers (**Object 1033 - \$1.0M Budget**) is below budget with a 1% spend rate. This is dependent upon when orders are received.
  - Other Replacement Equipment (**Object 1099 - \$541K Budget**) is below budget with a 1% spend rate. This is dependent upon when orders are received.
- Additional Equipment (**Object 11 - \$2.6M Budget**) is below budget with a 6% spend rate mostly due the timing of orders.
  - Additional Radios & Electronic Equipment (**Object 1119 - \$665k Budget**) is below budget with a 1% spend rate.
  - Other Additional Equipment (**Object 1199 - \$1.4M Budget**) is below budget with a 7% spend rate.
- Fixed Costs (**Object 13 - \$12.9M Budget**) is on budget with a 24% spend rate.
  - Insurance (**Object 1302 \$907K Budget, Object 1309 - \$11.6M Budget**) are below budget with a 0% spend rate due to the timing of invoices.
  - Bad Debt (**Object 1320 - \$50K Budget**) is above budget with a 5,655% spending rate. This is primarily due to uncollectible damage expense that occurred at the Bay Bridge in 2016.

## ATTACHMENT

Budget vs Actual by Object 1st Qtr. FY 2026

MDTA OPERATING FUND  
Bgt vs. Actual by Obj and RC Detail  
Summary of All Units  
For the Three Months Ending Tuesday, September 30, 2025

|                                             | Expenditures      |                    | YTD               |                    | %             |
|---------------------------------------------|-------------------|--------------------|-------------------|--------------------|---------------|
|                                             | This Month        | Budget             | Expense           | Balance            | Spent         |
| <b>OBJECT 01 Salaries and Wages</b>         |                   |                    |                   |                    |               |
| 0101 REGULAR EARNINGS                       | \$12,639,258      | \$152,589,257      | \$28,029,290      | \$124,559,967      | 18.37%        |
| 0102 ADDITIONAL ASSISTANCE                  |                   | 194,092            |                   | 194,092            | 0.00%         |
| 0104 OVERTIME EARNINGS                      | 822,828           | 6,107,621          | 1,814,319         | 4,293,302          | 29.71%        |
| 0104 OVERTIME EARNINGS - SNOW               | 33,879            | 1,279,686          | 35,048            | 1,244,638          | 2.74%         |
| 0105 SHIFT DIFFERENTIAL                     |                   | 983,391            | 5,122             | 978,269            | 0.52%         |
| 0110 MISCELLANEOUS P/R ADJUSTMENTS          |                   | 259,750            | 18,780            | 240,970            | 7.23%         |
| 0111 ACCRUED LEAVE PAYMENTS                 |                   | 192,471            | 138,031           | 54,439             | 71.72%        |
| 0112 RECLASSIFICATIONS                      |                   | 403,865            |                   | 403,865            | 0.00%         |
| 0151 SOCIAL SECURITY CONTRIBUTIONS          |                   | 10,936,678         | 10,333            | 10,926,346         | 0.09%         |
| 0152 HEALTH INSURANCE                       |                   | 21,801,255         | 57,985            | 21,743,270         | 0.27%         |
| 0154 RETIREE'S HLTH INSURANCE PREM          |                   | 13,019,894         | 11,455            | 13,008,439         | 0.09%         |
| 0161 EMPLOYEES RETIREMENT SYSTEM            |                   | 19,650,180         | 9,429             | 19,640,751         | 0.05%         |
| 0165 STATE POLICE RETIREMENT SYSTEM         |                   | 5,204,476          | 240,003           | 4,964,473          | 4.61%         |
| 0169 LAW ENFORCEMNT OFF PENSION SYS         |                   | 23,925,977         |                   | 23,925,977         | 0.00%         |
| 0171 BURDEN EXPENSE                         | 13,485,861        |                    | 28,588,394        | (28,588,394)       | 0.00%         |
| 0172 DEFERRED COMPENSATION MATCH            |                   | 358,077            | 2,325             | 355,752            | 0.65%         |
| 0174 UNEMPLOYMENT COMPENSATION              |                   | 222,105            | 1,079             | 221,026            | 0.49%         |
| 0175 WORKERS COMPENSATION                   |                   | 3,633,039          |                   | 3,633,039          | 0.00%         |
| 0189 TURNOVER                               |                   | (12,922,298)       |                   | (12,922,298)       | 0.00%         |
| 0199 OTHER FRINGE BENE - CLOTH ALLOW        |                   | 859,111            | 205,483           | 653,628            | 23.92%        |
| <b>Total Object 01</b>                      | <b>26,981,826</b> | <b>248,698,628</b> | <b>59,167,076</b> | <b>189,531,552</b> | <b>23.79%</b> |
| <b>Object 02 Technical and Special Fees</b> |                   |                    |                   |                    |               |
| 0202 PER DIEM PAYMENTS                      | 8,069             | 125,000            | 14,069            | 110,931            | 11.26%        |
| 0209 ADMIN/MGMT SERVICES SUPPORT            |                   | 3,000              |                   | 3,000              | 0.00%         |
| 0211 EMPLOYEE AWARDS                        |                   | 1,000              |                   | 1,000              | 0.00%         |
| 0220 SPECIAL PAYMENTS PAYROLL               |                   | 1,118,978          |                   | 1,118,978          | 0.00%         |
| <b>Total Object 02</b>                      | <b>8,069</b>      | <b>1,247,978</b>   | <b>14,069</b>     | <b>1,233,909</b>   | <b>1.13%</b>  |
| <b>Object 03 Communications</b>             |                   |                    |                   |                    |               |
| 0301 POSTAGE                                | 2,729             | 51,600             | 13,253            | 38,347             | 25.68%        |
| 0302 TELEPHONE                              | 1,527             | 880,904            | 47,280            | 833,624            | 5.37%         |
| 0303 TELECOMMUNICATIONS                     | 48,517            | 803,730            | 160,282           | 643,448            | 19.94%        |
| 0305 STATE PAID TELECOMMUNICATIONS          |                   | 2,000,000          |                   | 2,000,000          | 0.00%         |
| 0306 CELL PHONE EXPENDITURES                | 66,882            | 663,181            | 124,288           | 538,893            | 18.74%        |
| <b>Total Object 03</b>                      | <b>119,654</b>    | <b>4,399,415</b>   | <b>345,103</b>    | <b>4,054,312</b>   | <b>7.84%</b>  |
| <b>Object 04 Travel</b>                     |                   |                    |                   |                    |               |
| 0401 IN STATE/ROUTINE OPERTN TRAVEL         | 2,213             | 51,377             | 4,829             | 46,548             | 9.40%         |
| 0402 INSTATE/CONF/SEMINR/TRNG TRAVEL        | 5,577             | 95,098             | 7,634             | 87,464             | 8.03%         |
| 0403 OUTSTATE/ROUTINE OPERTN TRAVEL         | 1,724             | 63,393             | 3,494             | 59,898             | 5.51%         |
| 0404 OUTSTATE/CONF/SEMINR/TRNG TRAVEL       | 32,371            | 360,978            | 51,270            | 309,708            | 14.20%        |
| <b>Total Object 04</b>                      | <b>41,884</b>     | <b>570,846</b>     | <b>67,227</b>     | <b>503,618</b>     | <b>11.78%</b> |
| <b>Object 06 Fuel and Utilities</b>         |                   |                    |                   |                    |               |
| 0603 FUEL-OIL #2                            |                   | 149,300            | 13,603            | 135,697            | 9.11%         |
| 0606 FUEL-NATURAL GAS/PROPANE               | 2,594             | 486,434            | 7,812             | 478,622            | 1.61%         |
| 0620 UTILITIES-ELECTRICITY                  | 335,499           | 4,248,405          | 748,715           | 3,499,690          | 17.62%        |
| 0621 UTILITIES-WATER/SEWAGE                 | 4,018             | 416,703            | 70,275            | 346,428            | 16.86%        |

MDTA OPERATING FUND  
Bgt vs. Actual by Obj and RC Detail  
Summary of All Units  
For the Three Months Ending Tuesday, September 30, 2025

|                                                     | Expenditures     |                   | YTD              |                   | %             |
|-----------------------------------------------------|------------------|-------------------|------------------|-------------------|---------------|
|                                                     | This Month       | Budget            | Expense          | Balance           | Spent         |
| <b>Total Object 06</b>                              | <b>342,112</b>   | <b>5,300,842</b>  | <b>840,405</b>   | <b>4,460,437</b>  | <b>15.85%</b> |
| <b>Object 07 Motor Vehicle Operations and Maint</b> |                  |                   |                  |                   |               |
| 0701 PURCH VEH-CAR,LIGHT TRUCK                      | 290,650          | 9,110,000         | 714,750          | 8,395,250         | 7.85%         |
| 0702 VEHICLE GAS & OIL                              | 431,640          | 4,025,750         | 521,648          | 3,504,102         | 12.96%        |
| 0703 VEHICLE MAINTENANCE & REPAIR                   | 47,513           | 2,721,700         | 174,507          | 2,547,193         | 6.41%         |
| 0704 INSURANCE                                      |                  | 407,863           |                  | 407,863           | 0.00%         |
| 0721 VEHICLE GAS & OIL - WATERCRAFT                 | 1,621            | 49,347            | 5,827            | 43,520            | 11.81%        |
| 0722 VEHICLE MAINT & REPAIR - WATER                 | 351              | 111,431           | 1,726            | 109,705           | 1.55%         |
| 0724 BOAT SLIP RENTAL/LAUNCHING FEES                |                  | 4,200             |                  | 4,200             | 0.00%         |
| 0730 PURCH VEH-OTHER LAND VEH - DUMP, TRACTOR       |                  | 1,816,000         | 5,313            | 1,810,687         | 0.29%         |
| 0731 GAS & OIL - OTHER LAND VEHICLES                | 171,499          | 1,000,000         | 212,165          | 787,835           | 21.22%        |
| 0732 LG VEHICLE MAINT & REPAIR                      | 87,535           | 2,500,000         | 236,956          | 2,263,044         | 9.48%         |
| 0732 LG VEHICLE MAINT & REPAIR-SNOW                 |                  |                   | 1,727            | (1,727)           | 0.00%         |
| 0789 COMMUTER CHARGE                                | (2,678)          | (5,000)           | (4,575)          | (425)             | 91.50%        |
| 0799 OTHER MOTOR VEHICLE CHARGES                    |                  | 50,000            | 5,389            | 44,611            | 10.78%        |
| <b>Total Object 07</b>                              | <b>1,028,131</b> | <b>21,791,291</b> | <b>1,875,434</b> | <b>19,915,857</b> | <b>8.61%</b>  |
| <b>Object 08 Contractual Services</b>               |                  |                   |                  |                   |               |
| 0801 ADVERTISING/LEGAL PUBLICATION                  | 23,932           | 3,278,691         | (374,341)        | 3,653,032         | (11.42%)      |
| 0802 APPLICATIONS SOFTWARE MAINT                    | 47               | 100,000           | 47               | 99,953            | 0.05%         |
| 0804 PRINTING/REPRODUCTION                          | 3,262            | 33,250            | 3,613            | 29,637            | 10.87%        |
| 0807 ENGINEERS                                      | 356,439          | 3,150,000         | 326,915          | 2,823,085         | 10.38%        |
| 0807 ENGINEERS - Environmental (MA0967)             | 193,376          | 4,000,000         | 213,880          | 3,786,120         | 5.35%         |
| 0807 ENGINEERS - Highways (MA0983)                  | 7,069            | 235,000           | 7,069            | 227,931           | 3.01%         |
| 0807 ENGINEERS - Architectural (MA2395)             | 65,949           | 400,000           | 66,828           | 333,172           | 16.71%        |
| 0807 ENGINEERS - ITS/Electrical (MA2226)            | 44,404           | 1,180,000         | 21,223           | 1,158,777         | 1.80%         |
| 0807 ENGINEERS - Structural (MA2055)                | 30,841           | 1,825,000         | 33,571           | 1,791,429         | 1.84%         |
| 0807 ENGINEERS - Traffic (MA2181)                   | 85,693           | 1,700,000         | 60,202           | 1,639,798         | 3.54%         |
| 0807 ENGINEERS - Asset Mgmt (MA2869)                | 67,233           | 800,000           | 67,233           | 732,767           | 8.40%         |
| 0807 ENGINEERS - On-Call (All MR)                   | 1,103,766        | 6,700,000         | 980,622          | 5,719,378         | 14.64%        |
| 0807 ENGINEERS - Annual Insp(MA2471)                | 443,252          | 15,950,000        | 368,324          | 15,581,676        | 2.31%         |
| 0808 EQUIPMENT RENTAL                               | 46,817           | 544,018           | 76,011           | 468,007           | 13.97%        |
| 0809 EQUIPMENT REPAIRS & MAINT                      | 3,700            | 2,123,609         | 1,833,182        | 290,427           | 86.32%        |
| 0810 EXTERMINATION                                  | 109              | 17,413            | 109              | 17,304            | 0.62%         |
| 0812 BUILDING/ROAD REPAIRS & MAINT                  | 366,307          | 16,176,962        | (95,162)         | 16,272,123        | (0.59%)       |
| 0812 BLDG/ROAD REP & MAINT - On-Call                | 352,023          |                   | (326,588)        | 326,588           | 0.00%         |
| 0813 JANITORIAL SERVICES                            | 158,312          | 1,944,667         | 422,185          | 1,522,482         | 21.71%        |
| 0814 GROUNDS MAINTENANCE                            |                  | 86,700            | 2,790            | 83,910            | 3.22%         |
| 0815 LAUNDRY                                        | 121              | 3,400             | 281              | 3,119             | 8.26%         |
| 0817 LEGAL SERVICES                                 | 95               | 477,850           | 83,325           | 394,525           | 17.44%        |
| 0819 EDUCATION/TRAINING CONTRACTS                   | 59,334           | 1,328,188         | 195,128          | 1,133,060         | 14.69%        |
| 0820 MEDICAL CARE                                   | 18,652           | 594,720           | 53,624           | 541,096           | 9.02%         |
| 0821 MGMT STUDIES AND CONSULTANT                    | 365,506          | 6,947,572         | 487,537          | 6,460,035         | 7.02%         |
| 0823 SECURITY SERVICES                              | 93,529           | 1,241,976         | 103,713          | 1,138,263         | 8.35%         |
| 0824 LABORATORY SERVICES                            |                  | 44,278            |                  | 44,278            | 0.00%         |
| 0825 VETERINARIAN                                   | 2,016            | 31,565            | 6,163            | 25,402            | 19.53%        |
| 0826 FREIGHT AND DELIVERY                           | 761              | 17,841            | 1,402            | 16,439            | 7.86%         |
| 0827 TRASH AND GARBAGE REMOVAL                      | 42,423           | 474,648           | 99,306           | 375,342           | 20.92%        |
| 0828 OFFICE ASSISTANCE                              |                  | 62,000            | 6,478            | 55,522            | 10.45%        |

SUMMARY

MDTA OPERATING FUND  
Bgt vs. Actual by Obj and RC Detail  
Summary of All Units  
For the Three Months Ending Tuesday, September 30, 2025

|                                         | Expenditures     | Budget             | YTD               | Balance            | %             |
|-----------------------------------------|------------------|--------------------|-------------------|--------------------|---------------|
|                                         | This Month       |                    | Expense           |                    | Spent         |
| 0829 FISCAL SERVICES                    | 1,643,361        | 15,715,250         | 3,552,849         | 12,162,401         | 22.61%        |
| 0841 DP CENTRAL PROCESS SVC             |                  | 900,000            | 71,326            | 828,674            | 7.93%         |
| 0843 DP COMMUNICATIONS CONTROLLE        | 34,943           | 400,000            | 34,943            | 365,057            | 8.74%         |
| 0849 TELECOMM LINES, MODEMS & CON       | 16,245           | 613,538            | 16,245            | 597,293            | 2.65%         |
| 0854 COMPUTER MAINTENANCE CTRCT         | 24,313           | 100,000            | 88,111            | 11,889             | 88.11%        |
| 0858 SOFTWARE LICENSES                  | 63,486           | 123,750            | 75,918            | 47,832             | 61.35%        |
| 0861 APPL SOFTWARE ACQUISITION          |                  | 50,000             |                   | 50,000             | 0.00%         |
| 0862 APPL SOFTWARE MAINTENANCE          | 27,418           | 1,501,000          | 598,191           | 902,809            | 39.85%        |
| 0864 SYSTEMS SOFTWARE MAINTENANC        | 16,002           | 1,000,000          | 626,379           | 373,621            | 62.64%        |
| 0865 OUTSIDE SVCS-SYS ANALYSIS&DSC      | 556,713          | 8,000,000          | 1,980,418         | 6,019,582          | 24.76%        |
| 0866 OUTSIDE SVCS-PROGRAMMING           | 37,235           | 500,000            | 146,449           | 353,551            | 29.29%        |
| 0869 OUTSIDE SVCS-COMPUTER USAGE        | 22,740           | 550,000            | 371,142           | 178,858            | 67.48%        |
| 0872 IT OUTSIDE SVCS - CONSULTING SVC   |                  | 6,000              |                   | 6,000              | 0.00%         |
| 0873 OUTSIDE SVC - E-Z PASS SVC CENTI   | 625,448          | 45,500,000         | 7,496,902         | 38,003,098         | 16.48%        |
| 0874 OFFICE OF ATTORNEY GENERAL FEE     |                  | 44,265             |                   | 44,265             | 0.00%         |
| 0875 RETIREMENT AGENCY ADMIN FEE        |                  | 232,588            |                   | 232,588            | 0.00%         |
| 0876 STATEWIDE DOIT SERVICES            |                  | 125,000            |                   | 125,000            | 0.00%         |
| 0894 STATEWIDE PERSONNEL SYS ALLOC      |                  | 41,676             |                   | 41,676             | 0.00%         |
| 0897 STATE ENTERPRISE BUDGET SYSTEM     |                  | 348,402            |                   | 348,402            | 0.00%         |
| 0899 OTHER CONTRACTUAL SVC-NON DI       | 31,900           | 4,310,702          | 298,561           | 4,012,141          | 6.93%         |
| <b>Total Object 08</b>                  | <b>7,034,771</b> | <b>151,531,519</b> | <b>20,082,104</b> | <b>131,449,415</b> | <b>13.25%</b> |
| <b>Object 09 Supplies and Materials</b> |                  |                    |                   |                    |               |
| 0901 AGRICULTURE                        | 595              | 53,090             | 8,355             | 44,735             | 15.74%        |
| 0902 OFFICE SUPPLIES                    | 14,843           | 446,169            | 48,322            | 397,847            | 10.83%        |
| 0903 ELECTRICAL MATERIALS               | 8,755            | 492,291            | 37,038            | 455,253            | 7.52%         |
| 0904 BUILDING & HOUSEHOLD SUPPLIES      | 28,753           | 488,712            | 67,568            | 421,144            | 13.83%        |
| 0905 ROADWAY MAINT MATERIALS            | 23,716           | 761,477            | 73,742            | 687,735            | 9.68%         |
| 0906 SALT/SNOW MELTING MATERIALS        |                  | 1,661,500          |                   | 1,661,500          | 0.00%         |
| 0908 HOUSEKEEPING SUPPLIES              | 1,129            | 74,266             | 10,851            | 63,415             | 14.61%        |
| 0909 MEDICAL SUPPLIES                   | 332              | 44,807             | 5,653             | 39,154             | 12.62%        |
| 0912 WEARING APPAREL-UNIFORMS EMI       | 76,435           | 1,293,258          | 194,085           | 1,099,173          | 15.01%        |
| 0915 LIBRARY SUPPLIES                   |                  | 29,975             | 2,181             | 27,794             | 7.28%         |
| 0917 SMALL TOOLS                        | 26,918           | 348,519            | 41,937            | 306,582            | 12.03%        |
| 0918 VETERINARY SUPPLIES                | 1,436            | 29,381             | 2,473             | 26,908             | 8.42%         |
| 0920 FOOD                               | 9,731            | 194,784            | 18,471            | 176,313            | 9.48%         |
| 0926 DATA PROCESSING SUPPLIES           | 655              | 32,435             | 3,232             | 29,203             | 9.96%         |
| 0934 AMMO GUNS FIRING RANGE SUPPLI      | 6,953            | 754,811            | 26,918            | 727,893            | 3.57%         |
| 0951 E-ZPASS TRANSPONDERS               | (298,540)        | 4,115,000          | 268,145           | 3,846,855          | 6.52%         |
| 0999 OTHER SUPPLIES AND MATERIALS       | (3,158)          | 369,319            | 22,702            | 346,617            | 6.15%         |
| <b>Total Object 09</b>                  | <b>(101,445)</b> | <b>11,189,794</b>  | <b>831,672</b>    | <b>10,358,122</b>  | <b>7.43%</b>  |
| <b>Object 10 Replacement Equipment</b>  |                  |                    |                   |                    |               |
| 1009 REPL HUMAN ENVIRONMENTAL EQUIP     |                  |                    | 4,088             | (4,088)            | 0.00%         |
| 1013 REPL MAINTENANCE & BUILDING E      | 64,271           | 296,600            | 95,825            | 200,775            | 32.31%        |
| 1015 REPL OFFICE EQUIPMENT              | 18,411           | 106,357            | 31,489            | 74,868             | 29.61%        |
| 1019 REPL RADIOS & ELECTRONIC EQUIP     |                  | 66,000             | 7,372             | 58,628             | 11.17%        |
| 1033 REPL DP EQUIP-MICROCOMPUTER        | 1,890            | 1,005,200          | 14,818            | 990,382            | 1.47%         |
| 1036 REPL DP EQUIP-PERIPHERALS          |                  | 14,400             |                   | 14,400             | 0.00%         |
| 1099 OTHER REPLACEMENT EQUIPMENT        | 6,312            | 541,266            | 6,312             | 534,954            | 1.17%         |

SUMMARY

MDTA OPERATING FUND  
Bgt vs. Actual by Obj and RC Detail  
Summary of All Units  
For the Three Months Ending Tuesday, September 30, 2025

|                                       | <u>Expenditures</u> |                    | <u>YTD</u>        |                    | <u>%</u>      |
|---------------------------------------|---------------------|--------------------|-------------------|--------------------|---------------|
|                                       | <u>This Month</u>   | <u>Budget</u>      | <u>Expense</u>    | <u>Balance</u>     | <u>Spent</u>  |
| <b>Total Object 10</b>                | <b>90,883</b>       | <b>2,029,823</b>   | <b>159,902</b>    | <b>1,869,921</b>   | <b>7.88%</b>  |
| <b>Object 11 Additional Equipment</b> |                     |                    |                   |                    |               |
| 1102 ADDT'L AUDIO-VISUAL EQUIP        |                     | 6,500              |                   | 6,500              | 0.00%         |
| 1103 ADDT'L CLEANING EQUIPMENT        |                     | 10,000             |                   | 10,000             | 0.00%         |
| 1109 ADDT'L HUMAN ENV EQUIP           |                     | 1,000              | 3,426             | (2,426)            | 342.58%       |
| 1113 ADDT'L MAINT & BLDG EQUIP        | 28,876              | 253,000            | 39,511            | 213,489            | 15.62%        |
| 1115 ADDT'L OFFICE EQUIPMENT          | 4,528               | 238,590            | 13,507            | 225,082            | 5.66%         |
| 1119 ADDT'L RADIOS & ELECTRONIC EQ    | 2,043               | 665,000            | 3,588             | 661,412            | 0.54%         |
| 1133 ADDT'L DP EQUIP-MICROCOMPUTER    |                     | 20,000             |                   | 20,000             | 0.00%         |
| 1199 OTHER ADDITIONAL EQUIPMENT       | 75,336              | 1,378,962          | 101,203           | 1,277,759          | 7.34%         |
| <b>Total Object 11</b>                | <b>110,783</b>      | <b>2,573,052</b>   | <b>161,235</b>    | <b>2,411,816</b>   | <b>6.27%</b>  |
| <b>Object 13 Fixed Charges</b>        |                     |                    |                   |                    |               |
| 1301 RENT                             |                     |                    | 229,632           | (229,632)          | 0.00%         |
| 1302 INSURANCE COVERAGE PAID TO STO   |                     | 907,813            |                   | 907,813            | 0.00%         |
| 1303 RENT PAID TO DGS                 |                     | 1,100              |                   | 1,100              | 0.00%         |
| 1304 SUBSCRIPTIONS                    | 433                 | 29,020             | 3,576             | 25,444             | 12.32%        |
| 1305 ASSOCIATION DUES                 | 159                 | 283,857            | 2,731             | 281,126            | 0.96%         |
| 1308 LICENSES                         |                     | 9,720              | 754               | 8,966              | 7.76%         |
| 1309 INSURANCE (NON STO PAYMENTS)     |                     | 11,596,368         |                   | 11,596,368         | 0.00%         |
| 1320 BAD DEBT EXPENSE                 | 4,637               | 50,000             | 2,827,315         | (2,777,315)        | 5654.63%      |
| <b>Total Object 13</b>                | <b>5,228</b>        | <b>12,877,878</b>  | <b>3,064,009</b>  | <b>9,813,870</b>   | <b>23.79%</b> |
| <b>Total All Objects</b>              | <b>35,661,896</b>   | <b>462,211,066</b> | <b>86,608,236</b> | <b>375,602,830</b> | <b>18.74%</b> |

ITEM

10



# Maryland Transportation Authority

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Samantha J. Biddle, Chair

**Board Members:**

|                        |                           |
|------------------------|---------------------------|
| Dontae Carroll         | Cynthia D. Penny-Ardinger |
| Maricela Cordova       | Jeffrey S. Rosen          |
| William H. Cox, Jr.    | Samuel D. Snead, MCP, MA  |
| Mario J. Gangemi, P.E. | John F. von Paris         |

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** MDTA Finance and Administration Committee  
**FROM:** Assistant Capital Program Manager Jennifer Stump  
**SUBJECT:** First Quarter Review of FY 2026 Capital Budget vs. Actual Spending  
**DATE:** November 13, 2025

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### PURPOSE OF MEMORANDUM

The purpose of the memorandum is to update the MDTA Finance and Administration Committee on the status of actual FY 2026 capital spending against the FY 2026 capital budget in the FY 2026-2031 Draft Consolidated Transportation Program (CTP). This information will be presented to the MDTA Board on November 25, 2025.

### SUMMARY

As of September 30, 2025, 7.2% of the FY 2026 budget was spent as compared to the targeted spending level of 25%. The total budget for FY 2026 is \$1.15 billion. The actual spending through the first quarter was \$83.6 million. The first quarter percentage is low because there are outstanding accruals for work completed in FY 2025.

### ANALYSIS

Ninety-five of the 102 projects budgeted in FY 2026 were within the acceptable spending limits of 0% to 50% (plus or minus 25% of the 25% target). Due to normal lags in invoicing, generally two months, a plus or minus 25% threshold was determined to be reasonable.

Actual spending through the first quarter for ten projects with FY 2026 budgets over \$10 million was \$56.5 million. The ten projects are detailed in Attachment A.

### ATTACHMENT

Attachment A – FY 2026 Capital Program Spending – Ten Projects with FY 2026 Budgets over \$10 Million.

**FY 2026 Capital Program Spending  
Compared to Draft FY 2026-2031 CTP Budget  
Ten Projects with FY 2026 Budgets over \$10M**

| <b>Project Name</b>                                                                    | <b>FY 2026 Budget<br/>Draft FY26-31<br/>CTP (\$ Million)</b> | <b>FY 2026 Actual<br/>thru 09/30/2025<br/>(\$ Million)</b> | <b>FY 2026<br/>1st Qtr<br/>Spend Rate</b> | <b>FY 2026<br/>Budget<br/>Remaining<br/>(\$ Million)</b> |
|----------------------------------------------------------------------------------------|--------------------------------------------------------------|------------------------------------------------------------|-------------------------------------------|----------------------------------------------------------|
| Key Bridge Rebuild                                                                     | \$685.0                                                      | \$8.6                                                      | 1%                                        | \$676.4                                                  |
| I-95 ETL NB Transition - MD 24<br>Interchange Reconstruction                           | \$78.7                                                       | \$21.6                                                     | 27%                                       | \$57.1                                                   |
| I-95 ETL NBE MD 24 to Bynum Run                                                        | \$31.0                                                       | \$6.2                                                      | 20%                                       | \$24.8                                                   |
| Rehab Decks of EB Span - Phase I Deck<br>Widening & Replacement of Deck Truss<br>Spans | \$30.0                                                       | \$7.3                                                      | 24%                                       | \$22.7                                                   |
| Envelope Repair and Switchgear<br>Replacements at BHT Vent Buildings                   | \$22.0                                                       | \$4.8                                                      | 22%                                       | \$17.2                                                   |
| I-695 Ramps to I-95 Northbound Express<br>Toll Lanes                                   | \$21.1                                                       | \$0.1                                                      | 1%                                        | \$20.9                                                   |
| I-95/Belvidere Road Interchange                                                        | \$15.9                                                       | -\$1.1                                                     | -7%                                       | \$16.9                                                   |
| Cleaning and Painting of the Hatem Bridge                                              | \$15.5                                                       | \$4.8                                                      | 31%                                       | \$10.7                                                   |
| 10-Year Equipment Budget - FY 2018<br>through FY 2027                                  | \$14.5                                                       | \$3.7                                                      | 25%                                       | \$10.9                                                   |
| FMT Facility-wide Zone Paint Program                                                   | \$11.8                                                       | \$0.5                                                      | 4%                                        | \$11.4                                                   |
| <b>Total</b>                                                                           | <b>\$925.5</b>                                               | <b>\$56.5</b>                                              | <b>6.1%</b>                               | <b>\$869.0</b>                                           |

ITEM

11



Maryland  
Transportation  
Authority

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Samantha J. Biddle, Chair

**Board Members:**  
Dontae Carroll  
Maricela Cordova  
William H. Cox, Jr.  
Mario J. Gangemi, P.E.  
Cynthia D. Penny-Ardinger  
Jeffrey S. Rosen  
Samuel D. Snead, MCP, MA  
John F. von Paris

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** MDTA Finance & Administration Committee  
**FROM:** Revenue Manager Walter Laun  
**SUBJECT:** First Quarter Fiscal Year 2026 Traffic and Revenue Performance  
**DATE:** November 13, 2025

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### **PURPOSE OF MEMORANDUM**

To provide the Maryland Transportation Authority (MDTA) Finance & Administration Committee with a quarterly and year-to-date update regarding traffic and toll revenue trends compared to the previous year and the forecast.

### **KEY TAKEAWAYS**

- For the quarter ending September 30, 2025, overall collected revenue was above forecast by \$3.8 million.
- The overperformance is primarily driven by the following:
  - 2-Axle *E-ZPass*<sup>®</sup> revenue at the Fort McHenry Tunnel (\$2.2 million).
  - Continued improvement of the collection of Video Tolls (\$0.4 million).
  - Civil Penalty Fees (\$0.7 million) by the Central Collection Unit (CCU).

### **ANALYSIS**

This quarterly review looks at traffic and toll revenue trends and compares actual system-wide experience with traffic and toll revenue forecasts. CDM Smith tracks and evaluates the performance of traffic at the lane level and traffic and revenue collected on a cash basis.

**FY 2026 Actuals compared to FY 2025 Actuals and FY 2026 Forecast versus FY 2026 Actuals**

| Combined Facilities (including Administrative Revenue) |        |        |      |          |          |       |        |                       |          |         |          |          |        |        |
|--------------------------------------------------------|--------|--------|------|----------|----------|-------|--------|-----------------------|----------|---------|----------|----------|--------|--------|
| TRANSACTIONS (in Millions)                             |        |        |      |          |          |       |        | REVENUE (in Millions) |          |         |          |          |        |        |
|                                                        | FY25   | FY26   |      |          | FY26     |       |        | FY25                  | FY26     |         |          | FY26     |        |        |
|                                                        | Actual | Actual | Diff | % Change | Forecast | Diff  | % Diff | Actual                | Actual   | Diff    | % Change | Forecast | Diff   | % Diff |
| Qtr. 1                                                 | 40.8   | 41.2   | 0.4  | 0.9%     | 41.3     | (0.1) | -0.3%  | \$ 192.4              | \$ 204.8 | \$ 12.4 | 6.5%     | \$ 201.0 | \$ 3.8 | 1.9%   |
| YTD Totals                                             | 40.8   | 41.2   | 0.4  | 0.9%     | 41.3     | (0.1) | -0.3%  | \$ 192.4              | \$ 204.8 | \$ 12.4 | 6.5%     | \$ 201.0 | 3.8    | 1.9%   |

\*Note: Numbers may not sum due to rounding

As shown in the table above, for the quarter ended September 30, 2025, systemwide transactions totaled 41.2 million and corresponding toll and administrative revenue totaled \$204.8 million. This represents an increase of 0.4 million transactions, or 0.9%, compared to the same period last year. Year-to-date revenue increased by \$12.4 million, or 6.5%, compared to the same period last year. The increase in transactions and revenue was attributed to the improved collection of video tolls, civil penalty fees, completion of Phase I of the I-95 ETL Northbound Extension, and a catch up in the delay of New York toll processing.

For the quarter ending September 30, 2025, actual revenue was above forecast by \$3.8 million. The variance between forecasted and actual performance was mainly due to higher than projected *E-ZPass* revenue at the Fort McHenry Tunnel and improved video toll and civil penalty fee collections.

**ATTACHMENTS**

- Attachment A: Summary of Revenue
- Attachment B: Comparison of Official Forecast to Actual Toll Revenue Performance
- Attachment C: Analysis of Actual Toll Revenue Performance & Financial Forecast Differences
- Attachment D: FY 2026 Forecast vs Actual Revenue – by Facility
- Attachment E: FY 2026 Forecast vs. Actual Revenue – By Payment Method

**Attachment A**  
Summary of Revenue  
FY2026 Forecasted and Actual Revenue Comparison  
July 1, 2025 to September 30, 2025

|                  | E-ZPass®      | Video,<br>Administrative <sup>1</sup><br>& Pay-By-Plate | Total         |
|------------------|---------------|---------------------------------------------------------|---------------|
| Forecast Revenue | \$162,292,216 | \$38,682,370                                            | \$200,974,586 |
| Actual Revenue   | 164,604,990   | 40,190,721                                              | 204,795,710   |
| Difference       | \$2,312,773   | \$1,508,350                                             | \$3,821,124   |

<sup>1</sup> Includes items such as Hatem Bridge discount plan (\$20.00 annual plan), oversize permit fees, transponder sales, civil penalties, unused trips, commercial post-usage discount & monthly account fees (non-Maryland addresses).

**Attachment B**  
Comparison of Official Forecast to Actual Toll Revenue Performance  
July 1, 2025 to September 30, 2025

|                                               |                      |
|-----------------------------------------------|----------------------|
| <b>Toll Revenue Forecast:</b>                 | <b>\$200,974,586</b> |
| <b>Actual Revenue:</b>                        |                      |
| <i>E-ZPass</i>                                | 164,604,990          |
| Pay-By-Plate                                  | 1,600,573            |
| Video Toll                                    | 19,681,775           |
| Administrative Toll                           | 18,908,373           |
| <b>Total Actual Revenue</b>                   | <b>204,795,710</b>   |
| <b>Actual Revenue less Forecasted Revenue</b> | <b>3,821,124</b>     |

**Attachment C**  
**Analysis of Actual Toll Revenue Performance & Financial Forecast Differences**  
**July 1, 2025 to September 30, 2025**

|                                                                                                 |           |                    |
|-------------------------------------------------------------------------------------------------|-----------|--------------------|
| <b>Actual Revenue less Forecasted Revenue</b>                                                   |           | <b>\$3,821,124</b> |
| Forecast Assumption Differences:                                                                |           |                    |
| <i>E-ZPass</i> Daily Average Traffic Higher than Forecasted (FY2026) - ongoing                  | 2,312,773 |                    |
| <i>Pay-By-Plate</i> Usage Higher than Forecasted (FY2026) - ongoing                             | 141,365   |                    |
| <i>Video Toll</i> Collections Higher than Forecasted (FY2026) - one-time                        | 371,813   |                    |
| <i>Administrative Toll Revenue</i> Higher than Forecasted (FY2026) - one-time<br>(CPFs +\$0.7M) | 995,172   |                    |
| <b>Total Forecast Assumption Differences</b>                                                    | <b>\$</b> | <b>3,821,124</b>   |
| <b>Unreconciled/Analyzed Difference</b>                                                         | <b>\$</b> | <b>0</b>           |

**Attachment D**  
**FY 2026 Forecast vs. Actual Revenue – By Facility**

| Legacy Facilities                     |         |            |               |               |                |                |
|---------------------------------------|---------|------------|---------------|---------------|----------------|----------------|
| Video,<br>Pay-By-<br>Plate &<br>Other | E-ZPass |            | July          | August        | September      | Total          |
|                                       |         | Forecast   | \$ 45,608,376 | \$ 46,392,126 | \$ 46,987,393  | \$ 138,987,895 |
|                                       |         | Actual     | 49,741,684    | 46,421,797    | 45,577,368     | \$ 141,740,848 |
|                                       |         | Difference | 4,133,307     | 29,671        | (1,410,025)    | \$ 2,752,954   |
|                                       |         | Forecast   | 11,309,886    | 10,854,221    | 10,993,512     | \$ 33,157,620  |
|                                       |         | Actual     | 11,681,277    | 11,642,537    | 11,154,353     | \$ 34,478,167  |
|                                       |         | Difference | 371,391       | 788,317       | 160,840        | \$ 1,320,548   |
|                                       | Total   | Forecast   | 56,918,263    | 57,246,347    | 57,980,905     | \$ 172,145,515 |
|                                       |         | Actual     | 61,422,961    | 58,064,335    | 56,731,720     | \$ 176,219,016 |
|                                       |         | Difference | \$ 4,504,698  | \$ 817,988    | \$ (1,249,185) | \$ 4,073,501   |

| Intercounty Connector                 |         |            |              |              |              |               |
|---------------------------------------|---------|------------|--------------|--------------|--------------|---------------|
| Video,<br>Pay-By-<br>Plate &<br>Other | E-ZPass |            | July         | August       | September    | Total         |
|                                       |         | Forecast   | \$ 6,105,071 | \$ 5,364,197 | \$ 5,820,118 | \$ 17,289,386 |
|                                       |         | Actual     | 5,632,920    | 5,632,412    | 5,711,018    | \$ 16,976,350 |
|                                       |         | Difference | (472,152)    | 268,215      | (109,099)    | \$ (313,036)  |
|                                       |         | Forecast   | 1,783,455    | 1,687,946    | 1,763,709    | \$ 5,235,110  |
|                                       |         | Actual     | 1,909,346    | 1,786,071    | 1,720,105    | \$ 5,415,522  |
|                                       |         | Difference | 125,891      | 98,125       | (43,604)     | \$ 180,412    |
|                                       | Total   | Forecast   | 7,888,526    | 7,052,143    | 7,583,827    | \$ 22,524,496 |
|                                       |         | Actual     | 7,542,265    | 7,418,483    | 7,431,124    | \$ 22,391,872 |
|                                       |         | Difference | \$ (346,261) | \$ 366,340   | \$ (152,703) | \$ (132,624)  |

| I-95 Express Toll Lanes               |         |            |              |              |              |              |
|---------------------------------------|---------|------------|--------------|--------------|--------------|--------------|
| Video,<br>Pay-By-<br>Plate &<br>Other | E-ZPass |            | July         | August       | September    | Total        |
|                                       |         | Forecast   | \$ 1,971,477 | \$ 2,122,168 | \$ 1,921,290 | \$ 6,014,935 |
|                                       |         | Actual     | 1,969,844    | 1,983,962    | 1,933,989    | \$ 5,887,795 |
|                                       |         | Difference | (1,633)      | (138,206)    | 12,699       | \$ (127,140) |
|                                       |         | Forecast   | 98,383       | 95,555       | 95,703       | \$ 289,641   |
|                                       |         | Actual     | 106,635      | 95,229       | 95,168       | \$ 297,032   |
|                                       |         | Difference | 8,252        | (325)        | (535)        | \$ 7,391     |
|                                       | Total   | Forecast   | 2,069,859    | 2,217,722    | 2,016,994    | \$ 6,304,576 |
|                                       |         | Actual     | 2,076,478    | 2,079,191    | 2,029,157    | \$ 6,184,827 |
|                                       |         | Difference | \$ 6,619     | \$ (138,531) | \$ 12,163    | \$ (119,749) |

| All Facilities |  |            |               |               |                |                |
|----------------|--|------------|---------------|---------------|----------------|----------------|
|                |  |            | July          | August        | September      | Total          |
|                |  | Forecast   | \$ 66,876,648 | \$ 66,516,213 | \$ 67,581,726  | \$ 200,974,586 |
|                |  | Actual     | 71,041,704    | 67,562,009    | 66,192,001     | \$ 204,795,714 |
|                |  | Difference | \$ 4,165,056  | \$ 1,045,796  | \$ (1,389,725) | \$ 3,821,128   |

**Attachment E****FY 2026 Forecast vs. Actual Revenue – By Payment Method**

| <b>E-ZPass</b> |        |              |            |                |                |
|----------------|--------|--------------|------------|----------------|----------------|
|                |        | July         | August     | September      | Total          |
| Forecast       | Legacy | 45,608,376   | 46,392,126 | 46,987,393     | \$ 138,987,895 |
|                | ICC    | 6,105,071    | 5,364,197  | 5,820,118      | \$ 17,289,386  |
|                | ETL    | 1,971,477    | 2,122,168  | 1,921,290      | \$ 6,014,935   |
|                | Total  | 53,684,924   | 53,878,491 | 54,728,801     | \$ 162,292,216 |
| Actual         | Legacy | 49,741,684   | 46,421,797 | 45,577,368     | \$ 141,740,848 |
|                | ICC    | 5,632,920    | 5,632,412  | 5,711,018      | \$ 16,976,350  |
|                | ETL    | 1,969,844    | 1,983,962  | 1,933,989      | \$ 5,887,795   |
|                | Total  | 57,344,447   | 54,038,171 | 53,222,375     | 164,604,994    |
| Difference     |        | \$ 3,659,523 | \$ 159,680 | \$ (1,506,426) | \$ 2,312,777   |

| <b>Video, Pay-By-Plate &amp; Other</b> |        |               |               |               |               |
|----------------------------------------|--------|---------------|---------------|---------------|---------------|
|                                        |        | July          | August        | September     | Total         |
| Forecast                               | Legacy | 11,309,886    | 10,854,221    | 10,993,512    | \$ 33,157,620 |
|                                        | ICC    | 1,783,455     | 1,687,946     | 1,763,709     | \$ 5,235,110  |
|                                        | ETL    | 98,383        | 95,555        | 95,703        | \$ 289,641    |
|                                        | Total  | 13,191,724    | 12,637,721    | 12,852,925    | \$ 38,682,370 |
| Actual                                 | Legacy | \$ 11,681,277 | \$ 11,642,537 | \$ 11,154,353 | \$ 34,478,167 |
|                                        | ICC    | 1,909,346     | 1,786,071     | 1,720,105     | \$ 5,415,522  |
|                                        | ETL    | 106,635       | 95,229        | 95,168        | \$ 297,032    |
|                                        | Total  | 13,697,257    | 13,523,838    | 12,969,626    | 40,190,721    |
| Difference                             |        | \$ 505,533    | \$ 886,116    | \$ 116,701    | \$ 1,508,350  |

| <b>All Revenue</b> |    |            |               |                |                |
|--------------------|----|------------|---------------|----------------|----------------|
|                    |    | July       | August        | September      | Total          |
| Forecast           | \$ | 66,876,648 | \$ 66,516,213 | \$ 67,581,726  | \$ 200,974,586 |
| Actual             |    | 71,041,704 | 67,562,009    | 66,192,001     | \$ 204,795,714 |
| Difference         | \$ | 4,165,056  | \$ 1,045,796  | \$ (1,389,725) | \$ 3,821,128   |