

MARYLAND TRANSPORTATION AUTHORITY
BOARD MEETING

THURSDAY, JUNE 26, 2025
9:00 A.M.

2310 BROENING HIGHWAY, BALTIMORE MD 21224
IN-PERSON & LIVESTREAMED OPEN MEETING

OPEN SESSION

Paul J. Wiedefeld, Chairman

MEMBERS ATTENDING:

Dontae Carroll – via Telephone
Maricela Cordova
William H. Cox, Jr.
Mario J. Gangemi
Cynthia D. Penny-Ardinger
Jeffrey S. Rosen – via Telephone
Samuel D. Snead – via Telephone
John F. von Paris

STAFF ATTENDING:

Lt. Col. Ronce Alford
Jeffrey Brown
Carl Chamberlin
Percy Dangerfield
Jeffrey Davis
Bruce Gartner – via Telephone
David Goldsborough
Chantelle Green
Natalie Henson
Richard Jaramillo
Kendra Joseph
Jeanne Marriott
Kimberly Millender, Esq.
Simon Najar
Col. Joseph Scott
Deborah Sharpless
Cheryl Sparks
Jennifer Stump
Bradley Tanner
Paul Trentalance
Ishtiaque Tunio
Khadriah Ward
Brian Wolf
Brian Wolfe

OTHERS ATTENDING:

Samantha Biddle, Deputy Secretary, MDOT

At 9:00 a.m. Chairman Paul J. Wiedefeld called the meeting of the Maryland Transportation Authority (MDTA) Board to order. The meeting was held in-person at MDTA Headquarters, 2310 Broening Highway, Baltimore MD 21224 and was livestreamed on the MDTA Board Meeting web page.

APPROVAL – OPEN SESSION MEETING MINUTES OF MAY 29, 2025

Upon motion by Member William H. Cox, Jr. and seconded by Member Mario J. Gangemi, the open session meeting minutes of the MDTA Board meeting held on May 29, 2025 were unanimously approved.

APPROVAL – CLOSED SESSION MEETING MINUTES OF MAY 29, 2025

Upon motion by Member Mario J. Gangemi and seconded by Member John F. von Paris, the closed session meeting minutes of the MDTA Board meeting held on May 29, 2025 were unanimously approved.

APPROVAL – CONTRACT AWARD

- **HT-3019-0000 – Baltimore Harbor Tunnel (BHT) Maintenance/Auto Building HVAC System and Roof Replacement**

Mr. Jeffrey Davis requested approval from the MDTA Board to execute Contract HT-3019-0000 – Baltimore Harbor Tunnel (BHT) Maintenance/Auto Building HVAC and Roof Replacement with Fresh Air Concepts, LLC in the bid amount of \$5,330,000.00.

Mr. Davis explained that this project includes the replacement of the HVAC system and roof at the Maintenance/Auto Building at the BHT Facility. Project work includes: 1.) Replacement of the HVAC system; 2.) Removal and Replacement of the existing membrane roof and the repair and refinish of the existing metal roof; and 3.) Upgrades of interior ceiling, lighting, fire alarm system, and other building elements that are impacted by the HVAC equipment replacement.

He also explained that a protest was received alleging the lowest bidder was not responsive. The procurement officer reviewed the bid documents and determined that Fresh Air Concepts, LLC was both responsive and responsible. The protest was denied. No appeal was filed.

Upon motion by Member William H. Cox, Jr. and seconded by Member Maricela Cordova, the Members unanimously approved Contract HT-3019-0000 – Baltimore Harbor Tunnel (BHT) Maintenance/Auto Building HVAC and Roof Replacement.

- **MT-00211391 – HVAC and ATC Maintenance and Repairs for the MDTA William Preston Lane (Bay Bridge) (WPL) Facilities**

Mr. Jeffrey Davis requested approval from the MDTA Board to execute Contract No. MT-00211391 – HVAC and ATC Maintenance and Repairs for MDTA William Preston Lane (Bay Bridge) (WPL) Facilities with Denver-Elek in the bid amount of \$1,111,523.00.

Mr. Davis explained that the purpose of the project is to retain the services of a qualified contractor to provide HVAC, ATC, and Water Treatment Services for MDTA's WPL Facilities. The provider shall furnish all labor, materials, supplies, equipment, supervision, services, and related incidentals for HVAC, ATC Maintenance and Repairs, and Water Treatment Services.

He further explained that the procurement officer rejected one of the bidders who then submitted a protest. The protest was denied, and the bidder appealed. That appeal was denied by the Maryland State Board of Contract Appeals.

We anticipate presenting this contract at the July 2, 2025 BPW meeting.

Upon motion by Member Mario J. Gangemi and seconded by Member Cynthia D. Penny-Ardinger, the Members gave unanimous approval of Contract No. MT-00211391 – HVAC and ATC Maintenance and Repairs for MDTA William Preston Lane (Bay Bridge) (WPL) Facilities.

- **MT-00211341 – Overhead and Building Door Maintenance, Repair, Replacement, and Inspection for MDTA Facilities**

Mr. Jeffrey Davis requested approval from the MDTA Board to execute Contract No. MT-00211341 – Overhead and Building Door Maintenance, Repair, Replacement, and Inspection for MDTA Facilities with Miner Ltd/Bob's Overhead Doors in the bid amount of \$750,000.00.

Mr. Davis explained that the purpose of the project is to retain the services of a qualified contractor to provide overhead door maintenance and services at the MDTA facilities. Five bids were received, but one bid was rejected for being non-responsive. The lowest responsive bidder was Miner Ltd/Bob's Overhead Door.

This contract is for a base term of three (3) years and a single two-year renewal option for a total of \$750,000.00 over five (5) years. As this contract exceeds the MDTA's delegated authority, the award of this contract would be pending approval at the soonest available BPW meeting.

Upon motion by Member Maricela Cordova and seconded by Member Mario J. Gangemi, the Members gave unanimous approval of Contract No. MT-00211341 – Overhead and Building Door Maintenance, Repair, Replacement, and Inspection for MDTA Facilities.

- **MT-0211382 – Janitorial Services at Point Breeze**

Mr. Jeffrey Davis requested approval from the MDTA Board to execute Contract No. MT-00211382 – Janitorial Service at Point Breeze with National Centers on Institutions and Alternatives (NCIA) in the bid amount of \$1,491,639.79.

Mr. Davis explained that this Community Services contract provides comprehensive janitorial services including supervision, supplies, labor, and equipment at the Point Breeze facility by NCIA. The Pricing and Selection Committee approved the rates for these services on May 16, 2025. Janitorial supplies are included in the contract total and the contract specifies that supplies be purchased from Blind Industries of Maryland, also a Community Services Provider.

This Contract is for a base term of three (3) years and a single two-year renewal option for a total \$1,491,639.79 over five (5) years. As this contract exceeds the MDTA's delegated authority, the award of this contract would be pending approval at the soonest available BPW meeting.

Upon motion by Member Cynthia D. Penny-Ardinger and seconded by Member Maricela Cordova, the Members unanimously approved Contract No. MT-00211382 – Janitorial Service at Point Breeze.

APPROVAL – CONTRACT MODIFICATION

- **MA-2868-0000 – MDTA Electronic Toll Collection (ETC-3G) Customer Service Center Services – Contract Modification No. 4 (MOD 4)00211251 – Traffic and Revenue Forecast Services**

Mr. Jeffrey Davis requested approval from the MDTA Board to execute Contract Modification No. 4 (MOD 4) of Contract No. MA-2868-0000 – MDTA Electronic Toll Collection (ETC-3G) Customer Service Center Services.

Mr. Davis explained that the key takeaways of this modification (1) updates the system requirements specified in the Request for Proposals (RFP) to align with MDTA's current business rules, operational needs, and customer payment options; (2) allow for better contract management and accountability; and (3) does not include any financial increases.

Mr. Davis further explained that pursuant to §11-204 of the State Finance and Procurement Article, Annotated Code of Maryland, the MDTA is requesting the Board of Public Works' (BPW) approval of retroactive MOD 4 Contract No. MA-2868-000 for ETC-3G Customer Service Center Systems and Services. This item is scheduled to be presented to the BPW on August 6, 2025.

MOD 4 aligns the system requirements stated in the RFP to the system design, tested, implemented, and accepted. System requirements are tracked on a Requirements Traceability Matrix (RTM). Of the 2,397 requirements tracked on the RTM, nearly 20% of the original requirements were updated or removed (300 updates; 175 removals). Most of the changes related to:

- deleting references to the Alliance for Toll Interoperability (ATI) Hub, which is no longer in operation;
- including requirements for the Pay-by-Plate (PBP) payment option; and
- removing requirements for pre-registered video toll accounts payment option (PBP replaced this option).

These changes were necessitated to build a modern system that aligned with the adoption of All-Electronic Tolling (AET), technology standards, MDTA's operational needs, and customer expectations. Between the time when the RFP was advertised in August 2016 and system acceptance in April 2025, the MDTA toll collections went cashless through the adoption of AET, technologies advanced, and more was learned about customer expectations. By updating the system requirements, the MDTA improves its ability to manage this complex contract and ensure vendor accountability.

The MDTA understands that retroactive contract actions are not favored. The MDTA has been working on documenting and ensuring agreement among the parties since the Fall of 2023. Ensuring the completeness and accuracy of the collective changes required substantial time. The MDTA believes the end result will serve the needs of the agency and its customers.

Upon motion by Member Maricela Cordova and seconded by Member John F. von Paris, the Members gave unanimous approval of Contract Modification No. 4 (MOD 4) of Contract No. MA-2868-0000 – MDTA Electronic Toll Collection (ETC-3G) Customer Service Center Services.

APPROVAL – MUNCASTER MILL ROAD BRIDGE OVER MD 200 DEDICATION TO ARMY PFC JUSTIN R. DAVIS

Mr. Carl Chamberlin requested MDTA Board approval, pursuant to MDTA Board Policy A-MDT-STDR-0101, regarding the request by Senator Nancy King (District 39) and Delegate Greg Wims (District 39) to dedicate the MDTA-owned Muncaster Mill Road Bridge over MD 200 (ICC) in Rockville, MD to Army PFC Justin R. Davis.

Mr. Chamberlin explained that Army PFC Justin R. Davis enlisted in the United States Army in 2005 when he was 19 years old. Driven by a passion and purpose to serve his Country, Justin attended boot camp at Ft. Benning, Georgia. After graduation from Ft. Benning, Justin was stationed at Ft. Drum, New York, and deployed with the 1st Battalion, A Company 1-32 Infantry in 2006 to Afghanistan.

On June 25, 2006, Justin was KIA in the Korengal Valley (near Kunar Province), when he was attacked by indirect fire while on patrol during combat operations. He was assigned to the 1st Battalion, 32nd Infantry Regiment, 3rd Brigade Combat Team, 10th Mountain Division (Light Infantry) Fort Drum, New York.

Justin graduated from Col. Zadok Magruder High School in Rockville, Maryland in 2005. He played running back on the school's football team and was a member of the JROTC. He was an active member of the Mt. Calvary Church in Rockville, Maryland. Justin was a courageous young man who had a passion for life, a passion for people, and most of all a passion for serving.

Upon motion by Member Maricela Cordova and seconded by Member Cynthia D. Penny-Ardinger, the Members unanimously gave approval to dedicate the MDTA-owned Muncaster Mill Road Bridge over MD 200 (ICC) in Rockville, MD to Army PFC Justin R. Davis.

APPROVAL – FISCAL YEAR (FY) 2026 FINAL OPERATING BUDGET

Mr. Jeffrey Brown requested approval from the MDTA Board for the Fiscal Year (FY) 2026 Final Operating Budget. The Trust Agreement requires the approval of a final budget on or before July 1.

Mr. Brown explained that the proposed FY 2026 Final Operating Budget of \$461.1million, represents a \$10.6 million, or 2.3%, increase versus the FY 2026 Preliminary Operating Budget. The key drivers of the increase are mandated personnel expenses, insurance costs, management study activities, other land vehicles, additional costs to outfit police vehicles, and increased *E-ZPass*® Service Center costs. These costs are partially offset by a reduction in new vehicle purchases following the FY transfer of MDTA Police take home vehicles from the FY 2026 budget to the FY 2025 budget and the capitalization of certain engineering costs (*i.e.*, the transfer of operating costs to the capital budget).

Upon motion by Member John F. von Paris and seconded by Member Mario J. Gangemi, the Members unanimously approved the FY 2026 Final Operating Budget.

APPROVAL – DRAFT FISCAL YEAR (FY) 2026-2031 CONSOLIDATED TRANSPORTATION PROGRAM (CTP)

Ms. Jennifer Stump requested approval of the proposed Draft Fiscal Year (FY) 2026-2031 Consolidated Transportation Program (CTP).

Ms. Stump explained that the six-year FY 2026-2031 budget in the proposed CTP is \$5.1 billion. The proposed CTP reflects a net increase in the six-year FY 2026-2031 budget of \$144.8 million. The net FY 2026-2031 increase is the result of the following:

- Increase in the six-year CTP budget by \$112.0 million for the Francis Scott Key Bridge (FSK). The budget reflects the original cost estimate that was prepared for the FSK Bridge Rebuild within two weeks of the bridge collapse. The cost estimate will be updated prior to the next MDTA bond sale.
- Decrease in the six-year CTP budget by \$9.4 million for the Nice/Middleton Bridge.
- Decrease in the six-year CTP budget by \$12.2 million for the I-95 ETL Northern Extension.
- Increase in the six-year CTP budget by \$109.9 million for all projects except Key Bridge, Nice/Middleton Bridge, I-95 ETL Northern Extension, and Reserves
- Decrease in the Allocated and Unallocated Reserves by \$55.4 million.

Ms. Stump further explained that the FY 2025 expenditures were \$584.6 million vs. \$765.5 million in the Final FY 2025-2030 CTP. FY 2025 underspending was \$180.9 million and has been rolled over into the Draft FY 2026-2031 CTP.

Upon motion by Member William H. Cox, Jr. and seconded by Member Cynthia D. Penny-Ardinger, the Members unanimously approved the Draft FY 2026-2031 Consolidated Transportation Program.

APPROVAL – FISCAL YEAR (FY) 2026-2031 FINANCIAL FORECAST

Ms. Chantelle Green requested approval from the MDTA Board for the Fiscal Year (FY) 2026-2031 Financial Forecast. Ms. Green explained key takeaways of the FY 2026-2031 Financial Forecast, which include:

- The MDTA remains in compliance with its financial goals and legal standards through FY 2027.
- The budget for the Francis Scott Key (FSK) Bridge Rebuild reflects the original cost estimate that was prepared for the FSK Bridge Rebuild within two weeks of the bridge collapse. The cost estimate will be updated later this year.
- Based on the current forecast estimates, beginning in FY 2028, a systemwide toll increase will be necessary to maintain 2.0 times debt service coverage throughout the remainder of the FY 2026-2031 forecast period.

Upon motion by Member John F. von Paris and seconded by Member Mario J. Gangemi, the Members unanimously approved the FY 2026-2031 Financial Forecast.

UPDATE – BI-ANNUAL REVIEW OF REVENUE SUFFICIENCY

Ms. Chantelle Green provided the MDTA Board with an update on the bi-annual review of revenue sufficiency. The most recent financial forecast shows that current toll rates, fees, and discounts provide enough revenue through Fiscal Year 2027 to meet forecasted spending and meet all legal and policy requirements.

UPDATE – MDTA’S TRAVEL PLAZAS

Mr. Simon Najar updated the MDTA Board on the progress of operations at the Maryland House and Chesapeake House Travel Plazas.

Mr. Najar explained that in 2012, the MDTA entered into a Lease and Concession Agreement with Areas USA MDTP, LLC (Areas USA), to undertake the redevelopment (including financing) and long-term operations and maintenance of the travel plazas. Pursuant to the public-private partnership (P3) arrangement, the MDTA retains oversight of the travel plazas for a period of 35 years. Mr. Najar gave a presentation that provided a brief overview of the contract award and agreement; Areas USA history and expertise; current operations at the travel plazas; and future outlook.

UPDATE – MAJOR PROJECTS UPDATE

Mr. Brian Wolfe updated the MDTA Board on the status of Major Projects in the Capital Program.

Mr. Wolfe explained that as of June 11, 2025, there are thirteen major projects in the Capital Program. Eleven of the projects are under construction, and two are under design. This update includes projects funded for construction in the current Consolidated Transportation Program and includes six projects valued in excess of \$100 million. There are three projects from the \$1.1 billion I-95 ETL Northbound Expansion program.

UPDATE – DIVISION OF INFORMATION TECHNOLOGY (DOIT) MAJOR PROJECTS UPDATE

Mr. David Goldsborough updated the MDTA Board on the Division of Information Technology (DoIT) major projects. As of June 26, 2025, DoIT maintains an active portfolio of 21 projects and continued support of the third-generation tolling system (3G) program.

Some of the significant initiatives that DoIT continues to work on include the following:

- HR Central Conversion
- Scheduling System Enhancements
- Maximo Spatial
- Dynamics SL Upgrade
- HRIS
- Data Center Enhancements Project
- Police BWC
- Maximo 9 Upgrade
- Procurement Milestone Tracking (PMR)

UPDATE – CIVIL RIGHTS AND FAIR PRACTICES (CRFP) SOCIOECONOMIC PROGRAMS STATUS

Ms. Khadriah Ward updated the MDTA Board on MDTA's progress toward achieving the legislatively mandated socioeconomic program goals for the 3rd Quarter of Fiscal Year (FY) 2025, which covers the performance period of July 1, 2024 to March 31, 2025 (Q3 FY 2025).

These programs include the following:

- Disadvantaged Business Enterprise (DBE) Program;
- Minority Business Enterprise (MBE) Program;
- Small Business Reserve (SBR) Program; and
- Veteran-Owned Small Business Enterprise (VSBE) Program.

UPDATE – AUDIT COMMITTEE

Member William H. Cox, Jr. presented an update on the Audit Committee meeting that took place on June 10, 2025. The Office of Audits is on track to complete the thirteen audits in the Fiscal Year (FY) 2025 Audit Plan by September 2025. Currently three audits are complete and eight are in progress.

One internal audit report (Inventory Controls of Capital and Non-Capital Equipment Audit) was presented and the Committee was satisfied with the results of this audit.

UPDATE - EXECUTIVE DIRECTOR'S REPORT

Mr. Percy Dangerfield updated the Board on the following items: Mr. Brian Wolf, MDTA's Deputy Director of Construction, was named MDOT Safety Champion at the June 11 MDOT Safety Fair; MDTA's northbound MD 24 Auxiliary Lane from MD 924 to singer Road is now completed; the next Bay Bridge Reconstruction Advisory Group (BBRAG) meeting is scheduled for July 9; and the MDTA Policy Promotional Ceremony is also scheduled for July 9.

VOTE TO ADJOURN MEETING

There being no further business, upon motion by Member Mario J. Gangemi and seconded by Member Cynthia D. Penny-Ardinger, the Members unanimously voted to adjourn the meeting at 10:22 a.m.

The next MDTA Board Meeting will be held on Thursday, July 31, 2025 at 9:00 a.m. at MDTA, 2310 Broening Highway, Baltimore MD and will be livestreamed on the MDTA Board webpage.

APPROVED AND CONCURRED IN:



Paul J. Wiedefeld, Chairman